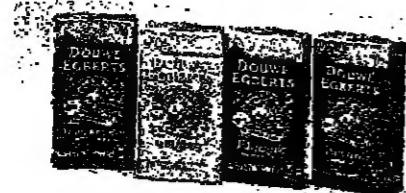


January 13 1993

results



Pan-European packaging

How to design for the single market

Page 7

Hollow at the centre

Where have all the US mid-level jobs gone?

Page 10

Siemens Automation

Why innovation is the answer

Page 8

Bosnia in the balance

Acid test for leaders' powers of persuasion

Page 11



Europe's Business Newspaper

W German growth rate falls to 0.8% in 10-year low

Western Germany's growth rate is continuing to fall rapidly after hitting a 10-year low in 1992, according to the Bonn economics ministry.

Figures from the federal statistics office showed gross national product rose 0.8 per cent last year, after a 3.6 per cent increase in 1991, the worst result since 1982, when the economy shrank by more than 1 per cent.

A senior finance ministry official said negative growth this year could no longer be ruled out.

Page 12

Kenyan cabinet disappoints donors

Recently re-elected Kenyan president Daniel arap Moi's new cabinet drew negative reactions from western donors, who have suspended about \$400m of aid. They had hoped for positive signals on economic reforms and clean government.

The president, who has struggled to put together a competent cabinet since his narrow victory last month, rewarded the tribes and people who supported him at the polls. Page 4

Peacekeeping role for German troops

A formula to change Germany's constitution to enable its soldiers to take part in United Nations peacekeeping and peacemaking operations, and in similar projects outside the UN's scope, was agreed by the ruling coalition. Page 2

Steel price rises British Steel, privatised UK steelmaker, is to raise prices on some of its main products by as much as 13 per cent in an attempt to halt the fall in prices in the European steel industry. Page 12

Top GATT talks postponed Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, postponed a meeting of senior trade negotiators in the Uruguay round of talks. Page 3

Russia puts off debt talks Russia has put off debt rescheduling talks with western creditors after failing to resolve its dispute with Ukraine over assets of the former Soviet Union. Page 2

EIBR plans 'rouble funds' The EIBR plans "rouble funds" to help modernise Russia's agriculture and restructure its military industries to operate by the end of this year. Western investors would subscribe hard currency equity capital to the funds to finance western imports, while Russian investors would be offered holdings subscribed in roubles. Page 12

Japan, EC meet over trade monitoring Japanese ministers and EC commissioners will try to reach agreement tomorrow on monitoring bilateral trade between the EC and Japan. Page 3

Former Italian general killed A retired Italian air force general, Gen Roberto Boemo, was stabbed to death by two unknown assailants in front of his Brussels home.

Units captures city Angolan former rebel movement Unita said it had captured the northern city of Mbanza Congo and seized a military convoy near the port of Lobito, continuing its insurgency against the recently elected MPLA party.

European chemical industry Europe's chemical industry faces a tough year, with higher profits possible only by cutting labour costs, says the European Chemical Industry Council. Page 2

Volkswagen, Europe's leading carmaker, is to go ahead with a heavy investment programme in spite of the recession. The five-year spending plan will inject almost DM76bn (\$47.7bn) by the end of 1997. Page 13

Intel, world's largest semiconductor supplier, recorded record sales and earnings in 1992, beating the most optimistic analysts' projections and reflecting strong sales of personal computers for which Intel is the top supplier of microprocessors. Page 13

British Aerospace is poised to finalise a \$240m (\$370m) joint venture with Taiwan Aerospace to manufacture and develop BAe's new Regional Jet range of aircraft at a BAe plant in north-west England and in Taiwan. Page 13

Spanish directors quit at Cofir The future of the Spanish operations of Carlo de Benedetti's Ceres group is in doubt following the resignation of several directors of Cofir, the holding company for the Spanish business. Page 14

Efficiency The European Commission has proposed a new set of rules to encourage companies to improve efficiency and competitiveness. Page 15

UK budget The UK budget will be presented on March 23. Page 16

US budget The US budget will be presented on April 1. Page 16

EU budget The EU budget will be presented on May 1. Page 16

French budget The French budget will be presented on June 1. Page 16

German budget The German budget will be presented on July 1. Page 16

Italian budget The Italian budget will be presented on August 1. Page 16

Spanish budget The Spanish budget will be presented on September 1. Page 16

Portuguese budget The Portuguese budget will be presented on October 1. Page 16

Austrian budget The Austrian budget will be presented on November 1. Page 16

Swiss budget The Swiss budget will be presented on December 1. Page 16

Belgian budget The Belgian budget will be presented on January 1. Page 16

Dutch budget The Dutch budget will be presented on February 1. Page 16

Irish budget The Irish budget will be presented on March 1. Page 16

Norwegian budget The Norwegian budget will be presented on April 1. Page 16

Swedish budget The Swedish budget will be presented on May 1. Page 16

Polish budget The Polish budget will be presented on June 1. Page 16

Hungarian budget The Hungarian budget will be presented on July 1. Page 16

Croatian budget The Croatian budget will be presented on August 1. Page 16

Slovenian budget The Slovenian budget will be presented on September 1. Page 16

Montenegrin budget The Montenegrin budget will be presented on October 1. Page 16

Bosnian budget The Bosnian budget will be presented on November 1. Page 16

Macedonian budget The Macedonian budget will be presented on December 1. Page 16

Albanian budget The Albanian budget will be presented on January 1. Page 16

Montenegrin budget The Montenegrin budget will be presented on February 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on March 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on April 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on May 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on June 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on July 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on August 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on September 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on October 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on November 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on December 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on January 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on February 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on March 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on April 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on May 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on June 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on July 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on August 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on September 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on October 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on November 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on December 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on January 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on February 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on March 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on April 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on May 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on June 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on July 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on August 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on September 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on October 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on November 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on December 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on January 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on February 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on March 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on April 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on May 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on June 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on July 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on August 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on September 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on October 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on November 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on December 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on January 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on February 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on March 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on April 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on May 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on June 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on July 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on August 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on September 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on October 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on November 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on December 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on January 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on February 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on March 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on April 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on May 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on June 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on July 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on August 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on September 1. Page 16

North Cyprus budget The North Cyprus budget will be presented on October 1. Page 16

North Macedonia budget The North Macedonia budget will be presented on November 1. Page 16

NEWS: EUROPE

UK soldier shot dead in Bosnia

By Ralph Atkins and David Owen

A BRITISH soldier was killed in Bosnia-Herzegovina yesterday, the first British army fatality since troops joined the humanitarian aid effort in the former Yugoslav republic.

The British government said UK forces would continue to supply humanitarian aid for the victims of the civil war in Bosnia, backed by reinforcements expected to be agreed by the British cabinet today.

The soldier was shot and killed while accompanying a convoy on the route between the Croatian town of Split and Vitez in Bosnia.

The cabinet is today due to agree on the dispatch of extra forces to back up the UK's 2,000 troops in Bosnia, principally to increase protection for British soldiers.

Plans under discussion involve sending the aircraft carrier Ark Royal to the Adriatic with Harrier jets and Sea King helicopters, as well as an artillery battery to strengthen the capacity of British UN forces to respond to attack.

Mr John Major, the prime minister, said Lance Corporal Wayne Edwards, 26, "has lost his life in working to save the lives of many others". Downing Street said the risks of British involvement in Bosnia had never been underestimated.

Officials said the twin-track strategy of helping victims of the civil war while insisting that long-term peace in the former Yugoslavia requires a negotiated settlement would

continue. "It is clear that we will carry on providing humanitarian aid," the prime minister's office said.

Mr Douglas Hurd, the foreign secretary, said British troops had saved many lives in the region, besides escorting 147 convoys delivering a total of 12,000 tonnes of humanitarian aid.

European Community foreign ministers were last night due to hold an emergency meeting in Paris to discuss the war in Bosnia and the apparent breakthrough on Tuesday night at the Geneva peace talks.

Mr Radovan Karadzic, the Bosnian Serb leader, was last night due in Belgrade, the Serbian capital, to put the Geneva peace plan to his parliament.

Mr Hurd said he welcomed developments in Geneva, but he cautioned that what counted was whether the Bosnian Serbs honoured the agreement. Mr Douglas Hogg, foreign office minister, warned that the Bosnian Serbs would face "ever deepening crisis" if the agreement signed by Mr Karadzic was not carried forward.

In Washington, the US secretary of state-designate, Mr Warren Christopher, said the US and other countries should put real economic and military pressure on Serbia to halt the war.

"This administration will vigorously pursue concerted action with our European allies and international bodies to end the slaughter in Bosnia," he said.



Mr Erich Honecker leaves prison yesterday before flying to Chile to join his wife and daughter. The 80-year-old former East German leader ended 169 days in prison after a constitutional court ruled he was too ill to stand trial. Leslie Collitt writes from Berlin. Mr Honecker has liver cancer and is not expected to live long. The court ruling said his detention was senseless as he would not survive until the end of the trial. He was charged with manslaughter over the fatal border shooting of 13 East Germans trying to escape to the west. Outside Moabit prison, a knot of supporters cheered the man they regard as an anti-Nazi hero.

Bonn agrees formula for joining UN forces

By Quentin Peel in Bonn

GERMANY'S ruling coalition agreed yesterday on a formula to change the constitution and enable German soldiers to take part in United Nations peace-keeping and peace-making operations.

The plan, which would also provide for such operations outside the UN umbrella, now has to win the support of the opposition Social Democratic party (SPD) to gain a two-thirds majority in parliament, if it is to become a constitutional amendment. It is

planned to submit it to the Bundestag for a first reading tomorrow.

The sudden agreement, after months of negotiations between the coalition partners, follows the forthright call by Mr Boutros Boutros Ghali on Monday for Germany to play a full part in future UN operations.

The immediate urgency is that without such a deal, German air force personnel would be taken off Nato peace-reconnaissance aircraft monitoring violations of the no-fly-zone over the former Yugoslavia, if

the UN Security Council decided to enforce the zone. Without German personnel, the aircraft would be restricted in their operations.

Although the immediate reaction of the SPD to the plan was hostile, it will place the opposition in an embarrassing position of being seen to block a reasonable compromise if it votes against it.

The constitutional "amendment" proposed by the coalition would add three paragraphs, distinguishing between UN peace-keeping operations, UN peace-making operations,

and "exercising the right of collective self-defence in terms of Article 51 of the UN charter". German military forces would be enabled to take part in UN peace-keeping measures in accordance with UN Security Council resolutions, or as defined by the UN charter.

They would also be able to take part in peace-making measures, provided they have been agreed by a Security Council resolution.

Both those measures would be subject merely to a majority vote in the Bundestag.

The most controversial pro-

posal, however, is the third paragraph, which would allow "collective self-defence" operations outside the UN framework, provided they are carried out with other countries in the framework of "alliances and other regional agreements" to which Germany belongs.

The importance of the clause is that it would allow Germany to operate outside the Nato area with its alliance partners, or in the context of the Western European Union or a future European defence corps, without a full UN resolution.

Germany losing investor appeal

GERMANY is losing its attraction as a location for foreign investors because of high wages and corporate taxation, short working hours and strict environmental regulations, writes Quentin Peel.

Between 1986 and 1991 foreign investment in Germany totalled just DM20bn (£28.20bn), whereas German investment abroad reached almost DM130bn, according to the Institute for the German Economy (DIW) in Cologne.

The survey of foreign subsidiaries operating in the country showed that in spite of the disadvantages, almost 70 per cent expected to maintain or even increase the level of their investment in Germany.

The main motives for foreign investors to be proximity to their (German) market and an ability to look after existing customers and open new markets.

Iceland EEA bid

Iceland's President Vigdís Finnbogadóttir yesterday signed a law which paves the way for the country to join the European Economic Area (EEA), writes Christopher Brown-Humes in Stockholm.

The move follows parliamentary approval for the decision - by 33 votes to 23 with seven abstentions - on Tuesday night.

Iceland, which is a member of the European Free Trade Association (Efta) joins Sweden, Finland, Norway and Austria in seeking to join the EEA, a trade pact grouping EC and Efta countries. It is not seeking to join the EC, partly because of worries over fishing policy.

Swiss resignation

Mr René Felber, Switzerland's foreign minister, yesterday resigned, five weeks after his government's campaign to take the country into the European Economic Area (EEA) was rejected in a referendum, writes Ian Rodger in Zurich.

Mr Felber, who was treated for cancer last summer, said he was resigning because of his illness. He has been a fervent promoter of closer ties with the European Community. His successor is likely to be a member of the Democratic Socialist party and a francophone.

Czech price stance

The Czech government says it does not intend to reintroduce price controls despite a public outcry against sharp increases on basic foods following the introduction of value-added tax on January 1, writes Patrick Blum in Prague.

However, it plans a rise of 13.5 per cent in the minimum wage and an increase of 20 per cent in housing subsidies for the needy.

Mr Ivan Kocarník, the finance minister, said it was too early to assess the full impact of VAT on prices, and that there were signs prices were already coming down after the initial rises.

Hungarian scams

Hungary has launched an offensive against the corruption and incompetence that have dogged the government's privatisation drive and endangered its support among the public, writes Nicholas Denton in Budapest.

The State Property Agency, the privatisation office, yesterday revealed five privatisation scandals where it has initiated investigations, or disciplinary or legal action. The targets include state company managers, consultants and even the agency's own officials.

Delors in Danish plea for EC unity

By Lionel Berber in Copenhagen

MR Jacques Delors, president of the European Commission, yesterday called for closer economic co-operation among EC member states, warning that recent turbulence in the European monetary system risked a relapse into the competitive devaluations of the late 1970s.

Without closer co-operation, the EC's plans for economic and monetary union by the end of the decade were in jeopardy, Mr Delors said after talks in Copenhagen between the Commission and the newly installed Danish presidency of the EC. He called for frank exchanges between EC economic and finance ministers - suggesting that the current status quo was unsatisfactory.

Mr Delors - occasionally viewed as a bit of a Napoleon figure in Denmark - was positively restrained yesterday. Asked whether he intended to help persuade Danish voters to approve the Maastricht treaty in a second referendum in the late spring, Mr Delors replied with a smile: "The less interference the better." Instead he launched an appeal for the growth package agreed at Edinburgh last month, calling it a crucial test of co-operation among member states.

This week the Commission agreed plans to create a new European Investment Fund and to expand the borrowing powers of the European Investment Bank to fund road, telecommunications and other infrastructure projects. EC officials are also looking to member states to maximise the impact of the growth initiative through closer co-operation, particularly on shifting from current to capital spending. Mr Delors set a target date of mid-February for agreement.

Mr Poul Schlüter, Danish prime minister, identified the main priorities in his country's six-month presidency as the start of enlargement talks with Sweden, Austria, Finland, and hopefully Norway next month; the introduction of more transparency in EC affairs; and more subsidiarity - devolving decision-making to the lowest appropriate level.

The Danes also plan to hold a special conference, in Copenhagen on April 13 and 14, with central and eastern European countries, including Poland, the Czech Republic, Slovakia, Hungary, Albania, Romania and Bulgaria, and the Baltic republics. The aim is to strengthen economic and political ties with these new democracies. Danish officials had earlier said the conference would be attended by Russia, Ukraine and Belarus, but this was a clerical error.

French urge restraint in Brussels monopolies policy

FRANCE'S public service utilities said yesterday they hoped Brussels' policy towards national monopolies would be less strict under the EC's new competition commissioner, Mr Karel Van Miert, writes Andrew Hill in Brussels.

Mr Van Miert himself says he will not shelve special Commission powers, which his predecessor, Sir Leon Brittan, used to attack national monopolies. But Mr Christian Stoffaës, a director of Electricité de France, said yesterday the utilities were expecting a change of style under Mr Van Miert.

Mr Jean-Louis Bianco, France's minister for transport and infrastructure, is expected to launch a new European public service charter, based on the French model, at a two-day conference in Brussels next month. The charter will be supported by public monopolies in road, rail, electricity, gas, telecommunications and postal services, and by

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Business Environment Europe, which is organising February's conference, said it would provide an opportunity for public service companies to put across a positive message about the benefits of French-style utility management and regulation. The conference could provide the first opportunity for Mr Van Miert to flesh out his views on the use of Article 90.

Paris was a fierce critic of Sir Leon Brittan's attempts to break open public monopolies. It took the Commission to the European Court over earlier use of Article 90 to open up the telecom equipment market, but the court ruled that Brussels had not exceeded its powers.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Recent polls suggest the right would win a landslide 400 seats in the assembly, a far larger majority than achieved by the last right-wing government in 1986-1988.

Mr Juppé said that the RPR and UDF would publish a joint manifesto early in February, adding that there was a big overlap in economic policies.

Article 90 allows the Com-

mission to end anti-competitive monopolies or exclusive agreements without member state approval. Mr Van Miert told the Financial Times earlier this week that the use of such powers was "not a taboo" for him. But he added: "Some essential elements of public services may remain the responsibility of public authorities, but other elements could be liberalised - we need to discuss that."

Germany
using
investor
appeal

Dunkel puts off top-level Gatt talks

By Frances Williams
in Geneva

MR Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, has postponed until next Tuesday a meeting of senior trade negotiators in the Uruguay Round of trade liberalising talks. The top level Trade Negotiations Committee had been planned for Friday.

The aim is to give US and European Community negotiators more time to edge forward on a tariff deal, which could then pave the way for early completion of the six-year-old Round. Trade officials want to present the Clinton administration, which takes office on Wednesday, with as much of the round sewn up as possible.

However, it is now inevitable that a large amount of unfinished business will be bequeathed to the inexperienced Clinton trade team, and negotiators are not optimistic that the Round can be concluded in time to catch the March 2 expiry of the US administration's current negotiating authority.

US and EC officials said yesterday they would continue to work for a tariff agreement over the next few days, but both sides have said the other is not being sufficiently forthcoming. Mrs Carla Hills, President Bush's trade representa-

Deals in E Europe tending to be bigger

WESTERN multinationals are increasing the scale of their involvement in eastern Europe, with increasing numbers of "mega-deals" worth hundreds of millions of dollars, writes Frances Williams.

The United Nations Economic Commission for Europe has identified 14 joint ventures since early 1991 in which western multi-nationals plan to invest a total of \$10.5bn (£8.7bn); six of the biggest acquisitions will cost western companies more than \$2.1bn in all.

The true value of large-scale deals by foreign companies may be much higher, the ECE says, since the figures are often not divulged.

The favoured recipient of these "mega-deals" has been the then Czech and Slovak Federal Republic, followed by Hungary, Poland and Russia.

The ECE also notes that while the prominent role of German investors in the region has sometimes come in for criticism, the groups involved in the biggest projects are often American.

US companies - Conoco, Philip Morris, International Paper Company, Kay Universal, General Electric and K-Mart - were responsible for six of the top 10 acquisitions in central and eastern Europe.

The biggest western investor in eastern Europe appears to be Conoco, which is paying \$1bn for a Polish acquisition and plans to invest \$4bn in a Russian joint venture. Most large-scale projects are concentrated in the car, oil and petrochemicals industries, the ECE

In general, however, foreign investment projects in eastern Europe are undertaken by small and medium-sized companies on a relatively small scale. By October 1992 the ECE had recorded 52,700 projects involving foreign capital of \$12.4bn.

East-West Investment and Joint Ventures News, No 14, December 1992. Annual subscription (4 issues) \$80, single \$20. Available from UN sales section, Palais des Nations, CH-1211 Geneva 10, Switzerland.

Nuremberg power order awarded

By Andrew Baxter

TWO GERMAN subsidiaries of GEC Alsthom, EVT and MAN Energie, have won orders totalling DM570m (£237m) to design and supply equipment for a planned extension to a power station near Nuremberg in Bavaria.

The orders are from Grosskraftwerk Franken for its

Franken II power station at Fraunhoferstrasse. The coal/gas fired extension is planned to meet the expected increased demand for electricity in the industrial region of Nuremberg in the second half of the 1990s.

EVT will supply a low-emission steam generator and waste heat recovery boiler, while MAN Energie will supply a 605MW steam turbine.

Hassan seeks to tie country to rich north

Morocco sets sights on EC

By Francis Ghiles

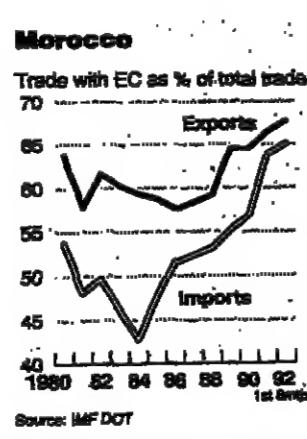
KING Hassan of Morocco's intention declared five and a half years ago of applying for his country to join the European Community was greeted among many officials in Brussels with a mixture of incredulity and scorn. On Christmas eve the EC Council of Ministers gave senior officials permission to negotiate with Morocco a treaty of partnership modelled on those with central Europe.

But unlike the agreements with Poland, Hungary and the former Czechoslovakia which may lead to eventual membership, any accord with Morocco will only lead to a closer, but as yet undefined, partnership.

The disarray in the Maghreb Arab Union - Algeria, Libya, Mauritania, Morocco and Tunisia - is the key factor behind

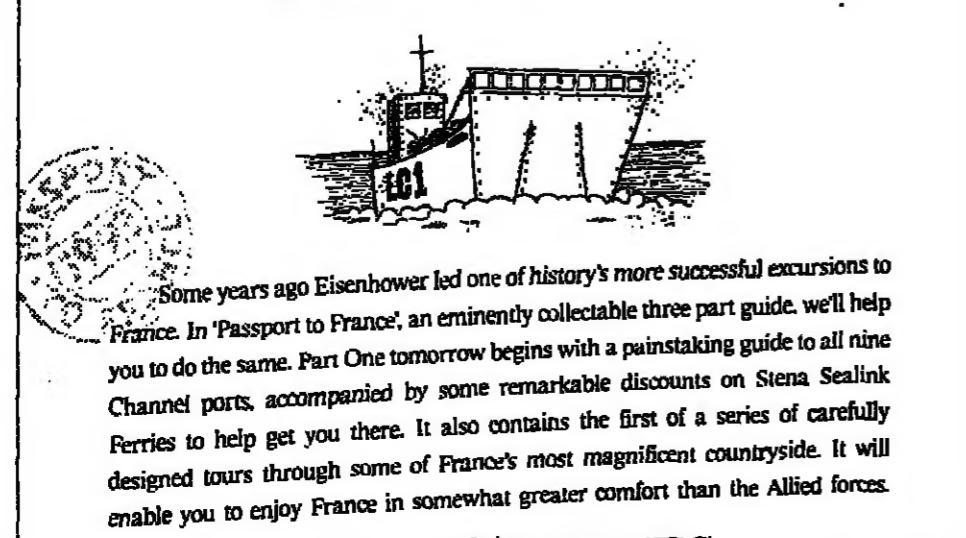
half its foreign trade with EC countries and is attracting an ever-increasing flow of foreign investment, notably from Spain and France. Its senior officials say they are prepared to bring down tariffs on industrial products but the quid pro quo would be free access for Moroccan fruit and vegetables, notably citrus fruit. Morocco's comparative advantage, the high quality of what it produces and the labour-intensive nature of such activity, which provides jobs for Moroccans at home and helps curtail emigration, all plead in favour of a bold European move.

King Hassan's strategic aim is to try to tie his country to a rich and stable north rather than a fragmented Maghreb. Such links will be complemented by a pipeline planned to carry Algerian gas to Spain via Morocco.



this change. The EC would have preferred to develop relations with all five members, but Libya is in international quarantine, while the deep crisis in Algeria does not allow for any new policy initiatives. Morocco conducts more than

In tomorrow's Times
the most thorough briefing
on the French Channel ports
since 01.00 hrs,
June 6th, 1944.



THE FINANCIAL TIMES

NEWS: WORLD TRADE

EC and Japan seek to monitor trade

By Andrew Hill in Brussels

JAPANESE ministers and EC commissioners will try to reach agreement tomorrow on how to monitor bilateral trade between the EC and Japan - a move the Commission believes could indirectly help reduce Japan's growing trade surplus with the Community.

Commissioners begin informal meetings with five Japa-

nese ministers today in Brussels, in preparation for tomorrow's formal discussions on political and economic relations between the EC and Japan.

The Japanese group is headed by Mr Michio Watanabe, deputy prime minister and foreign minister, and Mr Yoshiro Mori from the Ministry for International Trade and Industry (MitI).

Officials in Brussels said yesterday that setting up a working group to monitor Japan's growing trade surplus with the EC would allow the Community and Japan to spot if structural barriers were keeping EC producers and products out of the Japanese market.

Figures for January to November 1992 show a surplus of \$29.2bn (£19.2bn) on trade with the EC - 17.2 per cent up

on the equivalent period. A working group was first proposed by the EC last May, as part of an effort to develop the 1991 EC-Japan declaration on political and economic co-operation. Attempts to improve monitoring have been thwarted since then by disputes about the proper statistics to use. But Japanese officials said yesterday they thought agreement would be

reached on the establishment of such a group, although it might prove more difficult to fix the experts' "terms of reference".

The Commission is also expected to urge Japan to avoid signing bilateral agreements which might discriminate against other trading partners, such as Japan's free-trade pact with the US on semiconductors.

China sets sights on Peruvian industry

Sale of iron producer highlights potential, writes Sally Bowen

CHINA made its largest single investment in Latin America with its recent purchase of Peru's state-owned iron producer, Hierro Peru, acquired by Shougang Corporation for \$312m (£205m).

Already China's largest steel producer, Shougang has set itself the goal of becoming world leader in steel production, projecting output in excess of 20m tonnes by the end of the century. The Peruvian purchase aims to ensure raw materials supply for the expanding steel industry.

Shougang was determined to secure the iron producer as the offer price dramatically exceeds the Peruvian privatisation office's most optimistic expectations. It more than quadruples the entire revenue earned last year from sell-offs of state-owned assets.

"We should be jumping for joy," said former Peruvian trade and industry minister, Mr Victor Joy Way, an expert in Asian trade and the son of Chinese immigrants. Mr Joy Way says several delegations of Chinese entrepreneurs have recently visited Peru. The Chinese are "interested in investing in anything and everything," he says.

Electricity generation (possibly from Chinese-patented "liquefied coal"), heavy machinery, petrochemicals and telecommunications are among possible priority sectors.

Several factors have come together to prop up this commercial alliance. Peru's economic and (relative) political stability plus recent progress towards curbing terrorist violence have coincided with a greater openness on the part of China and a need to seek raw materials and markets abroad.

Shougang is the deep-water port of San Nicolas which serves the Marcona mine. Shougang has a huge shipping fleet and, as iron output increases, will deploy 30 ships full-time ferrying coal and iron between Peru and China.

Possibilities for future development of sea-freight services are virtually limit-

top \$350m this year. Global sales are forecast to reach \$4bn a year by 1995.

Modern-day trade relations between Peru and China began in 1972, during the left-wing military government of General Juan Velasco. Since China is a major buyer of Peruvian fishmeal, the trade balance has always strongly favoured Peru. Last year Peru exported products worth \$291m to China; imports were only \$33m.

Chinese trade officials in Lima say this pattern is likely to continue. Increased shipping movements between the two countries could provide Peruvian minerals with an expanded outlet in Asian markets.

Following a visit to China last year by President Fujimori several new credit lines were extended.

These have recently resulted in a major purchase by Peru of Chinese tractors. In the next six months, Peru's tractor stock will be increased by around 40 per cent with the arrival of some 3,000 Chinese-built tractors worth around \$25m. Many of the sewing-machines which Mr Fujimori hands out on electioneering visits to the remote Peruvian hinterland are also Chinese-made.

Shougang representatives in Lima say that, within a couple of years, Peru could be building sought-after "Chinese" tractors for export to other Latin American countries.



TRAVEL. DISCOVER HOW DIFFERENT WE ARE. AND HOW VERY MUCH ALIKE.

The magic of flight makes the world seem smaller, the possibilities larger. There are endlessly fascinating places to explore, ideas to examine, people to meet, opportunities to pursue. Go.



BOEING

NEWS: INTERNATIONAL

Baghdad has repaired its military infrastructure but is not ready for a large-scale conflict

Allies attack Saddam's rebuilt air defences

By David White,
Defence Correspondent

THE allied air attack on southern Iraq yesterday comes as Baghdad was showing unmistakable signs of renewed military confidence. There have been intensive efforts to repair the damage done to the country's armed forces and defensive infrastructure by the US-led coalition two years ago.

Western experts say lack of access to spares and new equipment has precluded a recovery of military firepower, in sharp contrast to the build-up of new Russian and other weapons in neighbouring Iran.

But President Saddam Hussein is thought to have given high priority to rebuilding Iraq's shattered network of air defences.

Even at the expense of sustaining further damage, he would relish the propaganda benefit both internally and in the Arab world if his forces succeeded in shooting down attacking US, British or French aircraft.

However, experts see no indication that Iraq is contemplating a large-scale military engagement.

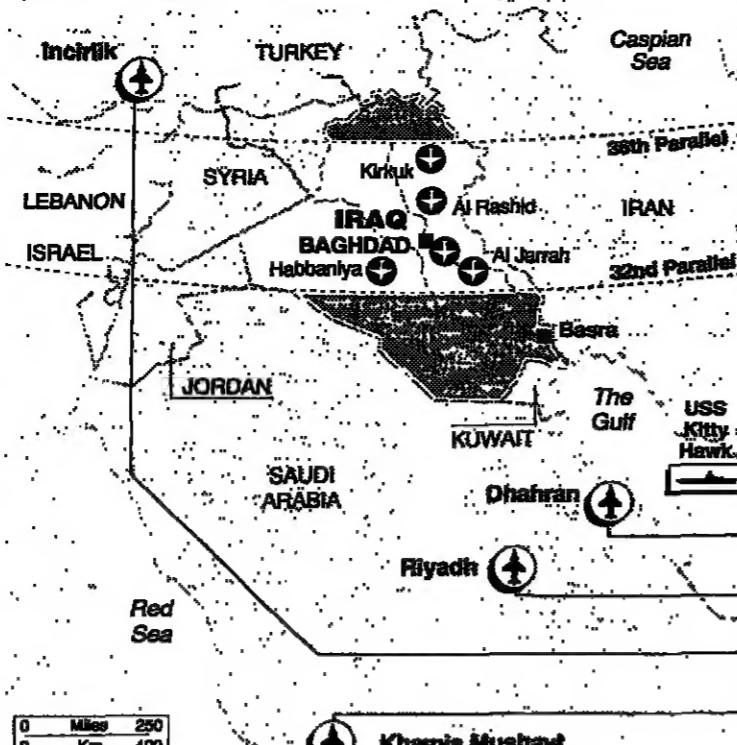
In spite of the latest rhetoric from Baghdad suggesting renewed ambitions over Kuwait, there has been no evidence of force movements to suggest any such drastic step.

Mr David Bolton, director of the London-based Royal United Services Institute for Defence Studies, said that President Saddam appeared to be aiming at gaining support among other Islamic states by making an attack on questionable authority.

Alternatively, if the coalition forces decided against an attack, his calculation would be to influence neighbouring countries by this show of political strength.

Either way, said, President Sad-

The scope for confrontation



Iraq's military strength

	Main operational air bases
Combat aircraft	320
Armed helicopters	120
Tanks	2,300
Armoured personnel carriers	2,000
Infantry fighting vehicles	900
Artillery	1,500-2,000
Armed forces	350,000
Army divisions	29-30

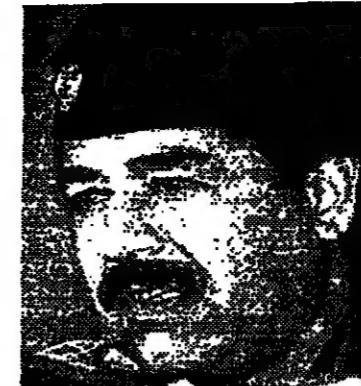
Estimates based on figures from ISS

Allied air power

	Main bases
70 aircraft	
Combat aircraft	50 US, 6 UK, 8 French
AWACs	
Combat aircraft	30 US, 6 UK, 8 French

20 US Stealth fighter-bombers

Iraq no-fly zones imposed by the allies



have some 2,000 battle tanks and 2,000 artillery weapons, including Brazilian-made rocket launchers. Up to half of Iraqi land forces are currently believed to be deployed in the north of the country.

In air strength it clearly remains extremely vulnerable. More than 100 of its combat aircraft were destroyed on the ground in the 1991 war, 35 were lost in combat and 112 went to Iran and have not been returned.

It is left with about 300-350 fixed-wing combat aircraft including some capable fighters such as the Mirage F-1 and MiG-29 but mostly of older vintage and in poor condition. They are no match for the western aircraft deployed in Saudi Arabia, aboard the aircraft carrier USS *Kitty Hawk* in the Gulf and in southeastern Turkey.

Iraq has, however, no lack of airfields to operate from. It has about 30-40 major air bases, has done a lot of work to repair bomb damage and has started to rebuild hardened aircraft shelters targeted by allied precision bombers.

Military communications and other infrastructure have also been restored. Stocks built up before the 1991 war are thought to have been used to rebuild air defences.

Iraq has large numbers of anti-aircraft guns - some 5,500, according to the International Institute for Strategic Studies - and the allies are considered unlikely this time round to run the risk of low-level attacks.

The Iraqis also possess sizeable stocks of mostly Soviet-supplied air defence missiles, although many of these are of 1990s vintage.

These include the batteries that recently provoked wrath at the UN when Iraq deployed them in the no-fly zone patrolled by western aircraft south of the 32nd parallel.

Turkey loses taste for fresh action

By John Murray Brown
in Ankara

TURKEY, a robust member of the anti-Baghdad coalition in the retaking of Kuwait in 1991, has shown little enthusiasm for the renewed allied military action against President Saddam Hussein in the run-up to yesterday's action.

It is concerned at possible Kurdish gains in the north of the country, where Kurds have established a *de facto* government under the umbrella of allied air defences.

Ahead of Prime Minister Suleyman Demirel's planned visit to Syria and the Gulf states next week, where Turkey is forging closer ties, officials have been reluctant to express reservations over US action.

However, at the public level there is growing bitterness over the west's and particularly the US's foreign policy priorities at a time when it is sending troops to Somalia, threatening Baghdad with renewed air strikes yet ignoring Serbian atrocities against Moslems in Bosnia-Herzegovina.

One newspaper even suggested the recent US raid was to secure Somalia's oil rights.

"The same treatment should be given to Saddam Hussein in Iraq and to Milosevic in Bosnia-Herzegovina," one commentator wrote in Sabah, the largest Turkish newspaper. *Zaman*, the Islamic daily, criticised the US for banning Iraq from "taking military measures on its own soil. This is a violation of Iraq's sovereignty rights".

As long as the danger was confined in the south of Iraq, Turkey voiced diplomatic concern at Iraqi violations of UN ceasefire and other resolutions. But Turkey has suffered economically from Iraq's political and economic isolation, and has long argued that Baghdad should comply as a first step to being accepted back by the international community.

However, the news that anti-aircraft missiles have also been deployed inside the no-fly zone established above the 36th parallel in the north means Turkey may come under pressure to provide bases for US and allied aircraft.

Opposition supports strike

THE OPPOSITION Iraqi National Congress (INC), made up of liberal Arabs and Kurds, last night expressed support for allied military action against Iraq, writes Gareth Smith in London.

"Any military strike that weakens Saddam Hussein will be welcomed by the Iraqi people," said spokesman Ahmed Chalabi. "The noose must be tightened around him."

An INC statement issued in London called for the creation of a UN-guaranteed security zone in south Iraq; for the immediate convocation of a tribunal to try Mr Saddam for crimes against humanity; and for the United Nations to take over direct responsibility for all humanitarian assistance from Mr Saddam's regime.

UN hopes for brief operation

By Michael Littlejohns
in New York

UNITED NATIONS delegates greeted news of the air strike almost with a sense of relief that the allies had finally taken action to call President Saddam Hussein to account for his persistent defiance of Security Council resolutions.

At the same time, several third world members voiced the hope that the operation would be brief and confined exclusively to strikes against military targets.

The US formally notified the president of the Security Council, Mr Yoshiro Hatano of Japan, that the allies had resumed hostilities.

There was no immediate response from the president's office. Mr Hatano had said earlier that he was willing to engage in a "dialogue" with Iraq, as was proposed late on Tuesday by Mr Nizar Hamdoon, the Iraqi ambassador.

Yesterday Mr Hamdoon said his country was halting the removal of materiel at the Um al-Qasr naval base which lies partly in Kuwait, but it was unclear whether that decision preceded the allied military action.

Mr Boutros Boutros Ghali, UN secretary-general, was in Paris yesterday where he discussed the Iraqi crisis, among other issues, with Mr Lawrence Eagleburger, the US secretary of state, who is also visiting the French capital.

WAR MACHINE: The American aircraft carrier USS *Kitty Hawk* cruises somewhere in the Gulf. The ship is base for 75 warplanes which have been flying regular missions over Iraq to enforce the no-fly zone south of the 32nd parallel

Arab hostility divided between west and Iraq

By Roger Matthews,
Middle East Editor

FEW Middle East governments have any sympathy for President Saddam Hussein, but the resumption of allied air attacks on Iraq are likely to reawaken smouldering Arab resentment against what is seen as a highly selective western response to the enforcement of UN Security Council resolutions.

The fault lines that divided the Arab world during the Gulf war nearly two years ago already show signs of re-emerging. Even before the attacks were launched the lower house of the Jordanian parliament was voicing concern.

"The new provocations are a continuation of the injustice inflicted on the Iraqi people since the start of the 1991 Gulf war," said lower house speaker, Mr Abdul-latif Arabyat. "We hope this abuse against Iraq and the Arab nation will stop soon."

Jordan's government has yet to make any official comment and several officials said they did not expect a formal statement, at least for the time being. "It is a very delicate issue and any word could be taken out of context so let us not rush things," one official said.

King Hussein's efforts to persuade the US and its allies not to launch an all-out attack on Iraq two years ago cost him temporarily the respect he had

enjoyed in Washington and placed the monarch in the same camp as the Palestine Liberation Organisation, Libya, Sudan and Yemen.

However, the king's position accurately reflected the sentiments of many Jordanians who reviled in Saddam Hussein's willingness to stand up to the US and to fire missiles at Israel.

The Iraqi invasion of Kuwait but there is likely to be less harmony over whether the latest challenges by Mr Saddam to the UN warrant a renewal of military action. Only Kuwait appears to be unreservedly behind the US-led response.

Lurking just beneath the surface in many Arab countries is the impact renewed western intervention will have on populations where Islamic fundamentalists appear to be gaining strength. Egypt, where the tourist industry has been damaged by extremist terrorism, has launched large police actions to root out dissidents which it says are being supported by Iran. Elsewhere, including the Arab territories occupied by Israel, there is evidence that fundamentalist factions are gaining ground.

How strong and widespread that opinion is will in part depend on the extent and severity of the allied attacks and whether there are civilian casualties.

This will also have an impact elsewhere in the region, not least in the Gulf itself where hostility to Mr Saddam is tempered by deep anxiety over Iraq being dismembered as a result of the two air excursions.

The US, Britain and France took many days last summer to persuade Saudi Arabia of the necessity of sending allied aircraft back to the kingdom in order to police the southern no-fly zone.

Bahrain, home for the British Tornado aircraft during the Gulf war, has since made clear its desire not to cut all links

with Baghdad and remains deeply troubled by the rash of border disputes which have broken out in the region, particularly among the six members of the Gulf Co-operation Council - Saudi Arabia, Kuwait, Bahrain, the UAE, Qatar and Oman.

The six came together impressively following the Iraqi invasion of Kuwait but there is likely to be less harmony over whether the latest challenges by Mr Saddam to the UN warrant a renewal of military action. Only Kuwait appears to be unreservedly behind the US-led response.

Lurking just beneath the surface in many Arab countries is the impact renewed western intervention will have on populations where Islamic fundamentalists appear to be gaining strength. Egypt, where the tourist industry has been damaged by extremist terrorism, has launched large police actions to root out dissidents which it says are being supported by Iran. Elsewhere, including the Arab territories occupied by Israel, there is evidence that fundamentalist factions are gaining ground.

How strong and widespread that opinion is will in part depend on the extent and severity of the allied attacks and whether there are civilian casualties.

This will also have an impact elsewhere in the region, not least in the Gulf itself where hostility to Mr Saddam is tempered by deep anxiety over Iraq being dismembered as a result of the two air excursions.

The US, Britain and France took many days last summer to persuade Saudi Arabia of the necessity of sending allied aircraft back to the kingdom in order to police the southern no-fly zone.

Professor George Saitoti

Violence in Bombay subsides

By Charles Leadbeater
In Tokyo

ELEVEN people were killed in an eighth day of Hindu-Muslim clashes in Bombay yesterday, and hospitals reported at least 500 had died in week-long rioting in India's commercial capital, Reuter reports from Bombay.

Security forces relaxed curfews imposed on riot-hit areas for six hours and Bombay police chief Shreepati Bapat said the level of violence was substantially lower than over the past few days.

"There is a very substantial improvement in the overall situation. This is reflected by more and more people and buses on the roads."

Defence minister Sharad Pawar ruled out imposing a state of emergency in the city of 12m people, which had been suggested by business leaders and editors who saw in the riots a concerted attempt to drive out Moslems.

He told a press conference that the city was returning to normality after a week of frenzied riots in which hundreds of people have been stabbed, and countless homes, cars and shops set ablaze.

Mr Pawar said it would take another two or three days to restore order completely.

The new cabinet shows a continuation of Mr Moi's policy of ethnic balancing but it has a heavy bias towards the president's Rift valley province, home to his Kalenjin tribe and other minority pastoral tribes such as the Masai.

Also rewarded strongly are the Kamba tribe from eastern province, the Luhya from western province, and the Kisii from Nyanza province.

Decision to review peace constitution

By Charles Leadbeater

THE Japanese government yesterday decided to open up the country's most sensitive political issue, the future of its post-war peace constitution, by approving plans for a bi-partisan commission to review it.

The decision is likely to spark a vigorous debate over the merits of the key Article Nine in the 1947 constitution which renounces war, as well as the threat of, or use, of force to settle international disputes.

The debate will crystallise positions within Japan on how it should develop a wider international role in the wake of the end of the cold war.

The government last year passed a bill, only after two years of wrangling, which would allow Japanese troops to be sent abroad.

Any revision to the constitution would it in itself mark an important step for Japan towards a more independent foreign policy.

The constitution has never been amended since it was introduced by the US occupying force after the Second World War.

Amendment would require the support of two-thirds of both houses of the Japanese parliament.

Japan's rulers set to boost economy

By Charles Leadbeater

JAPAN'S ruling Liberal Democratic Party yesterday began clearing the way for an additional stimulus to the ailing economy.

The party agreed to set up a task force to consider plans to revive an economy only being saved from outright recession by expansionary public spending.

The task force will be as tough as it is heated.

The government last year passed a bill, only after two years of wrangling, which would allow Japanese troops to be sent abroad.

Any revision to the constitution would it in itself mark an important step for Japan towards a more independent foreign policy.

The group will provide a powerful counterweight to the influence of the finance ministry which is opposed to higher government spending to finance tax cuts, and the Bank of Japan, which insists another interest rate cut must follow in the wake of a further fiscal stimulus.

The task force will focus on plans for a supplementary bud-

get to augment the Yen 240bn (£283bn) draft budget which will provide only a 0.2 per cent rise in general public spending.

Top business organisations are pressing for

Turkey
loses taste
for fresh
action

By John Murray Brown

THE US secretary of state-designate, Mr Warren Christopher, yesterday promised to give economic concerns and the promotion of US commercial interests overseas a much higher profile in his conduct of foreign policy.

Economic competition, he told the Senate foreign relations committee in a confirmation hearing, was eclipsing ideological rivalry as an essential ingredient in world affairs. "For too long, we have made economics the poor cousin of foreign policy."

He said US embassies needed more than just one commercial officer helping US companies. Equally, the former Soviet republics and the countries of eastern Europe should have greater US public and private commitment and expertise in order to facilitate their transitions into market democracies.

Mr Christopher's prepared testimony, the delivery of which was delayed by opening and mostly complimentary statements by committee members, made much of the imperative to connect domestic and

foreign policies. "I have long thought the State Department needs an American desk – and I'll be sitting at that desk."

He offered no new doctrine to guide foreign policy, but spoke of three fundamental realities – pursuit of economic growth, maintenance of a strong and adaptable military and a commitment to "build democracy from the bottom up" around the world.

The use of force overseas, he said, was "a vexing question." Its deployment should generally be "discreet and careful" and the threat of its use "credible". The Cold War had been won by "harnessing diplomacy and power together", he said.

Mr Christopher added that the UN could not be an effective instrument unless it had full US support – and he promised the US would pay its outstanding arrears.

In his tour d'horizon, Mr Christopher also promised:

- Support for the reform process in Russia and other former Soviet republics and satellites, conditional on their acceptance of the principles of a market democracy. Collapse of the Russian economy "could fatally discredit democracy".

Bahamas' former leader blamed for economic turmoil

THE once-vibrant economy of the Bahamas is looking shaky. Prime Minister Hubert Ingraham, elected in August, has been very firm about where the blame lies: his predecessor, Sir Lynden Pindling, who had held office for 25 years.

Mr Ingraham has charged that the country's finances are in "chaos" because of the "fiscal recklessness" of the previous government, which had borrowed to cover its deficits over the past four years.

But getting out of the economic quicksand will present the new prime minister with no small test of his administrative skills.

The options are few for the narrowly-based Bahamian economy.

Just after taking office, Mr Ingraham reported the government's embarrassment at being unable to release \$3m in cheques it had written

"fiscal recklessness" is claimed as public indebtedness soars, tourism declines and offshore financial services face stiff competition. Canute James reports

ten because all its accounts were overdrawn.

"It is unacceptable for the public treasury of a sovereign state to be in a scandalous position whereby cheques are written to pay government bills, but cannot be released because there is no money in the government's overdrawn bank accounts for the cheques to be honoured," the prime minister said.

Faced with a fiscal deficit last year of \$240m (£168m), 6.5 per cent of GDP, Mr Ingraham's government has spent the past four months reviewing the practices of Sir Lynden's government.

"The information coming to hand confirms what has been common knowledge in the Bahamas; that

there has been, for years, serious mismanagement and misuse of the public finances; and that there has been improvidence, and extraordinary extravagance, abysmal neglect and waste in the handling of the economy, and of the public finances," Mr Ingraham said.

The economy has suffered in recent years from a decline in tourism, its main pillar, caused mainly by recession in its main markets. The offshore financial services sector has not fared well in the face of increased competition from neighbouring tax havens, such as the Cayman Islands.

The Bahamas' fiscal deficit jumped eight-fold between 1986 and 1989, was cut by a half in 1990 and then

almost doubled again in 1991 and 1992. Foreign debt has doubled in the past three years.

Representatives of the opposition party have suggested that Mr Ingraham has been overstating the problem and has not taken account of the economic problems which forced Sir Lynden's administration into extensive deficit financing. "He is still campaigning for an election he has already won," said one.

There are no quick solutions available to the prime minister. Ironically, he has been forced into much the same action taken by Sir Lynden, saying: "A further \$100m must be borrowed as a matter of the most extreme urgency."

He also announced that the go-

vernment is divesting some enterprises including one hotel and some port facilities, and will seek to manage the country's accounts with "fiscal rectitude".

The prime minister has ruled out changes to the country's tax regime, in which incomes are not taxed, and has instead suggested increased efficiency in tax collection methods, especially for customs duties which account for about 70 per cent of the government's revenue.

There appears little he can do immediately about Bahamasair, the troubled state-owned airline, for which the government is providing \$5m in financial support by June. The government is also concerned about loans of \$150m contracted by

the state-owned Hotel Corporation, the largest hotel owner in the country, and the need for another \$28m to complete the expansion of the international airport, as the \$58m budget for it had been spent.

Mr Ingraham's charges of "impropriety" are unlikely to exonerate the 245,000 people of the Bahamas. In his last decade in office, Sir Lynden was frequently forced to defend the government, and himself, against local and American accusations of benefiting from narcotics trafficking and money laundering.

Sir Lynden has always rejected the accusations, but Mr Ingraham's latest charge that \$8m had been taken from the national coffers and secreted in a bank in the US will again force Sir Lynden on the defensive. The prime minister told parliament that the money had been put into "someone's personal account". He mentioned no names.



Warren Christopher: Economic competition is eclipsing ideological rivalry as an essential ingredient in world affairs.

NEWS: THE AMERICAS

Christopher pledges backing for business

By Jurek Martin
in Washington

Continued commitment to Nato while new security structures in Europe were evolving, hopefully to include eastern European nations.

- To do what was necessary to ensure "a peaceful and broad transition to democracy" in China, which, he said, was economically booming but still created problems in its human rights and weapons sales policies and trade protectionism.

- Particular attention to Japan, with the purpose of ensuring together that regional trading blocs militating against global growth were avoided.

- "Unswerving" commitment to the security of Israel and the Middle East peace process.

At the end of his testimony, Mr Christopher also addressed one issue that has cast a minor cloud over his nomination: what he knew, while deputy attorney general in the late 1980s, of covert domestic surveillance by the US Army.

- Support for the reform process in Russia and other former Soviet republics and satellites, conditional on their acceptance of the principles of a market democracy. Collapse of the Russian economy "could fatally discredit democracy".

Brazil's leader begins shake-up of privatisation

By Christina Lamb
in Rio de Janeiro

BRAZIL'S President Itamar Franco has taken control of privatisation away from the National Development Bank (BNDES) in the first step of a shake-up of the programme. Last night he was expected to sign an extensive decree altering the programme's rules and changing the composition of the privatisation commission.

The programme, begun in 1981 by former President Fernando Collor, has always been run by the Rio-based National Development Bank. However, Mr Franco, a past critic, apparently wants more influence over the programme, which he suspended on December 15 but has promised to restart in March after a thorough review.

Mr Antonio Barros de Castro, recently appointed BNDES president, is known to have annoyed Mr Franco by recommending last week that the previous rules be maintained for the sale of the 35 companies already slated for privatisation by the Collor administration.

The new head of privatisation will be nominated by Mr Franco only after Congress has approved the new commission members.

Mr Jose de Castro, the president's legal adviser and his main consultant on privatisation, yesterday dismissed investor fears that the programme would not be restarted and insisted the next sale would go ahead on March 10 but under new rules.

The decree prepared for Mr Franco's signature by Mr Paulo Haddad, the planning minister, and Mr Jose de Castro is expected to leave to presidential discretion on a case-by-case basis the issue of a minimum cash participation in the sales. Until now almost 99 per cent of the \$4bn (£2.6bn) raised through privatisation has taken the form of domestic debt.

According to Mr Jose de Castro, the objective of the new rules is "to guarantee more transparency and legal security. All sell-offs done so far have been *sub judice* because of badly elaborated decrees and unclear regulations".

IDA to sharpen focus on poverty

By Michael Prowse
in Washington

THE International Development Association (IDA) – the World Bank's concessional finance affiliate – will focus more directly on specific measures to reduce poverty and promote environmentally sustainable development, Mr Lewis Preston, the bank's president, pledged yesterday.

The IDA provides highly concessional loans for the poorest countries – those with per capita annual incomes of \$765 (£503) or less.

Mr Preston said the share of IDA resources devoted to social projects and direct poverty reduction would be steadily increased.

He said poor people affected by programmes should play a bigger role in helping design projects.

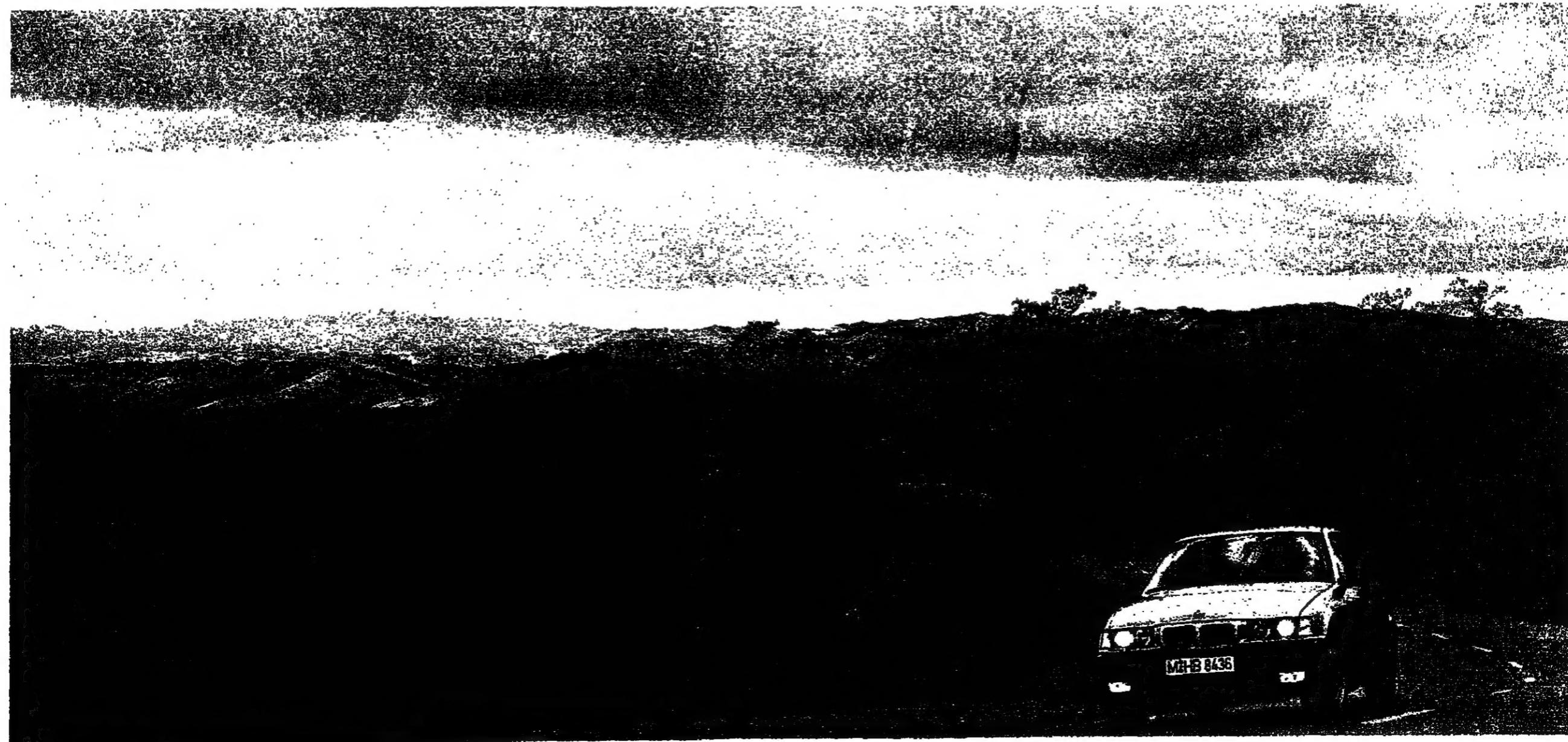
His restatement of IDA goals followed formal board approval of the 10th replenishment of IDA resources, covering the three years starting this July. Donor nations have agreed to provide SDR13bn (£1.83bn). This represents a small increase in resources compared with IDA 9, which was SDR11.7bn.

However, in per capita terms the latest replenishment is less generous than IDA 9 because funds will have to be spread over more recipients; newly qualifying nations include several former Soviet republics. Donors also failed to provide an additional "earthy increment" to fund more ambitious environmental policies.

Mr Preston praised donors for not forgetting the needs of the poorest countries, in spite of severe budgetary restraints at home. Officials said the overall replenishment would have been smaller but for a surprisingly large commitment from the Bush administration, which pledged \$3.75bn, nearly 20 per cent more than its dollar contribution to IDA 9.

Britain's contribution of \$620m represented only 6.1 per cent of total resources committed, down from 6.7 per cent of IDA 9.

IT'S EASIER TO ENJOY THE ROAD AHEAD WHEN YOU FEEL COMFORTABLE ABOUT WHAT YOU'RE LEAVING BEHIND.



At BMW we believe driving is to be enjoyed. And that you'll enjoy a car more when you're at ease with the impact it's having on the world outside.

That's why for over twenty years we've engineered our cars with advanced computer electronics which continuously monitor engine

performance in a way that reduces fuel consumption and emissions.

And why we not only dampen sound caused by incoming air and outgoing exhaust, but also build our engines with special vibration absorbing components to ensure that a BMW leaves only a minimum of noise in its path.

It's also the reason why we're now constructing our cars with more and more recyclable and non-polluting materials.

Because we believe the better you feel about what your BMW is leaving behind, the more you'll have to look forward to.



THE ULTIMATE DRIVING MACHINE.

NEWS: UK

Probe into claim that BA hacked into rival computer

By Andrew Jack

THE GOVERNMENT'S data protection registrar has launched an investigation into allegations that British Airways illegally gained access to the computer system of Virgin Atlantic Airways, the independent long-haul carrier.

Mr Eric Howe, data protection registrar, confirmed yes-

terday that he had written to Mr Richard Branson, chairman of Virgin, to request further details.

"We are trying to find out the facts," he said.

His inquiry was sparked by newspaper reports of claims by Mr Branson that British Airways had examined Virgin's computer data as part of a criminal offence to fail to register, and to use the data for other purposes or give it to unauthorised users "knowingly

or recklessly." This is punishable by fines of up to £5,000 in the magistrates' courts or unlimited levels in the High Court.

The Data Protection Registrar confirmed last night that it had one registration for Virgin, 11 for BA plc and one for BA Enterprises.

The registrar can also issue enforcement acts against

breaches of guidelines such as if data has not been obtained fairly and lawfully, or is not held securely and is not accurate or relevant.

The administrators to Air Europe, the charter airline which collapsed in March 1991, were co-operating with Virgin in the period before the settlement against BA, it has emerged.

Lawyers acting on behalf of Mr Phil Wallace and Mr Tim Hayward, insolvency partners at accountants KPMG Peat Marwick, have been exchanging information with Virgin.

They are believed to be considering possible legal action against British Airways in the light of the court settlement, although it is seen as unlikely so long after the airline's col-

lapse. Mr Wallace would only say yesterday: "We have watched with some interest the action going on between BA and Virgin."

Realisations of assets for creditors to Air Europe are virtually complete and total £30m net of costs and payments to preferential creditors. That compares with gross liabilities of about £1bn.

By Robert Taylor,
Labour Correspondent

A MAJORITY of Britain's trade unionists are now non-manual workers and have at least Advanced level educational qualifications, with 23 per cent have a university degree or equivalent.

These findings, taken from the government's 1991 Labour Force Survey, are published today in the Department of Employment's Employment Gazette.

It is estimated that 53 per cent of trade union members now have full-time white-collar jobs while only 24 per cent work in manufacturing, reflecting higher levels of unionisation in the public services sector.

Union density amongst those at work has fallen to 33 per cent but the gender gap is narrowing. In 1991, 42 per cent of men at work belonged to a union compared with 32 per cent of women. In 1948 less than 20 per cent of trade unionists were women, while the proportion has risen to 40 per cent.

The study also reveals that workers under the age of 24 are less likely to be in unions than other age groups.

A total of 37 per cent of all workers, including the unemployed and the self-employed, were trade unionists in 1991.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

Northern England has the highest union density of any region with 46 per cent of the workforce unionised while the lowest union penetration is in East Anglia with only 25 per cent unionised followed by the south east with 27 per cent.

While only 33 per cent of white workers are in unions as many as 46 per cent of West Indian/Guyanese workers were unionised but only 33 per cent of Indians and 27 per cent of Pakistani-Bangladeshi workers were members of unions.

This is the lowest density figure since the Second World War and 15 percentage points less than the peak in 1978 when it was 53 per cent.

UK recovery may be held back by debt, warn MPs

By Peter Marsh,
Economics Staff

RECOVERY will be constrained by rising current account and fiscal deficits and by fragile consumer confidence according to a report by the House of Commons' treasury and civil service committee published yesterday.

The report also calls on the Bank of England to publish its advice to the Treasury on monetary policy to reduce confusion in financial markets about how policy is determined.

Giving a bleak view of the UK's medium-term prospects, the Tory-dominated committee of rank-and-file MPs says the scope for cuts in interest rates may be limited by the need to "avoid any further substantial depreciation of sterling" to add to that which has already happened since Britain left the European exchange rate mechanism last September.

On the outlook for growth,

the committee says: "It is not clear whether the limited policy measures announced during the Autumn Statement [published by the Treasury in November dealing with spending] and reductions in interest rates will be sufficient to counter the effects of rising unemployment and falling asset prices on confidence."

The MPs suggest the policy vacuum since Britain left the ERM last summer when Germany's desire to seek a general realignment of the system was not passed on to Britain, might be avoided by better communications between member states over realignment requests.



Facsimile editions of a 14th century illuminated manuscript, produced by Faksimile Verlag of Lucerne in Switzerland, illustrating stories from the Pauper's Bible, have been put on sale at £1,600 a copy. Ms Janet Backhouse, above, of the British Library displays the original edition (bottom) and one of the 980 numbered copies (top). Wear and tear on the original prompted the publication.

Plan to give ICI cheap power

By Paul Abrahams

THE government plans to allow Imperial Chemical Industries to purchase electricity at cheaper rates than other UK industrial users in an attempt to safeguard its chlorine business.

The move should secure 7,000 jobs at ICI's chloralkali plant at Runcorn, Cheshire.

Powergen, the generating group, would be offered a licence to supply electricity directly to the ICI plant.

The proposals follow threats

equivalent to 1 per cent of the UK's entire output.

The Department of Trade and Industry must decide whether other large industrial users should benefit from similar licences. Mr Peter Rost, chairman of the Major Energy Users' Council, told *The Engineer*, the specialist magazine, that he would want to assess why ICI should be made a special case.

Blue Circle Industries, the UK's largest cement manufacturer, and British Steel are likely to want similar deals.

ICI last year abandoned its chlorine business unless it could secure supplies of cheap power. If ICI abandoned chlorine production to foreign competition, it estimates the impact on the UK balance of trade would be £1.5bn.

The group, which presently has to buy electricity from a spot market, experienced a sharp rise in its power costs following the industry's privatisation. ICI's chlorine-based plants at Runcorn are the UK's largest consumers of electricity – capable of using 250 MW.

They have concluded that putting British Coal into the private sector is the best way of ensuring that subsidies to

the industry, now seen as an inevitable part of the package, are ended by the late 1990s.

Legislation on privatisation is likely for early privatisation of the coal industry in spite of the future over the pit closure programme.

Ministers intend to start work on firm proposals as soon as they put in place the package for saving some of the 31 pits earmarked for closure in October.

They have concluded that putting British Coal into the private sector is the best way of ensuring that subsidies to

it still receives subsidies provided there is a clear schedule to phase them out.

Ministers are likely to justify the policy stance as putting pressure on British Coal to improve its performance, and emphasising that the long-term objective of moving the company into the private sector remains unchanged.

The subsidies, to be collected either from the taxpayer, or, more likely, through levies on electricity bills, would be aimed largely at enabling British Coal to replace some of the

20m of coal imports which come into the UK each year.

Mr Michael Heseltine, the trade and industry secretary, will be in Brussels today to brief EC Commission officials on his plans, and ensure that proposed subsidies for British Coal fit in with EC policies on aid and competition.

Ministers are unenthusiastic about setting up an energy commission to supervise the electricity and gas industries, and want to keep the existing system of regulators for each industry.

Bifu calls for second strike

By Michael Smith

THE GOVERNMENT is to push for early privatisation of the coal industry in spite of the future over the pit closure programme.

Ministers intend to start work on firm proposals as soon as they put in place the package for saving some of the 31 pits earmarked for closure in October.

They have concluded that putting British Coal into the private sector is the best way of ensuring that subsidies to

the industry, now seen as an inevitable part of the package, are ended by the late 1990s.

Legislation on privatisation is likely for early privatisation of the coal industry in spite of the future over the pit closure programme.

Ministers intend to start work on firm proposals as soon as they put in place the package for saving some of the 31 pits earmarked for closure in October.

They have concluded that putting British Coal into the private sector is the best way of ensuring that subsidies to

has increased in real terms. In 1990-91, the latest year for which figures are available, quangos spent £417.7m, three times more than in 1979 – an increase 20 per cent above the rate of inflation.

This growth puts responsibility for more than a fifth of public expenditure in the hands of the unelected members of quango boards. Mostly appointed by ministers, they are responsible for key public services, such as the health service, higher and further education and the civil service.

The number of quangos – quasi-autonomous non-governmental organisations – has fallen since 1979, when Mrs Thatcher became prime minister and pledged to cut them down to size. From more than 2,400, the total has dropped to just under 1,800.

The amount of taxpayers' money they spend, however,

is still received subsidies provided there is a clear schedule to phase them out.

Ministers are likely to justify the policy stance as putting pressure on British Coal to improve its performance, and emphasising that the long-term objective of moving the company into the private sector remains unchanged.

They have concluded that putting British Coal into the private sector is the best way of ensuring that subsidies to

the Health and Safety Executive, the inner-city development corporations and the Training and Enterprise Councils, responsible for government-funded training in England and Wales.

The survey found that the Conservatives used their patronage powers to appoint many more businessmen to run the largest quangos. Nearly two-thirds of the chairmen of the top 40 quangos in 1990-91 were from business and industry, compared with a third in 1979-80.

The survey also found that if top quango chairmen have a known political affiliation, it

will be to the Conservatives. Eight of the top 40 chairmen were Conservatives, and none was a known opposition Labour party member or Liberal Democrat.

While 12 of the top 40 chairmen in 1979-80 were identified as Labour supporters, supporters of other political parties also chaired top quangos. Three were known Conservatives and one a Liberal.

The government's cull of quangos since 1979 has largely affected smaller bodies. Those which remain have

Quarter of
all trade
unionists
now have
degrees

By Roger Taylor
London Correspondent

A majority of British
trade unionists are now
at advanced level
education, while
only 12 per cent
have a university
degree.

Trade unionists in
the Department
of Employment
estimated that 51
per cent of unionists
had a degree in 1991.
In 1981, 32 per cent
had a degree.

Estimated that 51
per cent of unionists
had a degree in 1991.
In 1981, 32 per cent
had a degree.

In 1991, 32 per cent
had a degree.

If sales rise after a new packaging design is introduced, everyone gets the credit except the designer.

If sales decline, the design is at fault. That highlights a problem that has dogged packaging designers: their inability to quantify the value of their work.

But in the last few years companies have cast aside such doubts and increasingly turned towards design services as they standardise their products across Europe.

But how valid is the belief that one packaging design can appeal to consumers?

In 1991 Galbani, the Italian cheese producer, set out to double turnover in Europe and hired the London design company Minale Tattersfield to harmonise 10 different packaging designs.

A design was created which depicted the Tuscan landscape. Gingham table cloth and appetising dishes for each particular cheese. The project, including research, cost £100,000.

Sales increased by 22 per cent in the UK, by 33 per cent in Germany and 50 per cent in France in six months without any advertising. "At least 65-70 per cent of the sales increase can be linked to design," claims Marcella Minale, chairman of Minale Tattersfield.

Campbell Biscuits Europe, a division of the Campbell Soup Company, faced a more ambitious task. It decided to standardise the packaging design of five brands, three logos and 100 products under the

well-established Belgian Delacre brand, which it wanted to position as Europe's premium biscuit brand.

It hired Milan design company Break to modernise the logo and create a single packaging design, intended to emphasise the skill and tradition of the French pastry chef.

According to Joel Oberman, vice-president of marketing at Campbell Biscuits Europe: "Of all the ways to market, design is one of the most important".

Campbell Biscuit's redesign was completed in three months, but it took nine months to implement the rationalised product line across Europe.

With any redesign there is a risk of confusing consumers. The dangers are multiplied if it involves relaunching a product under a different brand name.

Oberman expected a "30 per cent annual decline in those products we

modified - that's normal. We would have had to do a lot of work to build the brands back up. But there was no sales decline in any of the products we changed".

To minimise the risks, Campbell Biscuits retained the Dutch brand Nobo in the Netherlands, where consumer awareness of Delacre was just 0.8 per cent. Similarly the Belgian biscuit Bichot was renamed Deli-choc for the European market. For other product lines the modernised Delacre logo and revamped packaging was introduced.

Sales increased by more than 20 per cent in Germany and by 10 per cent in France in the year to July 1992. It was impossible to isolate the impact on sales of the new design from the advertising and public relations effort, but Oberman says: "Packaging will have as great an impact on

overall image as advertising. For new products and new design approaches, it has a much greater impact."

Common designs can also be particularly cost-effective for new product launches, as packaging accounts for a significant share of the company's cost structure. "Management decision-making in terms of design is streamlined and overall development costs are diminished," says Oberman.

Household detergents are a product which is, in theory, easier to harmonise across Europe, as consumer needs are similar.

In 1991, when Unilever decided to launch a new dishwasher powder across Europe it hired London design consultancy Design Bridge. The brief was to design packaging which would capture qualities such as efficacy, modernity and authority and stress the environmental



The Delacre master-pâtissier presents his latest creation to the European market

7

But the benefits for Unilever of standardising European packaging are not restricted to economies of scale. Intense competition in the industry means that speed is of the essence in new product development.

Design Bridge advises clients to carry out consumer research to evaluate packaging design. Questionnaires can be devised to assess how well a new design is communicating a brand's values compared with the old one. With new launches similar studies contrast the brand design with that of rival products.

Like the vital initial consumer research, studies into effectiveness need to be carefully devised and monitored. "There isn't a consumer vocabulary for design and consumers don't rationalise design. But by asking the right questions you can gauge the effect of design," says Lawder.

Given the high level of interest in pan-European brands, it is not surprising that design industry executives are reluctant to disclose details of cases in which a common European design is found to be inappropriate.

But Jan Hall, chairman of London design consultancy Coley Porter Bell, believes that a high degree of commonality can be achieved in only about 20 per cent of cases. She estimates that in 5 per cent of cases national consumer differences or problems associated with national brand positioning prevents harmonisation.

International corporate identity consultants owned by Young & Rubicam, to brush up the motif prior to introducing the Friesian Lady prominently on all its European coffee products. This was accompanied by the redesign of the packaging so that boxes containing the coffee came in standardised sizes with consistent colours.

Advertising strategy was also brought under one roof, with Sara Lee switching the coffee account to BBDO - part on the US-based Omnicom group - on a pan-European basis.

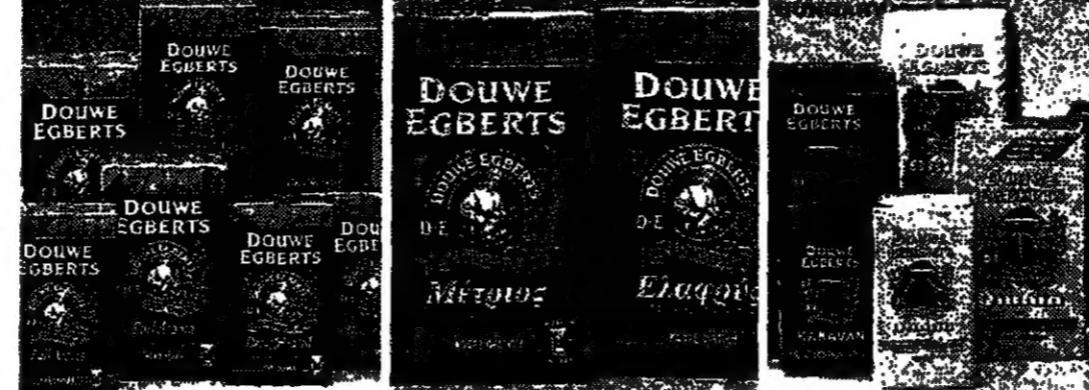
Today, the final elements of this strategy have yet to be put in place. There are still design changes to be implemented in Spain, Hungary and Denmark although products in the UK and the Netherlands are largely completed.

But the cost savings, says the company, have already started to flow. It cites a TV commercial to promote the "Manilla" brand in Spain. Much of the visual imagery and the sound-track backing were re-used in an advertisement for the Hungarian brands. The net result proved significantly cheaper than the production of two separate ads.

Why the Friesian Lady is feeling full of beans

Nikki Tait explains how standardised packaging has helped Sara Lee to sell its coffee

European 'harmonisation' as applied to Sara Lee coffee brands



(Merrill Kaffe), 21 per cent in Spain (Marcilla) and 15 per cent in France (Maison du Café). But it also led to a plethora of marketing arrangements, packaging designs and brand promotion methods.

Sara Lee is the first to admit that coffee is still a "very locally determined product", right down to the way consumers prepare it. But in the late 1980s as the US company weighed up the implications of European "harmonisation", it was equally clear that there were savings to be garnered from co-ordinating marketing efforts.

Cor Boonstra, a Sara Lee director and head of the international operations in Utrecht, makes no secret of the basic problem confronting the company's roasted coffee business. "We simply couldn't support the brands properly in every country," he says.

It was with these cost considerations in mind that Boonstra first

floated the notion of "internationalising" the various coffee brands four years ago. As a result, Sara Lee has come up with the quintessential "Euro-marketing" compromise.

Its coffee still sells under country-specific brand names but standardised packaging and a common corporate symbol provide a strong visual similarity and allow

didn't want to give up its position [on marketing] in some countries."

So Sara Lee tackled the management changes fairly gently - leaving the national marketing teams in place and, for the first 18 months, concentrating on developing the contacts between them. Only then was an international development manager brought in.

The more fundamental problem, however, was how to unify the country brands without making customers feel that they were buying a bland "Euro-coffee". It was at this point that an internal Sara Lee development team alighted on an old "Friesian Lady" packaging design, which had been used in the Netherlands and showed a woman in simple 18th century dress pouring coffee.

Sara Lee felt the symbol conveyed a soothing message, full of the danger of putting individual managers' noses out of joint: "The problem was that management

for streamlined promotion.

At the outset, Boonstra realised the danger of putting individual managers' noses out of joint: "The problem was that management

FT FINANCIAL TIMES CONFERENCES

EUROPE - THE WAY FORWARD

Paris, 10 & 11 February 1993

This conference takes place at a vital moment in the European Community's development, in the aftermath of the monetary crisis and just after the January 1993 deadline for the opening of the single market. This is a timely opportunity for economic and business leaders to address the whole series of relatively new questions over Europe's future.

Speakers taking part include:

Mr Pierre Bérégovoy
Prime Minister of France

Mr Jacques Attali
European Bank for
Reconstruction and Development

Mr Edmond Alphandery
Economist & Member of the
French Parliament

Mr François Périgot
Conseil National du Patronat
Français (CNPF)

Mr Arthur Dunkel*
GATT

Dr Tyll Necker
Federation of German Industries (BDI)

* subject to confirmation

A FINANCIAL TIMES CONFERENCE IN ASSOCIATION WITH *les Echos*

EUROPE
THE WAY FORWARD

Please send me conference details

FT
FINANCIAL TIMES
CONFERENCES

Dr Hans Tietmeyer*
Deutsche Bundesbank

Mr Henning Christophersen
Commission of the European
Communities

Mr Jean-Claude Trichet
Ministry of Economy, Finance
and the Budget, France

Mr Dominique Strauss-Kahn
Minister for Industry and
Foreign Trade, France

Mr Peter Sutherland SC
Former EC Competition Commissioner

Mr Michel Pebereau
Crédit Commercial de France

Financial Times Conference Organisation
102-108 Clerkenwell Road, London EC1M 5SA
Tel: 071-814 9770, Fax: 27347 FITCONF G. Fax: 071-873 3975

Name Mr/Mrs/Ms/Other _____
Position _____ Dept _____
Company/Organisation _____
Address _____
Post Code _____ Country _____
Tel _____ Fax _____
Type of Business _____ HA



Every year, thousands of babies are born with a serious handicap.

She looks perfectly normal. But she was born a refugee - and that's serious. Many thousands of children grow up knowing no other life. They are innocent victims of persecution and violence.

UNHCR is there to help refugee children.

Your attitude can be the difference between hope for their future and despair.

We need your help to help refugees.

UNHCR ACTION

P.O. Box 2500 CH-1211 Geneva 2 Switzerland

UNHCR
United Nations High Commissioner for Refugees

TECHNOLOGY

In 1990, the year of German reunification, Siemens Automation made its first move into east Germany by acquiring a company in Chemnitz (formerly Karl-Marx-Stadt) that was the eastern bloc's leading producer of numerical controls and drives for machine tools.

It was an important, and symbolic move for a business based in Nuremberg, a city near the edge of former West Germany but now in the centre of the reunited country. The purchase may not have gone according to plan, due to the collapse of the eastern European machine tool market, but Europe's largest automation company has a broad enough back to weather a few missteps.

With worldwide sales of DM5.8bn (£2.4bn) in 1991-92, 20,000 employees and annual spending of DM1bn on research and development and capital investments, Siemens Automation has plenty of technology expertise. But Manfred von Raven, group president of Siemens Automation since October 1, knows that the division needs to exploit its strengths to the full if it is to achieve his ambitious targets.

The Siemens division's products have been at the centre of manufacturing technology but still tend to be overlooked by observers of Germany's electronics and engineering giant. It is the world leader in programmable logic controls, the electronic boxes that get machines to do things - from washing cars to running a computer-integrated factory. It is Europe's biggest producer of computer numerical control units for machine tools, and makes a whole raft of other products for use either in manufacturing equipment or by the process industries.

After five years of double-digit growth, sales have levelled off over the past two years because of the recession. Siemens does not disclose divisional profits, but the CNC business is losing money - although rather less than the heavy losses among some of its customers - and other sectors are also feeling the pinch.

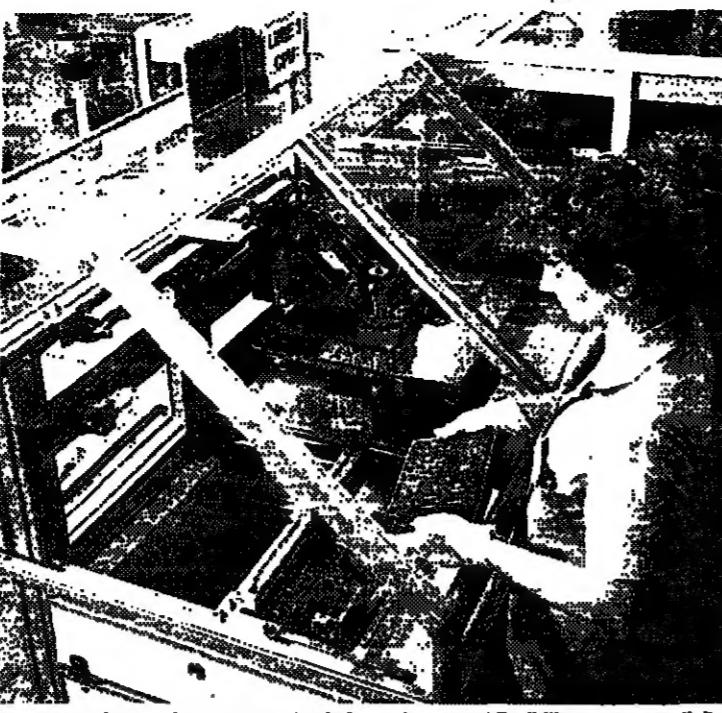
But the pivotal, if unacknowledged, role of Siemens' automation products in giving industry increased flexibility and productivity convinces von Raven that the pause in growth is only temporary.

"Our customers are not adding new or additional capacity," he says, "but I am quite sure that 90 per cent of the investments they are making are to increase productivity. In a recession you always talk about productivity and cutting costs."

Worldwide, von Raven sees the market for industrial electronics growing in real terms by 9 per cent a year until 1997. Annual growth will reach 7 per cent in the markets

Andrew Baxter examines Siemens Automation's ambitious targets and its strategy for achieving them

Ready for the fray



The automation products aim to give industry increased flexibility and productivity

- worth DM55bn a year - where Siemens Automation operates.

For a German company which until recently has rarely bared its soul in public, von Raven is refreshingly honest about the division's strengths, and where there is room for improvement if it is to exploit the market potential against a host of very different competitors in its product sectors.

On the credit side, he sees big benefit from the company's common R&D base. "We try to do as much common spending as possible, and then build blocks on top for individual businesses. This enables us to give smaller businesses a chance."

One example is the Sematic controller for plastic injection moulding machines, only a DM50m opera-

tion and one that the division could not have entered without its R&D base.

He is also very happy with the division's ability to generate ideas. "We have more ideas than money," he laughs, "but the real measure is to look at the number of patents we produce." And Siemens, along with other German companies, is good at systems integration - finding a solution that requires more than one product.

"But we are not so good, relatively, at turning ideas into products," he says. "We can and should be better and quicker at this than we are today. Our internal discussions to build a consensus take too long. It has to do with our culture - we are a relatively liberal com-

pany and everybody has at least one vote or maybe even two - one in the morning and one in the evening."

For an automation business this is a tricky problem. Von Raven has to steer a balance between letting his engineers "look into their neighbour's garden" - an essential element of systems integration - and having them concentrate on their own area of expertise.

Getting the balance wrong can lead to delays, and creates an "over-engineered" product - something for which Siemens and other German engineering companies have often been criticised.

The solution, von Raven suggests, is to cut development times dramatically by launching the product with, perhaps, 70 per cent of its intended features rather than waiting to achieve 100 per cent. The next model will achieve that, and will be all the better for the dialogue with customers generated by the original launch.

Streamlining product development times is important in all product sectors but perhaps particularly so in CNC. The problem for Siemens here is that its core market of European machine tool customers is highly fragmented.

Testing a new control system to ensure that all major customers like it takes a lot longer for Siemens than for its great rival in CNC and world market leader, Fanuc of Japan. And, says von Raven, the quantities it sells per customer are 10 times lower than Fanuc's, on average.

Although many European machine tool makers, particularly in Germany, prefer to use European rather than Japanese controls if they can, the perception in the machine tool industry is that Siemens lost out to Fanuc on technology and marketing in the mid-1980s and has only recently bounced back. Even now, von Raven admits: "Our image is lower than our performance."

A second important element in meeting the future growth targets is geographical expansion. In the current environment von Raven is keeping a careful eye on capital spending but, Chemnitz apart, he has no doubt where the division should go. "A stool has to have three legs," he says. "Europe is the main one, North America is second (the division recently strengthened its position in the US by buying Texas Instruments' PLCs business) and I'm looking for Asia to provide the third."

This brings Siemens Automation up against the Japanese again - in their home market. But as with all the new challenges for the division, von Raven is ready for the fray, and confident about the outcome.

Wooing the customers with automation

Self-service banks are taking on more responsibilities in a bid to cut costs, says Joia Shillingford

Under fire for their attitude towards customers and desperate to cut costs, banks are turning increasingly to automation as a solution to their problems.

Not only are branches expensive to run, but many customers do not like using them. According to a study by Bo Hedberg, a professor at Stockholm University, most customers in Sweden go to banks to get cash, pay bills or deposit money. Only 17 per cent go to make an inquiry.

Thus he asks provocatively: "If the bank branch did not exist in its present form, would anyone bother to invent it?" Many UK banks are asking themselves the same question and looking at ways of cutting branches and staff without losing customers.

• TSB Bank will shortly introduce self-service machines allowing customers to pay bills, transfer payments between accounts or find out about loans and mortgages.

The machines, in some Tyneside branches, will be linked to Teleservice, its telephone-banking project. Users will be able to pick up a phone and ask for more information. The idea is that even at fully-automated "remote lobbies" customers will be able to speak to someone. At a few larger branches, customers will even be able to see a video image of the employee they are talking to.

TSB will close a few of its 22 Tyneside branches, but increase the hours when services are available. If the Teleservice project is successful, it will be adopted nationally. Charles Mears, TSB's Tyneside area director, says market research showed customers "no longer wanted to be held captive by branch banking hours and a trip to a branch to complete a simple transaction".

• Barclays Bank is also cutting branches and plans to increase its use of self-service machines. For the past year, it has assessed customers' reaction to interactive self-service terminals installed in 12 branches.

These NCR machines, which Barclays calls Touchbank, offer

instant statements, lists of direct debits and standing orders, bill payment and transfer of money between accounts. In addition, they can provide calculations for loan and mortgage repayments or instant insurance quotations.

Andrew Bailey, manager of self-service banking at Barclays, says: "We were surprised that customers were happy to collect so much account information themselves." In 1993, the bank will test a revised final prototype of the machine for possible national use.

Customers also want better access to services, as the success of the Midland Bank's 24-hour telephone banking service, First Direct, has shown: Paul McDermott, systems marketing manager at NCB, says: "Customers want service when they want it, and they usually want it immediately."

This helps explain why banks increasingly take their services to the customer through ATMs in company offices, petrol stations, supermarkets, department stores and shopping centres. Some 200 Barclays cash machines - 10 per cent of the total - are located away from banks; Lloyds has 300 non-bank cash machines.

But machines have limitations. Cost savings vary according to how heavily they are used. Jerry Whitmarsh, head of technology planning for NatWest's branch network, says: "One problem in providing a lot of services on the same self-service machine is that it slows down the throughput of customers. But apart from cash, it isn't usually practical to dedicate a machine to a single product."

However, a growing number of dedicated machines are becoming available. Enroth says some ATMs which dispense cash in less than 15 seconds have been installed in Russia, Germany and France.

Customers are also reluctant to use machines for some services like depositing money. However, a new ATM from IBM being tested by some US banks can display an image of cheques fed into it. This may help reassure customers that the money really will end up in their accounts.

PEOPLE

John Young enters SIB scrum from SFA

For an organisation to pick a new chief executive in the midst of a strategic review that could lead to its complete overhaul might seem a strange piece of timing. Yet that is just what the Securities and Investments Board, the UK's chief investment watchdog, has done.

The job has gone to John Young, the heavy-smoking former England rugby international who runs the Securities and Futures Authority, one of the self-regulatory organisations presided over by the SIB.

Young has the distinction of being the only SRO boss to have kept his organisation free of investment scandal since the new regime created by the Financial Services Act came

into being in 1988. What sort of an SIB will he preside over, once the full-scale review of its activities by chairman Andrew Large is completed this spring? Unsurprisingly, Young himself has in the past advocated a slim-line SIB, leaving room for the SROs to spread their wings. The alternative is a strong, centralised agency modelled more on the US Securities and Exchange Commission.

"Somewhere in the middle of the range, rather than at either extreme," was Young's prediction yesterday for the outcome of the Large review - though he claimed not to be privy to his future chairman's exact plans.

The appointment, which



John Young, the new chairman of the Securities and Investments Board, has been appointed from the Securities and Futures Authority.

closed down by Chase Manhattan Bank - before moving to the Stock Exchange in 1982 as director of policy and planning. As a former practitioner, he will preside over an SIB whose senior staff was largely drawn from Whitehall.

Young will take over from Roy Croft, chief executive since the SIB was created in 1985 and before that he was for long a civil servant at the Department of Trade and Industry.

The 56-year-old Croft said yesterday that he had decided 18 months ago that he had spent long enough at the SIB, but had agreed to stay on when it became clear that former chairman Sir David Walker would soon be leaving.

■ Gateway, the troubled food retail group, has appointed Stan Frith as personnel director to replace Bryan Taker who left yesterday. It is the first appointment made by David Simons, who became chief executive of Isoscale, Gateway's parent, on January 4.

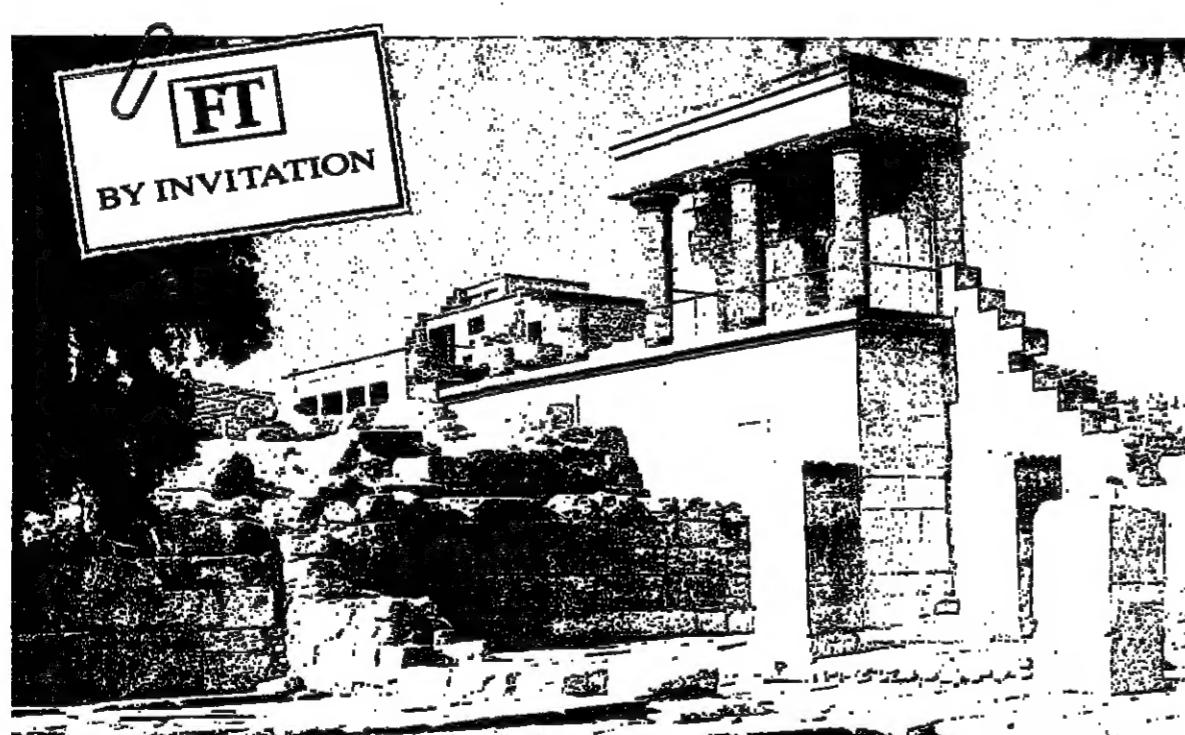
Frith's career has spanned Texas Instruments and lately Bumz. But it was his stint at House of Fraser, the department store group, which must have prompted this career move. Simons was finance director there.

■ Robert Watkins, Amstrad's technical director and one of seven main board members, has resigned.

Amstrad made the announcement after the Stock Market closed yesterday and gave no explanation for the unexpected resignation. Watkins was unavailable for comment and Alan Sugar, the founder and chairman, was out of the office yesterday.

Watkins was re-elected to the Amstrad board at the company's annual meeting in November in the midst of Sugar's controversial 30p-a-share bid to take the group private again. Last month, in the wake of the shareholder rejection of Sugar's proposals, Watkins was one of two Amstrad directors to sell their stakes in the company: he sold his total holding of 563,500 shares at 23 1/4p, raising £130,309 before costs.

Meanwhile, Pro-Ned is due this week to provide Amstrad with a shortlist of candidates for two non-executive directorships.



Crete - The Great Island with Gerald Cadogan 6th to 16th May 1993

The Financial Times offers readers a unique opportunity to explore Crete in May with our Archaeology correspondent Gerald Cadogan, a well known Cretan archaeologist. He has excavated there since 1960 and knows the Great Island (as the Cretans call it) thoroughly. This tour will give a complete view of the beautiful, mountainous island in the best month of the year, explore several rarely visited sites and, as far as possible, keep away from the mass tourism circuit.

Gerald Cadogan aims to introduce all the island's life and independent traditions, from the time when the Minoan palaces were the first civilisation in Europe to the late 20th century when Crete enjoys a prosperity not known since Roman times. Visiting Knossos with a specialist who has dug there is a rare chance the Financial Times is proud to offer.

The tour will include mountains and gorges; the wild flowers (Crete has an extraordinarily high number of endemic species); monuments of all periods since 3000 BC; meals in tavernas where Cretans go - in the company of an expert who loves Crete and its history, now ten millennia old but still very much alive.

Write or phone now for full details.

CRETE - THE GREAT ISLAND
To: Nigel Polman, Financial Times, Number One Southwark Bridge, London SE1 9HL. Tel: 071-834 7472 Fax: 071-834 3064
Please send me full details of the Financial Times invitation to Crete - The Great Island.
TITLE INITIAL SURNAME
ADDRESS

Smoke signals still unclear at BAT

An American tobacco man will soon be back in the driving seat at Brown and Williamson, BAT Industries' large US tobacco business. Tomasz Sandefur, 53, will take over as chairman and chief executive of Brown and Williamson when the current British incumbent, Ray Pritchard, retires at the end of March.

Pritchard is the latest in a series of top BAT executives nearing retirement age. Brian Garaway, 52, deputy chairman, retired last October and Sir Patrick Sheehy, the chairman since 1982, is expected to retire in September when he will be 63.

However, the latest reshuffle

gives no clues as to who will take over from Sheehy. Sandefur, unlike Pritchard, will not have a seat on the BAT Industries board and most observers still think that Sheehy's successor will be drawn from a short list which includes Martin Broughton and Ulrich Hertel, who head the two biggest parts of BAT's business - financial services and tobacco - and David Alvey, the finance director.

Even so Sandefur will be one of BAT's two top executives in North America - an area which contributes two thirds of the group's profits. Brown and Williamson, based in Louisville, Kentucky, is the third biggest US cigarette company with sales of nearly \$3.5bn. Its share of the US market, currently 11.1 per cent, has been rising and it has a growing export business, particularly in the Far East. Brands include Kool, Capri, Belai and Barclay.

Sandefur is a tobacco man through and through. Born in Perry, Georgia, he worked for RJ Reynolds for 18 years and was executive vice president, Europe, before joining Brown and Williamson as senior vice president of international marketing ten years ago. In January 1985, he was made president and chief operating officer.

مكتاب من المجلة

Ombers
On
responsibilities
Hillingford

Cinema/Nigel Andrews

Romances with ignition trouble

Spring is here, give or take two months, and it is time to fall in love. As this week's movies show, anyone can do it anywhere. Dog trainers do it, sopranos do it. Scotsmen surrounded by cattle do it; even grunge rockers in Seattle do it. You can do it at home or at work. You can even drive deep into the country to do it, so long as your car starts.

Or your movie, as the week's first love entry demonstrates. A special branch of the AA should be on 24-hour duty to rescue British road movies from breakdown or ignition failure. But where exactly should they attach the jump?

SOFT TOP, HARD SHOULDER (15)
Stephan Schwartz

MAN TROUBLE (15)
Bob Kateson

SINGLES (12)
Cameron Crowe

SARAFINA! (15)
Darrell James Roodt

leads in *Soft Top, Hard Shoulder* — to the first item or the second?

The soft top belongs to Peter Capaldi as the pea-brained hero, scion of an Italian-extracted Scottish ice cream firm who is motoring from London to Glasgow for Dad's 60th birthday and (tak, tak, mercenary fellow) a promised inheritance. The hard shoulder belongs to Elaine Collins as the Scots girl he picks up on route in his battered sky-blue Triumph. To cry on this icy gamine's shoulder is to weep on a glacial moraine. At least until she begins to melt a little — but there, we are giving away the story.

Shot on a wide screen without matching panache in the

use of colour or lighting (cameraman Henry Brahman, director Stefan Schwartz) the film seems at first an unwieldy gas-guzzler with seen-better-days bodywork. But do not run away: it is also, after a short struggle, charming. As England melts into Scotland and the film gets over its starting troubles (Frances Barber as a caricature publisher, too much let's-set-up-the-story), the plot turns into a modern-dress *39 Steps*: two likeable oddballs handcuffed together by fate while even odder balls come out of the scenery. I especially relished the old widower who runs a bed and breakfast and shows the newcomers round with a bad-news pronouncement on every stair: "My wife choked on a Penguin... My mother came here to die..."

Capaldi, who also screen-wrote, is winning banzai with a doleful line in Italo-Scottish epigrams. And Collins, who would vanquish all rivals in a Frances De La Tour lookalike contest, is tardy funny as the un-gentler sex.

Man Trouble is another odd-couple romance with ignition trouble. But this time the engine coughs impotently for the whole 100 minutes. The premise of Carole Eastman's screenplay — good heavens, did she once write *Five Easy Pieces*? — is straight out of a game of Consequences. Guard dog trainer Jack Nicholson meets opera singer Ellen Barkin in sun-kissed Los Angeles. He says to her (in essence), Do you want to rent a dog? She says to him (in essence), Thank you, I'll take the German Shepherd and I think I'm falling in love with you. The consequence is...

Well, the consequence is the movie. Bob Rafelson — good heavens, did he once direct *Five Easy Pieces*? — urges his stars to make funny faces as their vehicle stutters through



Peter Capaldi and Elaine Collins as two likeable oddballs in 'Soft Top, Hard Shoulder'

farce, romance, an allsorts supporting cast (Beverly D'Angelo as Barkin's kidnapped sis), Harry Dean Stanton as nutty crook) and much covert sermonising about gender politics and sexual role-playing. In short — but if only it were — a mess.

Seattle, as you will know if you have been there, is a major centre of Grunge Rock. So it is no wonder that grunge rocker Matt Dillon, in the film *Singles*, is adored by blonde single girl Bridget Fonda, whose friend and neighbour is handsome Campbell Scott, who has taken a shine to emotionally bruised chance encounter Kyra Sedgwick, who has been loved and left by an on-the-make Spaniard. And now, as the saying goes, read on.

As the music track fills with Pearl Jam, Mudhoney and Soundgarden (never heard of any of them but grunge rock friends tell me they are big).

writer-director Cameron Crowe choreographs this fast-growing交叉 chain of amours. Crowe's first feature *Say Anything* was a riotously charming comedy

about love across the American caste system. Poor boy John Cusack met rich girl lone Sky and the twain had many a mishap trying to bridge the chasm between Ivy League and Poverty Row.

But *Singles* is too many plots competing for one charm franchise. Crowe runs from one romance to the other like a conjurer with his spinning plates, but the only charisma on offer is of the "Keep smiling at all costs" kind. Signs of strain are evident in the over-mathematical matchmaking and the winsome asides-to-camera. Film-makers should give up the idea that the same matey rapport can exist between a movie character and his audience as between their live theatre equivalents.

However I liked the safe sex party that enjoins guests to "Come dressed as your favourite contraceptive." And please note director Tim "Batman" Burton's piquant cameo as a dating agency video-maker dubbed the "new Martin Scorsese."

Sarafina! is the one film of

the week in which no one needs cuts. But that is no commendation. The Soweto-set South African musical has stepped off the stage into the quicksand of location shooting. The sinking feeling is instantly recognisable. Massed sing-alongs and fervent knees-ups by the black schoolchildren who are both chorus and main characters — including pretty, progressively politicised Sarafina (Leleti Khumalo) — erupt all over the township and surrounding desert. Yet these big musical scenes always seem to be falling out of frame, upscrambled by the vaster sky and heat-shimmering scrubland.

Whoopi Goldberg throws herself wholeheartedly into the mayhem, as the schoolteacher for whom South African history began with the first black man, not the first over-celebrated white man. (Cue appropriate classroom scene with no yawning children.) A machine gun behind her fridge at home signals Whoopi's guerrilla sympathies and connections, but

demise at police hands. After that it is songs and torture scenes in roughly equal measure.

Director Darrell James Roodt, adapting the hit show by Mbongeni Ngema (*of Wood Albert*), has no idea how to unify its tone for the screen; or, if unity is impossible, how to make the razzmatazz-versus-versimilitude contrast seem painful rather than accidental. When artifice and reality are passed simultaneously before the camera lens, its eye will always focus sharply on the second, turning the first into a frothy blur. So here, *Sarafina!* the fledgling docudrama kicks the life out of *Sarafina!* the would-be musical.

The last film of the week should have been *Man Bites Dog*. But I never got there. Stuck between Clapham South and Clapham North for twenty minutes — to a Trappist silence from London Transport — I knew all hope of seeing the week's most curious-sounding film was draining away. I shall review it, LT willing, next Thursday.

Opera in Berlin/Andrew Clark

A new era dawns with Barenboim

Barenboim is doing exactly what his paymasters wanted: transforming the Staatsoper into an upmarket operation, with an international status to match Berlin's upgrading as the future seat of the federal government.

The changes have come at a price. The problems and accomplishments of the Staatsoper during the Communist era have been swept under the carpet, leaving some long-serving employees out of a job and others bewildered by the changes. Its orchestra, the Staatskapelle, does not yet match the standards now being set on stage. Seat prices have rocketed to a level which most east Berliners cannot afford.

But the biggest loser is the Deutsche Oper in the western half of the city. Throughout the years when Berlin was divided, the Deutsche Oper alone upheld international standards of opera. It had exclusive call on visiting opera conductors and singers. It was a symbol of cultural freedom, benefiting from West Berlin's special funding status as an island in the Communist bloc. Now it finds itself competing with the Staatsoper for audiences, artists, sponsors and subsidy. Morally, the Deutsche Oper feels it should have emerged from unification as the outright victor. Instead, it is basking for survival.

The Deutsche Oper's long-established intendant, Götz Friedrich, and

the new leadership at the Staatsoper are trying to play down the rivalry. Joint planning meetings have been held to prevent an overlap of repertoire. Each stresses the benefits of maintaining three opera companies in the city — the third being east Berlin's Komische Oper, which has a tradition, style and public of its own.

After 40 years of isolation the Staatsoper is re-asserting its position as Berlin's number one opera house

But as Berlin's historic centre around the Staatsoper is redesigned, the Deutsche Oper faces an erosion of prestige and income. Its DM75m (£31m) subsidy for 1993 is virtually the same as last year's. In contrast, the Staatsoper will enjoy a 30 percent increase to DM75m (£30m), and the Komische Oper a 25 percent rise to DM55m (£20.5m) — even though they have a smaller wage bill and the Komische Oper employs no star singers. The Staatsoper is expected to cream off the most lucrative video and recording work. And in Barenboim, it has a charismatic leader who is still developing as a conductor, and carries

enormous clout and goodwill.

The Staatsoper (often referred to as the Lindenoper) also has history, architecture and atmosphere on its side. It was the first opera house to be built in Berlin, and its fine classical exterior has survived the ravages of fire and wartime bombing. This is where Fei Weingartner and Richard Strauss served as Hofkapellmeister before the First World War, where Erich Kleiber conducted the premiere of *Wozzeck* in 1925, where Wilhelm Furtwängler and Leo Blech held sway in the 1930s, where "Das Wunder Karajan" was coined in 1938.

Faithful postwar reconstruction by the East German government preserved the grand but intimate atmosphere of the horseshoe auditorium, with its pink and gold decor and clear, sweet acoustic. The only disadvantage for the Staatsoper's new clientele is that it is stranded in east Berlin, currently resembling a building site by day and a Communist ghost town by night.

For the time being, the Deutsche Oper is still the place where singers earn the highest fees and audiences bear the standard repertoire. Built as a bourgeois opera house in the Charlottenburg district in 1912, the original theatre was destroyed in the Second World War. Its postwar successor — a concrete block with a cavernous 1500-seat auditorium — has seen a

steady stream of world premieres, has acted as the Berlin home of Domingo and Pavarotti and staged widely-acclaimed productions of the 19th century classics, not least Götz Friedrich's time-tunnel version of *The Ring*.

Given Berlin's huge culture budget and growing importance in a united Germany, there seems no reason why three distinctive companies should not thrive. The choice of Graun's *opera seria* to open the new era at the Staatsoper signals a welcome focus on pre-Mozartian opera, for which its 1300-seat theatre is ideal: Gluck's *Alceste* and *Iphigenie en Tauride* follow next season, and there will be Handel after that. Harry Kupfer — spiritual rector of the Komische Oper and a key Barenboim ally — will help develop the Staatsoper's large-scale German repertoire, where duplication with the Deutsche Oper is inevitable. The latter will continue with an extensive popular repertoire, interspersed with big-budget new productions.

No-one can hope to repeat Berlin's golden era before and after the First World War. Of the city's seven major orchestras, only one today has a German as chief conductor. For all his dedication and versatility, Barenboim is no Furtwängler and he will be absent seven months of the year. But with Claudio Abbado setting new artistic horizons for the Berlin Philharmonic Orchestra, and Barenboim single-handedly energizing the city's opera life, Berlin is emerging as Europe's undisputed musical capital for the 1990s.

In four recitals in the Wigmore Hall this week Tatjana Nikolayeva is playing Bach's 48 Preludes and Fugues. The Well-Tempered Klavier.

It is a leisurely progress — each book shared between two evenings — but Nikolayeva's burgeoning following (all seats sold well in advance) hangs on every note.

Her current popularity is difficult to explain: there is a whole cadre of pianists from the former Soviet Union who are now making new careers in the West, but only Nikolayeva has caught the imagination, even raising comparisons (surely exaggerated) with her approximate contemporaries Emil Gilels and Sviatoslav Richter.

Meanwhile Nikolayeva continues to play Bach just as doubtless she has for the best part of 50 years. There is a take-it-or-leave-it integrity about its plainness, with little obvious attempt at interpretation. The occasional bout of point-making, an unexpected accent or a quickening in the middle of a movement, seemed more the result of a change of focus than an element in a carefully pre-planned scheme, just as phrases sometimes lost their

Ballet/Clement Crisp

MacMillan's 'The Judas Tree'

The Royal Ballet's new triple bill is made up of three masterworks. Balanchine's *Apollo* and *Symphony in C* need no further laurels, but it is, I think, important that ballet-goers should experience MacMillan's *The Judas Tree* as it returns to the repertory. This was Sir Kenneth's last creation for the Royal Ballet, and it shows him working more allusively than ever before. It also shows him making choreographic incident and delineating character with astonishing emotional force.

The Judas Tree is densely layered. If we "read" its text and explore its resonances, if we respond to MacMillan's imagery and follow him into his world, the choreography reverberates with ideas. These have to do with Biblical references — the ballet might then be called *Judas* — with a dependent political theme about social responsibility, about ascent to evil by inaction. This MacMillan identifies in his use of a quotation from Khalil Gibran concerning a tree's silent knowledge when a single leaf turns yellow — whence the *Tree* of the title.

But the choreography is also a commentary on sexual confrontation, about abuser and abused, about woman as sex-object and genetic, about man as lover and son, about how we view death (and depersonalize it in such procedures as chalking round the outline of a corpse). Biblical references return when the betrayed "friend" of the Judas foreman is entombed in a derelict car. And, examining Jock MacFadyen's set, we can see that it is Golgotha as well as Canary Wharf.

In stressing the complex of images that lie within the dance, I risk minimising the inventive richness of the choreography. MacMillan was here working at the peak of his powers. Movement is breath-taking. In stressing the complex of images that lie within the dance, I risk minimising the inventive richness of the choreography. MacMillan was here working at the peak of his powers. Movement is breath-taking.

The Judas Tree can be seen at Covent Garden in this triple bill on Jan 16 eve, 21, 27, 28.

Recital/Andrew Clements

Nikolayeva plays Bach

In four recitals in the Wigmore Hall this week Tatjana Nikolayeva is playing Bach's 48 Preludes and Fugues. The Well-Tempered Klavier.

purpose as if Nikolayeva's concentration had wavered momentarily.

Perhaps it is the lack of adoration in her approach that seems so attractive: maybe for the post-modern sensibility simplicity equals spirituality, and the same record buyers who eagerly snap up Nikolayeva's recordings are also those who consume the works of Gorecki and Taverner.

Her playing seems fresh because she offers nothing new, just old-fashioned reassurance. There are no frills, and no thrills either — Nikolayeva offers neither the technique fastidiousness nor the interpretative insights of, say, Richter or Glenn Gould, the finest Bach pianists of our age; a fair would describe her piano tone as richly mellow, an agnostic might find it monochrome and dull. Yet she certainly projects an intellectual honesty; whether that in itself will be enough to ensure it survives the big question.

Wigmore Hall: further recitals tonight and tomorrow

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2030, 2200-2330 World Business Today — a joint FT/CNN production with Grant Perry and Colin Chapman.

Super Channel 0700-0710, 1200-1240, 2200-2240 FT Business Daily

FTV 0710-0730, 1240-1300 (Mon, Thurs) — Weekdays — global business report; with James Bellini

0710-0730, 1240-1300 (Wed) FT Media Europe

0710-0730, 1240-1300 (Fri) FT Business Europe Report

2240-2248 FT Report

Sky News 2030-2100, 2230-2300 FT Business Weekly

SATURDAY

CNN 0900-0930, 1900-1930 World Business This Week — a joint FT/CNN production

Super Channel 0630-0900 FT Business Weekly

Sky News 1130-1200, 1730-1800 FT Media Europe

SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week

Super Channel 1900-1930 FT Business Weekly

Sky News 0130-0200, 0530-0600 FT Media Europe

1330-1400, 2030-2100 FT Business Weekly

DANCE/OPERA/CONCERTS

Royal Albert Hall Bolshoy Ballet seasons runs daily except Mon till Feb 14, with repertoire including Romeo and Juliet, La Bayadère, Raymonda and Spartacus (071-588 8212).

Covent Garden Final performances of Royal Opera production of Alcina, with Yvonne Kenny and Ann Murray, are tomorrow and next Mon, Wed and Fri. Jan 25 first night of Stiffelio with José Carreras.

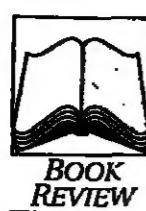
Royal Ballet has a triple bill including MacMillan's *Judas Tree* on Sat and next Thurs, and Ashton's *The Dream and Tales of Beatrix Potter* on Tues (071-240 1066).

Coliseum ENO repertoire consists of Ken Russell's production of Princess Ida (tonight and next Thurs), The Adventures of Mr Brouck conducted by Charles Mackerras (tomorrow) and Carmen (Sat, Tues and next Fri).

The Turn of the Screw is revived on Jan 25 (071-836 3161).

South Bank Centre Tonight, tomorrow, Sat: final performances of Ben Stevenson's English National Ballet production of Nutcracker. Tues: Kurt Sanderling conducts Philharmonia Orchestra in Sibelius' Violin Concerto (Ida Haendel) and Tchaikovsky's Fourth Symphony. Wed: Andrew Davis conducts Berlioz and Beethoven. Next Thurs: Vladimir Ashkenazy conducts all-Walton programme. Jan 24: Prague Symphony Orchestra (071-826 8800).

The war before the world changed



There are times, two years on, when the Iraqi invasion and allied liberation of Kuwait can seem an age ago, resonating with such fallen and dimly remembered names as Gorbachev, Thatcher, Baker and Shamir. This week, as the prime mover again flaunts his defiance in Kuwait, and his prime antagonist punishes him one more time before departing the US presidency, is not such a time.

Yet, however events unfold in the coming days, it is clear that January 1991 will not be a rerun of January 1991. This is not just because Saddam Hussein is a much weakened figure, his military a shadow of its former self; nor because the allies this time have fuzzy objectives and are relying purely on air power rather than a massive ground offensive. It is because the world itself has changed since the last Gulf war. This time and well-judged book helps to remind us how.

The authors – one the professor of war studies at King's College, London; the other a leading Israeli authority on Middle Eastern affairs – have produced something approaching a definitive chronicle of the 1990-91 crisis, stretching from the prelude to Saddam's invasion to his defeat by the US-led coalition.

Just as important, they have attempted to place the conflict in a proper historical context. The attempt can only be provisional, but the snapshot they provide of the world is thoughtful and thought-provoking – not least in relation to George Bush and his much-beloved New World Order.

Of all the clichés spawned by the Gulf war, that was perhaps the most tedious. It was also, as Bush later realised, all too open to misunderstanding.

As Freedman and Karsch make clear, the international effort to eject Iraq from Kuwait was probably unrepeatable. Far from marking the dawn of a new era when, in Bush's words, "diverse nations are drawn together in common cause, to achieve the universal aspirations of mankind", it was an essentially transi-

THE GULF CONFLICT
1990-91: Diplomacy and War in the New World Order
By Lawrence Freedman and Efraim Karsh
Faber and Faber, £20, 504 pages

tional moment.

The coalition assembled against Iraq depended on a singular set of circumstances: Gorbachev's desperate need for western support as his domestic power base crumbled; China's desire to ingratiate itself after the Tiananmen Square massacre; Arab awareness that there was only one superpower. It came together because Iraq's offence was a textbook case of aggression that simply could not pass unchallenged, and held together because the US set itself the relatively straightforward goal of reversing that aggression.

Between those two bald facts, Freedman and Karsch's narrative has a smooth inexorability which perhaps does

him from power was all for domestic consumption; the wider coalition could never have supported such ideas as formal war aims.

That does not mean that mistakes were not made. Indeed, in one sense the conflict arose from one big mistake by western countries: their abject failure to understand the nature of the Iraqi regime. They supported it during the war with Iran, appeased it once that conflict was over, then failed to warn Saddam clearly of the consequences of his actions during the build-up to the invasion of Kuwait. "Saddam Hussein" as Freedman and Karsch put it, "was always an unlikely moderate." The fact that Arab governments also wilfully misinterpreted his motives is only a partial excuse.

A standard analysis of the labour market data appears in an article by F Levy and R J Murnane in the September 1992 issue of the Journal of Economic Literature (JEL). The authors' starting point is that real income per full-time employee was rising by 2.45 per cent per annum between 1947 and 1975, but by only 0.67 per cent in the 1973-88 period.

The real median income of a 45-54 year-old man (this means that he is in the middle of the income distribution) rose by more than 20 per cent in the decade to 1968, nearly 41 per cent in the decade to 1988, and by only 1 or 2 per cent in the decade to 1988.

The near standstill in hourly pay is clearly associated with the much-discussed productivity slowdown. President George Bush's outgoing Council of Economic Advisers has suggested that a change of gear has taken place, from an underlying 3 per cent annual growth in business sector output per hour up to the early 1970s to 0.9 per cent since then.

The squeeze on hourly pay has not been reflected nearly as much in disposable income and spending. Higher participation rates have helped family income. There has also been an increase in the share of property or non-wage receipts such as property returns or social security payments.

According to the orthodox tabulations, not only did pay grow more slowly in recent years; but there was among male, although not female, workers a process known as polarisation or "hollowing out". The proportion increased of rela-

Andrew Gowers

A shift in perceptions makes Bush's simple line in the sand seem old-fashioned

not fully reflect the widespread public alarm and uncertainty at the time.

But the judgments underlying it are sound, and carry lessons relevant today: that Saddam invaded Kuwait largely because of his desperate political and economic predicament at home after the war with Iran; that economic sanctions alone would never have dislodged him; and that, despite the frantic western activity in the run-up to the UN's deadline of January 16 1991, diplomacy never had a chance of yielding him concessions sufficient to warrant withdrawal.

The authors are right, too, in squashing many of the myths that have grown up about the war in the intervening two years: the idea, for example, that there was some kind of eighteen-hour failure by the allies in ceasing fire when they did. Western rhetoric about targeting Saddam or removing

him from power was all for domestic consumption; the wider coalition could never have supported such ideas as formal war aims.

That does not mean that mistakes were not made. Indeed, in one sense the conflict arose from one big mistake by western countries: their abject failure to understand the nature of the Iraqi regime. They supported it during the war with Iran, appeased it once that conflict was over, then failed to warn Saddam clearly of the consequences of his actions during the build-up to the invasion of Kuwait. "Saddam Hussein" as Freedman and Karsch put it, "was always an unlikely moderate."

The fact that Arab governments also wilfully misinterpreted his motives is only a partial excuse.

A standard analysis of the labour market data appears in an article by F Levy and R J Murnane in the September 1992 issue of the Journal of Economic Literature (JEL). The authors' starting point is that real income per full-time employee was rising by 2.45 per cent per annum between 1947 and 1975, but by only 0.67 per cent in the 1973-88 period.

The real median income of a 45-54 year-old man (this means that he is in the middle of the income distribution) rose by more than 20 per cent in the decade to 1968, nearly 41 per cent in the decade to 1988, and by only 1 or 2 per cent in the decade to 1988.

The near standstill in hourly pay is clearly associated with the much-discussed productivity slowdown. President George Bush's outgoing Council of Economic Advisers has suggested that a change of gear has taken place, from an underlying 3 per cent annual growth in business sector output per hour up to the early 1970s to 0.9 per cent since then.

The squeeze on hourly pay has not been reflected nearly as much in disposable income and spending. Higher participation rates have helped family income. There has also been an increase in the share of property or non-wage receipts such as property returns or social security payments.

According to the orthodox tabulations, not only did pay grow more slowly in recent years; but there was among male, although not female, workers a process known as polarisation or "hollowing out". The proportion increased of rela-

President-elect Bill Clinton owes his triumph not merely to the delayed recovery from the US recession but also to a widespread belief that the American dream is failing, and that the latest generation will not enjoy the same opportunities as its parents and grandparents had.

My inclination had been to shrug off most of this talk as a reflection of the jaundiced attitude towards capitalism of the chattering classes on both sides of the Atlantic. Closer investigation has impelled me to believe that there is something in the complaints; but that there is little Clinton can do to remedy matters. Indeed, the changes are an aspect of the reduction of income differences between American citizens and their geographical neighbours, which progressive politicians ought to welcome but seldom do.

A standard analysis of the labour market data appears in an article by F Levy and R J Murnane in the September 1992 issue of the Journal of Economic Literature (JEL). The authors' starting point is that real income per full-time employee was rising by 2.45 per cent per annum between 1947 and 1975, but by only 0.67 per cent in the 1973-88 period.

The real median income of a 45-54 year-old man (this means that he is in the middle of the income distribution) rose by more than 20 per cent in the decade to 1968, nearly 41 per cent in the decade to 1988, and by only 1 or 2 per cent in the decade to 1988.

The near standstill in hourly pay is clearly associated with the much-discussed productivity slowdown. President George Bush's outgoing Council of Economic Advisers has suggested that a change of gear has taken place, from an underlying 3 per cent annual growth in business sector output per hour up to the early 1970s to 0.9 per cent since then.

The squeeze on hourly pay has not been reflected nearly as much in disposable income and spending. Higher participation rates have helped family income. There has also been an increase in the share of property or non-wage receipts such as property returns or social security payments.

According to the orthodox tabulations, not only did pay grow more slowly in recent years; but there was among male, although not female, workers a process known as polarisation or "hollowing out". The proportion increased of rela-

stively highly paid men earning more than \$40,000 in dollars of constant 1988 value. But so did the proportion at the bottom end, earning less than \$20,000.

It was the numbers in between that fell.

The near standstill in earnings dates back to 1973. But I wonder if a study based on families and lifetime earnings, rather than snapshots of pay per worker at any one time, would come to such different findings.

Nevertheless, the slogan is that the US has been producing fewer middle-class jobs, in the American popular sense of jobs affording a single family house, car and associated expenditures. In Europe the reference would be to upper-working or lower-middle class jobs – C1 or C2 in media classification.

Toleration of "polarisation" or other disparities depends on the prevailing general trend.

As the JEL authors point out, when polarisation of earnings increases around a rapidly rising average, then the poor get richer and rich get richer faster.

The academic studies might have yielded more insights if their authors had looked

ECONOMIC VIEWPOINT

Give to me your surplus workers

By Samuel Brittan

Average annual US growth rates (at constant prices)			
	1959-69	69-79	79-89
Consumer expenditure per capita	2.8	2.2	1.8
Disposable income per capita	2.9	2.2	1.5
Savings ratio*	6.5	7.1	4.4
Employment to population ratio*	0.4	0.5	0.5
Hourly compensation**	58.0	59.9	63.0
Output per hour*	2.4	1.3	0.8

Source: OECD, *US Economy 1992*; * end of period; **non-farm business sector

beyond the US frontier. For we are really seeing a new chapter in a story made familiar ever since western economic growth began to slow down after the 1973 oil price explosion.

The US has taken the pressure in the form of stagnant earnings and increased pay disparities. Europe has taken it in the form of inadequate employment opportunities.

In 1973, the total number of jobs was very similar in the US to what it was in a group of central and western European countries selected by the OECD. Between then and 1989 (thus excluding the recent recession years), employment in these European countries has risen by a bare 5m, while in the US it has risen by 32m.

The orthodoxy diagnosis of the OECD is that the US needs to save more and invest more, which soon comes back to the old slogan of reducing the budget deficit. My own suspicion is that President Clinton would do more for his country if he left the economy alone and concentrated on removing the laws against soft drugs, and thus acted against the main force for the criminalisation of US society.

Even in the 1970s the growth of population of working age could only explain half the difference in job growth between the two sides of the Atlantic.

In the 1980s, the demographic disparity explained almost none of the difference, which represents American superiority in finding jobs for a greater proportion of its labour force.

In fact, US job growth might have been much greater than the official figures suggest, because of the unrecorded influx of workers from Mexico and elsewhere. If there is a large increase in unskilled and semi-skilled labour, relative to capital and other resources, one would expect pay per head to come under pressure in a flexible labour market, and average labour productivity to stagnate as well. These phenomena are a mark not of failure, but of successful absorption of many new workers.

Something like this would have happened in Germany if centralised agreements had not prevented wages from coming down to market clearing levels. One hope behind the North American Free Trade Association is that imports of goods will replace immigrant inflows into the US. Even if, against all the odds, this were to happen, pay among skilled workers would still suffer from the pressures of competitive imports. Free trade normally provides an increase in overall national income, but not necessarily for every section of the population.

The US still produces much more per head than its main competitors, including Japan, and even its labour market problems are a sign that the Statue of Liberty is, however grudgingly, beckoning workers and goods from less-favoured areas.

The orthodoxy diagnosis of the OECD is that the US needs to save more and invest more, which soon comes back to the old slogan of reducing the budget deficit. My own suspicion is that President Clinton would do more for his country if he left the economy alone and concentrated on removing the laws against soft drugs, and thus acted against the main force for the criminalisation of US society.

Even in the 1970s the growth of population of working age could only explain half the difference in job growth between the two sides of the Atlantic.

In the 1980s, the demographic disparity explained almost none of the difference, which represents American superiority in finding jobs for a greater proportion of its labour force.

Time for government to ensure real airline competition

From Mr Kenneth P Armitage

Sir, One of the principles on which the Conservative government initially came to power was that creating competition, through deregulation and privatisation, would not only lead to greater efficiency but to cheaper services. The fundamentals of that principle have not yet happened, particularly in the provision of utility services.

Regardless of this, one of the first companies to make the "quantum leap" was BA and, while it cannot be denied BA is now a flourishing business, it would appear that success may have been achieved through stifling rather than embracing competition.

Now BA has accepted the possibility of a "dirty tricks" campaign against Virgin Atlantic, and has unreservedly apologised and apparently accepted the bill for legal costs. Is it not

time for government ministers to "put their money where their mouths are" and allow Virgin Atlantic and other British airline companies to compete with BA on a more "level playing field" by allowing them slots at Heathrow and access to more international routes?

Kenneth P Armitage, 29 Stanmore Close, Petersfield, Hampshire, GU32 9BX

Letters to the editor

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Switzerland as model for the EC

Time for government to ensure real airline competition

From Mr Hermann Weber

Sir, At the summit in Edinburgh the statesmen of the European Community underlined the foundation of the EC by granting Denmark exemptions. Copenhagen was successful in securing the requested exclusions – that is, a clear distinction between Danish citizenship and union citizenship, no adhesion to the third round of monetary union, and keeping its distance from the EC defence policy.

One member of the EC has been released from unconditionally signing the Maastricht treaty, a document that was considered to be the crowning of the EC. In Edinburgh, the fundamental rule – same rights, same duties – has been once more sacrificed. At the end of the summit the leaders triumphantly declared that the EC has shown its ability to act efficiently – an ability likely to bring the bureaucratic monster closer to failure.

What's in store for the future? The UK has its own opt-outs, and will ask for similar or the same exceptions as Denmark. The other 10 EC members will thus feel duped and prejudiced. They will become aware that the unconditional Yes to the Maastricht treaty was the biggest mistake they ever made.

In the various symptoms of crisis of the EC – trade war with other great powers (such as the Gatt conflict between the EC and US), internal and external quarrels (there were more than 900 infringements of EC members last year), jeopardising Gatt as a result of Jacques Delors' EC policy, to mention only the main calamities – now comes a Maastricht treaty with numerous various holes.

The European Community will remain a fragile torso unless it is remodelled in a federalistic, democratic European commonwealth, governed (as Nobel prize-winner Maurice Allais recently suggested) by a constitution like the one of Switzerland.

Hermann U Weber, Member of the Swiss Bankers Association, Im Aberg 10, 8225 Zollikonberg, Switzerland

I agree with your view that the auditors' duty of care to shareholders should be widened and also that, at the same time, there should be some form of limited liability on the coin.

However, limiting auditors' liability may have a perverse effect if an unscrupulous auditor (there may be some) decided the continuing audit fees was worth more than getting caught and incurring the limited penalty.

Brian R Hardman, Cansdale & Co, Bourbon Court, Nightingales Corner, Little Chalfont, Buckinghamshire HP7 9QS

Another depressing London development plan

From Mr Brian H Gill

Sir, It was depressing to read that the city corporation is once again preparing to compromise London's diminishing built heritage, for a patchy 300,000 pieces of more somewhat desecrated silver ("road in city to be sold", January 12).

The last such occasion that professionally concerned me was the city corporation's sale to the London Docklands Development Corporation of the unique late 19th and early 20th century group of industrial buildings at St George's Wharf, Deptford, which was then destroyed (in advance of possible spot-listing

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday January 14 1993

Extra time for British Coal

MR HESELTINE goes to Brussels today to see whether the EC's policy on aid to industry can accommodate a fresh round of subsidies to save British Coal. If he steps on the plane with a heavy heart, he has only himself to blame since his own mishandling of the pit closures is the main reason why he is now trying to prop up British Coal rather than privatising it.

But a commercially viable coal industry must remain his aim. Although the stormy debate over the future of coal has shown that there is widespread popular support for the industry, it has not thrown up any compelling reason to accord it special treatment. The UK is a fuel-rich country which does not need to rely heavily on coal. Coal is an expensive fuel once its true environmental costs are factored in – as they should be. And British Coal has already demonstrated that it possesses the technology and the will to raise its productivity closer to commercial levels.

The only possible case for extending subsidies lies in the evidence submitted by independent mining engineers that British Coal could achieve greater viability with three or four more years' breathing space. Even this is another of those gold-at-the-end-of-the-rainbow arguments which needs to be treated with caution, but given the hard political reality now facing Mr Heseltine, it might provide the least harmful possible justification for further aid.

However if the UK does embark on a fresh round of subsidy it needs to be done with several clear points in mind.

The first is that any aid for British Coal will be driven more by a desire to save jobs than to bring sense to the UK's energy policy. The funds should therefore be accounted for as an employment subsidy and not as a hand-out to the coal industry. That will not, regrettably, avoid the fact of further distorting the UK's already badly warped energy picture, and these will lead further costs on to the economy at large through higher-than-necessary electricity prices. It will have a knock-on

Gulf war revisited

AS AMERICAN, British and French warplanes went into action against Iraq last night, nobody should have been less surprised than President Saddam Hussein. In recent days the Iraqi leader has been doing more than testing the patience of Washington and its allies. By repeatedly sending men into what the United Nations now recognises as Kuwaiti territory, barring UN weapons inspectors from his soil and violating the no-fly zones established in the north and south of his country, he has been actively courting attack. The west had no alternative but to mount a vigorous but measured response.

In embarking on this course, however, the allies can be under no illusions as to their objectives and their chances of success.

The only satisfactory outcome, for the west, for Iraq's neighbours and for the long-suffering Iraqi people, would be the result they hoped for after the humiliating defeat they inflicted on Saddam two years ago: his speedy removal from power and the emergence of a regime prepared to respect the terms of the Gulf ceasefire and the will of the international community. This week's onslaught thus needs to form part of a sustained campaign of attrition, in which,

Jaws in line for vice

TENSION IS rising in the retail investment industry over reform of the regulatory bodies responsible for marketing life assurance, pensions and unit trusts. Mr Andrew Large, chairman of the top regulatory organisation, the Securities and Investments Board, has fired a shot across the bows of the Personal Investment Authority, the proposed self-regulating body designed to absorb two existing regulators, Lautro and Fimbra. In the background is a critical unpublished Office of Fair Trading report on life assurance marketing.

The PIA, as so far outlined, certainly takes practitioner-style regulation beyond the limits of practicality. Its 30-member board, big enough to include all the warning factions within the investment industry, must be cut down by half and rebalanced in favour of public interest representatives, says Mr Large. There must be no rubber-stamp transfer of existing Fimbra members to the PIA. Nor can this be a cut-price regulator; it must be one able to deal with rising compensation claims and widespread concerns about the industry's marketing practices.

The sting in the tail of Mr Large's letter to Sir Gordon Dow-

The spectacular turnaround by the Bosnian Serb leader, Mr Radovan Karadzic, at the Geneva peace talks on Bosnia has, for the first time in many months, brought a glimmer of hope that a solution to that bloody conflict is on the horizon. Yet in spite of the conditional agreement on a future constitutional framework for Bosnia that was reached on Tuesday, only the most incurable optimist could ignore the very big obstacles to a comprehensive peace settlement that still lie ahead.

The very fact that it required the combined forces of three presidents – Mr Dobrica Cosic of the rump federation of Yugoslavia, Mr Slobodan Milosevic of Serbia and Mr Momir Bulatovic of Montenegro – to change Mr Karadzic's mind on the international mediators' proposals showed how difficult he found that decision.

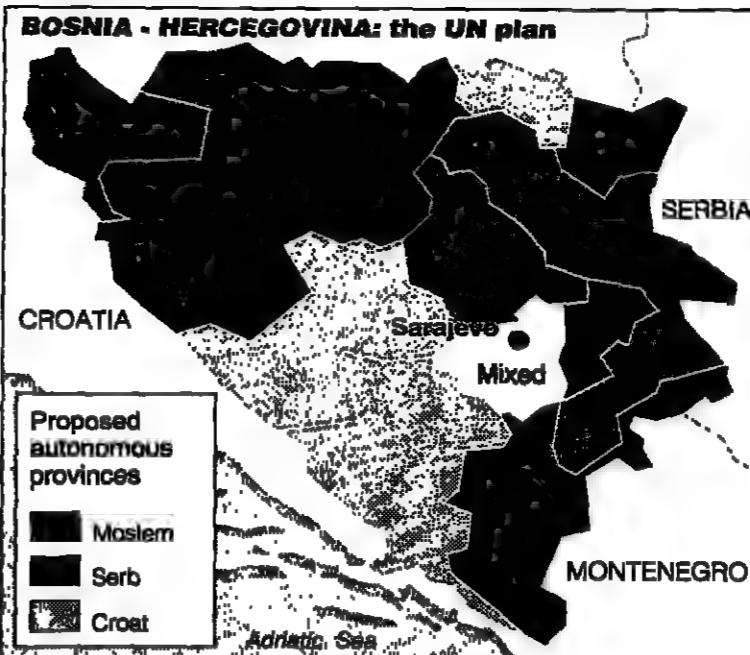
Even then, Mr Karadzic considered it necessary to shift the responsibility for his acceptance of the plan, tabled early this month by Mr Cyrus Vance and Lord Owen, to the Bosnian Serbian assembly, which has either to approve or reject it within seven days. In spite of Mr Karadzic's optimism that it will do so – the Bosnian Serb leader's forecasts have frequently proved to be inaccurate in the past – there is absolutely no guarantee. It was, after all, the Bosnian Serb assembly which rejected the Vance-Owen plan in the first place and gave Mr Karadzic a mandate for intransigence at the Geneva talks which, until his last-minute turnabout, he respected to the letter.

The best hope that the Bosnian Serb assembly will, in the last resort, swallow the constitutional principles, already formally endorsed by the Bosnian Croats and, in principle, by the Moslems, again lies in the pressure that can be exerted by Mr Milosevic and Mr Cosic, particularly the former. Mr Milosevic was invited to the last round of the Geneva talks by the two co-chairmen, in spite of his bad international reputation, in the hope that he could repeat his peace-making performance of January last year. On that occasion, he brokered a ceasefire agreement between Serbs and Croats, which opened the way to the presence of the United Nations Protection Force in disputed areas. It was a considerable achievement which has since been obscured by the continued fighting and slaughter which has cost some 17,000 lives in Bosnia.

Notwithstanding scepticism about Mr Milosevic's fundamental desire to act as a mediator, he came up with the goods, albeit after the plenary negotiations had already broken down. In subsequent bilateral meetings with Mr Karadzic, Mr Milosevic and Mr Cosic are reported to

Peace wins an 11th-hour reprieve

A last-minute turnaround by Bosnia's Serbs has brought hope to the Geneva talks, writes Robert Mauthner

Slobodan Milosevic
Serbia's presidentRadovan Karadzic
Bosnia's Serb leader

BOSNIA - HERZEGOVINA: the UN plan

that the provinces of the new decentralised state will be largely self-governing for internal affairs, they emphasise that the provinces "shall not have any international legal personality and may not enter into agreements with foreign states or international organisations".

In other words, the Serbian provinces will not be able to decide separately on their links with Serbia, let alone on secession from Bosnia-

that the new constitution will recognise three "constituent peoples", with article 1, specifying that Bosnia-Herzegovina shall be a decentralised state made up of largely self-governing provinces.

This modification has given the concept of constituent peoples (Serbs, Moslems and Croats) greater prominence by moving it up to the top of the text of the constitution, but the substance of the document has not been altered. Mr Karadzic has signally failed in his bid to gain recognition for "the three major ethnic groups as the constituent units of state", a formula which, in the eyes of the co-chairmen and Bosnian Moslems, would have opened the door to the eventual creation of an independent Bosnian Serb state. Mr Vance and Mr Owen have repeatedly made it clear to Mr Karadzic that the provision for semi-autonomous provinces in their proposals offer the Bosnian Serbs all the guarantees they need to preserve their identity.

Yet even if the Bosnian Serb assembly endorses the new constitutional framework, that would leave some substantial hurdles still to be negotiated on the road to a comprehensive peace settlement. The mediators' package contains two other important elements: an agreement on the actual boundaries of the new provinces and an agreement on the cessation of hostilities and the pull-back of troops.

It is widely recognised that the first of these will be extremely difficult to negotiate, given both the Serbs' demand for a corridor across the north of Bosnia which would link up the territories assigned to them, and Moslem demands for various adjustments to the proposed boundaries and a greater share of the total area of the new state.

By contrast, there is already a wide measure of agreement on the military aspects of a peace settlement, with even Mr Karadzic, it is said, prepared to accept that the future Bosnia-Herzegovina should be demilitarised and Sarajevo declared an "open city". Be that as it may, the Bosnian Serb leader has already made it clear that he is opposed to the proposal under which all heavy weapons of the combatants would be placed under UN control or supervision.

Mr Vance and Lord Owen have already shown that they are up to the task of overcoming even these complicated remaining problems. This week, when they were playing for very high stakes, the co-chairmen proved themselves to be poker players of the highest calibre. What they will find very difficult to do, however, is to deliver an agreement which will be fully implemented by all the parties. Too often, Bosnian peace hopes have been dashed. It is the durability of the Vance-Owen plan that will be its ultimate test.

How to redress the banks' balance

UK clearers must reform if they are to regain small business confidence, says Robert Peston

Wether Britain's many small businesses have been more demoralised by the behaviour of the UK clearing banks or by the government's management of the economy is a moot point.

However, the chancellor has the opportunity to redeem himself in the coming fortnight, when he publishes his recommendations of how the small business loan market might be improved.

The Treasury's review of this market began two months ago. It was triggered by widespread complaints by small companies that banks have caused needless damage by arbitrarily depriving them of credit or charging them too much for loans and other services. Mr Lamont, the chancellor, now has the submissions from most big banks and has also received the conclusions of a Bank of England study of interest rates and charges levied on small businesses.

His original fear, that banks have not been passing on the benefit of

base rate reductions to their small business customers, appears to have been unfounded. The Bank has concluded that lending margins – the difference between the base rate and rates charged to customers – have not changed significantly, though some banks have enjoyed a slight margin improvement.

A small increase in margins might indeed have been justified. The risk of lending to small business rises in a recession, so perhaps banks should be rewarded for carrying this increased risk.

On the other hand, banks have pushed up fees and commissions very sharply. New research by the analyst Terry Smith shows that the volume of banking transactions, such as cheque clearing, has stagnated over the past couple of years. But banks' revenue from fees and commissions on these transactions has been rising at 20 per cent a year – most of which is due to an increase in tariffs for all customers and the introduction of new tariffs.

To a certain extent, the banks' imposition of new tariffs is to be

welcomed. It is a sign that they are belatedly setting their charges at levels which correspond to the costs of providing particular services.

However, the ability of the banks to raise their tariffs during a recession indicates there may be too little competition between them. Such a situation is a particular defect of

The banks' ability to raise tariffs during a recession indicates there may be too little competition

the small business market, in which there are no more than 10 serious providers of loans. Just two banks, National Westminster and Barclays, have about half the market.

The government's ability to alter the competitive environment is limited, though. In other industries it could perhaps launch a Monopolies Commission Inquiry to assess whether the leading players should

reduce their market shares by making disposals. However, to shed all or part of small business lending is next to impossible. No bank would be willing to buy a portfolio of small business loans from a rival without obtaining a close knowledge of the borrowers – and acquiring that knowledge is an arduous and time-consuming process.

There are two other criticisms of banks which stick. Too often, they have withdrawn credit from particular customers for no good reason. In addition, they have also made mistakes, such as imposing charges when none was due.

Personal customers can seek redress for banking errors by complaining to the banking ombudsman. Unincorporated businesses may also go to the ombudsman, though few are probably aware of their right to do so. But incorporated businesses can only seek redress in the courts, which is often a prohibitively expensive route.

The Treasury is likely to recommend the creation of an ombudsman scheme for all small busi-

nesses, incorporated or unincorporated. It should have three roles:

- Like the existing ombudsman, it should adjudicate on complaints about alleged banking mistakes and impose reparations.
- When a complaint is not about a mistake but about the fairness of a bank's actions – in, for example, withdrawing credit or imposing heavy new charges – the ombudsman should conduct a review and publish the conclusions. There would be no power to force a bank to reverse its decision. However, few banks would be likely to ignore the ombudsman's recommendation.
- The ombudsman should carry out an annual review of banks' lending and charging policies in general. This increase in market transparency would compensate for the lack of competition.

The immediate reaction of most banks is to fight the creation of such an institution. However, they are wrong to do so. If the banks are to regain public confidence, they must be prepared to explain their policies and actions in public.

OBSERVER



I'm the editor of a major national newspaper'

over as deputy director-general, is only one year younger than John Birt, the new director-general. But he is already being seen as Birt's natural successor.

The precedents are already well established. The last two deputy DGS, Sir Michael Checkland, went on to get the top job, Liz Forgan, 48, who comes from Channel 4 to be managing director of BBC Radio, would – after a spell in BBC Television – be well placed to become the first woman to make it to deputy DG.

Such changes may not be as far away as some appear to suspect. John Birt is unlikely to stay longer than his five-year term. Jochimsen was limbering up for

Once the place is restructured and the BBC's Royal Charter is renewed in 1996, Big Brother Birt will want to be off in search of new conquests.

Rocketing

Captain Kirk of the Starship Enterprise must be spinning in his extra-terrestrial grave; now even the mystique of outer space is to be invaded by the greatest terror known to the galaxy – the mighty-fear Ad-man.

Ad-man has recently been advancing on all fronts here on planet earth, recently even managing (in the US) to sell advertising space at the bottom of the little holes down which golfing fanatics try to drop white balls.

Now Ad-man is set to boldly go where no toothpaste has gone before, conquering what is perhaps the final frontier, by buying and selling advertising space on the side of NASA rockets.

The going rate, according to Advertising Age, is about \$500,000 for 58 square feet on the side of a Comestoga 1620 expendable rocket, for launch probably on March 31.

Cherry picker

Few ex-diplomats can have picked up as many advisory jobs in such a short space of time as Sir John Whitehead, Britain's ambassador

to Japan for six years until his retirement last summer. He has set up office at Morgan Grenfell, where he's a senior adviser, and is also advising the president of the Board of Trade and the Welsh Development Agency. Last week Guinness made him its international affairs adviser, and yesterday it was Incap's turn to recruit him as adviser on Japanese affairs. It seems that Cable and Wireless is about to hire him, too.

Since he was dashing for a flight to Japan at the start of a packed three-week programme, he didn't have time to answer *Observer's* query about how many more such juicy jobs he planned to take. But it sounds as though he already has enough on his plate, if he's going to give value for money.

Labour day

Certain extra-curricular dealings with Britain's local government union Nalgo have reminded *Observer* of the strike-bound company chief who offered the shop stewards a series of concessions, hoping they'd order a return to work.

The first, a 50 per cent pay rise, produced no reaction whatsoever. Neither did eight weeks' holiday a year. Desperately, he added that the work-force need come in only on a Friday – at which one of the stewards finally spoke up.

"What, every Friday?" he said.

brother®
TYPEWRITERS
WORD PROCESSORS · PRINTERS
COMPUTERS COLOUR COPIERS · FAX

FINANCIAL TIMES COMPANIES & MARKETS

©THE FINANCIAL TIMES LIMITED 1993

Thursday January 14 1993

COWIE Interleasing
CONTRACT HIRE
SELL AND LEASE BACK
CONTRACT PURCHASE
NORTH 091 510 0494
CENTRAL 03-45 585844
SCOTLAND 0738 25031

INSIDE

Spanish directors quit at Cofir

The future of the Spanish operations of Mr Carlo de Benedetti's Ceras group is in doubt after several directors of Cofir, the Spanish holding company, resigned. "We once had high hopes but there has been an absence of strategy and our expectations have come to nothing," one former board member said yesterday. Page 14

Japanese bank quells rumours
Nippon Credit Bank executives, tired of reassuring clients and partners that bad property loans were not sinking the bank, dismissed rumours of a restructuring when a former finance ministry official, Mr Hiroshi Kubota, was named as NCB's next president. His appointment, the bank insisted, was simply *amakudari* — descending from heaven — the transition from government to a corporate post. Page 18

Pakistan under pressure

Pakistan
KSE Index
1600
1500
1400
1300
1200
1100
1000
900
800
700
600
500
400
300
200
100
0
1982 83

Pakistani equities are expected to remain under pressure during the first quarter of this year, after a disappointing performance in 1992. In the first two weeks of 1993 the Karachi Stock Exchange Index has recovered some ground on good company earnings forecasts, having ended 1992 some 26 per cent down on the year. Back Page

US losses cut Dixons to £14m
Losses in its US chain brought half-time pre-tax profits at Dixons, the UK electrical goods retailer, down from £17.5m (\$26.8m) to £14.2m in the 28 weeks to November 14. Mr Stanley Kalme, Dixons' chairman, said he was fairly confident UK sales would continue the improvement seen in the first half and over Christmas, although recovery was fragile. Page 18

Airtours' hostile bid draws flak
Airtours' hostile £215m bid for rival holiday company, Owners Abroad, has run into opposition from consumer groups and smaller tour operators, while the Consumers Association is requesting referral of the bid to the Monopolies and Mergers Commission. Mr Noel Josphides, chairman of the Association of Independent Tour Operators, has warned that "the future of the travel industry under a duopoly will be grim". Page 18

UK sales hit Body Shop shares

Disappointing pre-Christmas UK sales for Body Shop International knocked almost 9 per cent off its share price yesterday, while analysts trimmed profit forecasts. However, US and international sales grew strongly, reflecting the group's expanding overseas business and investment. Page 18

Market Statistics

Base lending rates	30	London share services	23-25
Benchmark Govt bonds	17	Liffe equity options	17
FT-4 Indices	18	Laidlaw	15
FT-4 world indices	23	Laporte	23
FT fixed interest indices	17	Lilley	18
FT/ISMA int bond ave	17	Marriott	18
Futures	30	Matrix	20
Foreign exchanges	17	Mayflower	18
London recent issues	17	National Power	20
		Neiman Marcus	20
		Nippon Credit Bank	16
		Novalis	18
		O&Y	18
		Oresa	20
		Oriflame	14
		Owners Abroad	18
		PolyGram	15
		Powergen	22
		Rexroth	16
		SAS	14
		Saxo	14
		SME	14
		Sears, Roebuck	11
		Siam Cement	18
		Siemens	12
		Smith (David S)	18
		Smiths (The Beecham	20
		Smurfit	14
		Southern Business	20
		Suisseair	15
		TGI	18
		Taiwan Aerospace	18
		Thai Plastic & Chem	18
		Virgin	18
		Volkswagen	12

Companies in this issue

ABG	14	Int'l Paper	18
Aeroforth Spalt	20	Kelti Energy	20
Acorn Computers	18	Laidlaw	15
Airtours	18	Laporte	23
Alcos	15	Lilley	18
Alexon	18	Marriott	18
Astra International	1, 12	Matrix	20
Banco Popular	14	Mayflower	18
Banco Santander	14	National Power	20
Body Shop	17	Neiman Marcus	20
Body Shop Int'l	18	Nippon Credit Bank	16
Bosch	18	Novalis	18
British Aerospace	18	O&Y	18
British Steel	20	Oresa	20
Cerus	14	Oriflame	14
Clemens Francais	14	Owners Abroad	18
Clark Equipment	18	PolyGram	15
Club Med	18	Powergen	22
Colir	14	Rexroth	16
Cold Storage	23	SAS	14
Courtaulds	23	Saxo	14
DTS	1, 12	Sears, Roebuck	11
Delta Air Lines	18	Siam Cement	18
Dixons	23, 18	Siemens	12
Dudley Jenkins	20	Smith (David S)	18
Enterprise	20	Smiths (The Beecham	20
Fininvest	14	Smurfit	14
First Leisure	18	Southern Business	20
GPA	13	Suisseair	15
Goodman Fielder	18	TGI	18
Goodmans Inds	18	Taiwan Aerospace	18
Initial	13	Thai Plastic & Chem	18
		Virgin	18
		Volkswagen	12

Chief price changes yesterday

FRANKFURT (DM)		PARIS (FrF)			
Flies	810	+ 10	Roussel-Uclaf	433	+ 8
Falls	568	- 8	Falls	546	- 14
GHE	368	- 8	Gesproget	3260	- 161
Hochst	908	- 18	LVMH	271.1	- 7
Kemper	389	- 11	Plast	37	- 37
Mittegesschafft	317.1	- 149	Sommer-Albert	1183	- 37
Vora	283	- 7	UAP	476.3	- 16.7
NEW YORK (\$)		TOKYO (Yen)			
Flies	108.4	+ 3.1	Flies	395	+ 25
Gem Dynamics	108.4	+ 5.4	Flies	395	+ 25
JMS	108.4	+ 5.4	Flies	1060	- 70
Lockheed	534	+ 12	Flies	201	- 14
Pesa	208	- 12	Flies	201	- 25
Amer Airlines	62.3	- 1.5	Hippo Toyama	365	- 24
Philip Morris	73	- 2	Stocel Metal	330	- 25
UAL	120.4	+ 2.4	Tokyo	490	- 35
New York prices at 12.30.					
LONDON (Pence)		Whistco			
Bellis	160	+ 23	Wimpey (G)	115	+ 8
Berry Birch	160	+ 23	Falls	546	- 14
Colevision	84	+ 13	Gesproget	3260	- 161
Crosby	27.7	+ 13	LVMH	271.1	- 7
Electra	12	+ 12	Plast	37	- 37
El letz (B)	143	+ 8	Sommer-Albert	1183	- 37
Flies	42	+ 4	UAP	476.3	- 16.7
H-Tec Sports	42	+ 4			
Manchester Utd	367	+ 18			
Matthews (B)	49	+ 3			
NSM	75	+ 9			
Northgate	100	+ 2			
Orbitas	15	+ 2			
Philips	24	+ 3.4			
Rhino	121	+ 8			
PARIS (FrF)		Wimpey (G)			
Flies	42	+ 4	Falls	546	- 14
Gesproget	3260	- 161	Gesproget	3260	- 161
LVMH	271.1	- 7	LVMH	271.1	- 7
Plast	37	- 37	Plast	37	- 37
Sommer-Albert	1183	- 37	Sommer-Albert	1183	- 37
UAP	476.3	- 16.7	UAP	476.3	- 16.7
TOKYO (Yen)		Flies			
Flies	1060	- 70	Flies	201	- 14
Flies	201	- 25	Flies	201	- 25
Hippo Toyama	365	- 24	Hippo Toyama	365	- 24
Stocel Metal	330	- 25	Stocel Metal	330	- 25
Tokyo	225	- 29	Tokyo	225	- 29
Tokyo	71	- 10	Tokyo	71	- 10
New York prices at 12.30.		Flies			
Whistco		Wimpey (G)			
Flies	317	+ 13	Flies	546	- 14
Wimpey (G)	115	+ 8	Wimpey (G)	115	+ 8

VW approves DM76bn spending plan

By Christopher Parkes
In Frankfurt

while the rest will further bolster the group's leasing and sales financing arm, estimated to have a 20 per cent share of the German leasing market alone.

An earlier expenditure programme for 1992-93 had earmarked DM51bn for investment in vehicles.

While the rest will further bolster the group's leasing and sales financing arm, estimated to have a 20 per cent share of the German leasing market alone.

An earlier expenditure programme for 1992-93 had earmarked DM51bn for investment in vehicles.

More than DM9m a year. There was no mention of further job cuts or other economies, widely expected after Volkswagen's slump into loss in the fourth quarter of last year, warnings of a dividend cut, and company forecasts of a 20 per cent fall in domestic demand for cars this year.

Spending in vehicles divisions in this financial year will fall below DM9bn, compared with DM9.5bn last time, the company said, but rise later to average

short-time working at the turn of the year.

Earlier this week it denounced reports that 30,000 further jobs were to go by the end of next year. The supervisory board also appointed Mr Martin Poth, personnel director, to a newly created role as board member responsible for the Asia-Pacific region.

Volkswagen shares closed

down DM4.40 at DM258.05 in Frankfurt before the outcome of yesterday's meeting was known.

BRITISH Aerospace is on the

verge of finalising a £230m (\$370m) joint venture with Taiwan Aerospace to manufacture and develop regional jets.

INTERNATIONAL COMPANIES AND FINANCE

Cerus Spanish unit doubts after resignations at Cofir

By Tom Burns in Madrid

THE FUTURE of the Spanish operations of Mr Carlo de Benedetti's Cerus group is in doubt, following the resignation of several directors of Cofir, the holding company for the Spanish business.

Mr Jose Ramon Alvarez Rendueles, a former governor of the Bank of Spain who was chosen by Mr de Benedetti to be Cofir's founding chairman in 1988, resigned from his post and from the board as did fellow directors Mr Alberto Cortina, one of Spain's most prominent industrialists and Mr Javier Guripe, a deputy chairman of Banco Bilbao Vizcaya.

"We are just very frustrated about our involvement in Cofir. We once had high hopes but there has been an absence of strategy and our expectations have come to nothing," one of the former board members said yesterday.

Mr Alvarez Rendueles, who is chairman of Banco Zaragozano, and Mr Cortina, who is one of the bank's main shareholders, represented the Zaragozano's 12 per cent shareholding in Cofir and Mr Guripe represented BBV's 10 per cent holding in the company.

Both banks named lower ranking representatives to Cofir's board in what is viewed as a temporary measure prior to their disinvestment from the company.

Mr Pedro Cuatrecasas, a Barcelona-based lawyer, was appointed Cofir's new chairman and Mr Gabriele Burgio, an Italian associate of Mr de Benedetti, was named managing director replacing Mr Juan Llopert, Cofir's chief executive since 1988, who left the company in November.

Cofir started operations during Spain's economic surge in the late 1980s and a series of quick deals, which included

the acquisition of stock in Sanitas, a leading domestic health insurance firm that was subsequently sold to Britain's Bupa group, gave it the reputation as one of the most successful and aggressive operators in the country.

Ceris, which controls more than 40 per cent of Cofir, hit difficulties following its failed bid for Societe Generale de Belgique, and with the onset of the 1990s, Cofir began to lose its acquisitive drive.

Cofir, which is currently locked into costly real estate ventures in Madrid and on the Mediterranean, is understood to have put on the market its 49 per cent stake in Bodegas Berberana, a leading Rioja wine producer and also its Portuguese subsidiary, Copisa.

Cofir nevertheless remains highly liquid with funds in excess of Pta20bn (\$175m), which are mostly routed towards government paper.

Judge revokes Santander order

By Tom Burns

AN INVESTIGATING judge at Spain's senior monetary court yesterday revoked an order that had forced Banco Santander to post a Pta8bn (\$70.7m) bond as security against possible fraud charges.

Judge Miguel Moreiras, who ordered the bank on December 23, upheld an appeal issued by the bank against the surtax but said he would continue investigating an alleged tax avoidance instrument promoted by Santander between 1986 and 1989 called loan

assignments. A key element in Santander's appeal had been that the bank could not be investigated over any possible irregularities, and much less post a bond, unless prior charges had been brought against persons who by using the bank's services had sought to avoid taxes.

The bank had claimed that the loans assignments were not bound by normal fiscal guidelines on deposits until a government decree specifically made them so in July 1989.

Judge Moreiras said he had asked the internal revenue ser-

vice of the Finance Ministry to define what tributary responsibilities might have been incurred by Santander's customers when they contracted loan assignments with the bank. Since more than 45,000 such assignments took place in the three-year period, the task facing the tax authorities appears to be a lengthy one.

Santander said the judge's request to the Finance Ministry was reasonable and the bank expressed its willingness to collaborate in clarifying this matter.

Banco Popular improves to Pta54bn

BANCO POPULAR, the Spanish commercial bank 47 per cent owned by non-Spanish institutional investors, yesterday reported net profits of Pta54.4bn (\$468m) for last year, a rise of 9.6 per cent on 1991, writes Tom Burns.

Popular improved its return on average assets last year to 2.13 per cent from 2.01 in 1991

and will pay a dividend of Pta730 per share, a 10.6 per cent rise on last year's payout.

This is likely to be the best performance in the domestic banking sector during 1991.

Anticipating what is likely to be a sharp drop in profit margins among Spanish banks, Popular's results were down on last year's when it reported a

15 per cent increase in net income against 1990.

Non-performing loans on Popular's 1992 balance sheet rose by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for credit losses were up by 31.8 per cent to Pta33.3bn, a figure which represented 11.1 per cent of the mandatory bad debt coverage requirement, he predicted.

Non-performing loans on Popular's 1992 balance sheet

were up by 28 per cent to Pta40.4bn and allowances for

O&Y likely to delay creditors' vote

By Bernard Simon in Toronto

OLYMPIA & York, the troubled Canadian property group, is expected to delay its most crucial vote in its restructuring process while it tries to resolve differences with a key group of unsecured lenders.

The unsecured group, which consists mainly of North American, European and Japanese banks, will determine whether the ailing developer is able to emerge in a restructured form from the court bankruptcy protection which it sought last May.

Unlike O&Y's secured credi-

tors, whose collateral consists of specific properties and shares in O&Y-controlled companies, the unsecured lenders' claims, which total about C\$4bn, are against the company.

A total of 33 creditor groups are voting this week on a restructuring plan covering about C\$8.5bn in debt.

By midday yesterday, 11 groups had approved the company's proposals, while another eight had adjourned their meetings to consider minor amendments. Five meetings were scheduled for yesterday.

The unsecured creditors are

scheduled to vote on O&Y's proposals on Friday afternoon, but the meeting is likely to be delayed until some time next week.

A lawyer for one large unsecured lender said yesterday that one or two sticking points remained.

The lawyer said that an agreement would probably be hammered out eventually. "Everyone is in the same boat with the fundamental interest of making sure the company doesn't sink," he said.

Recoveries by unsecured lenders will depend largely on the course of the North American property market and

O&Y's ability to rebuild its property management and development business.

One group of secured creditors, with claims on Fifth Avenue Place, a Calgary office building, was expected yesterday to reject O&Y's restructuring proposals.

They would be entitled to seize the building immediately, but were expected to consider appointing O&Y to manage the property.

Secured creditors who approve the reorganisation plan also have the right to take over their collateral, provided they give 30 days notice.

Earnings at Alcoa fall 30% to \$196.3m

By Kenneth Gooding, Mining Correspondent

ALCOA, the world's biggest aluminium company, saw net income before charges fall by nearly 30 per cent last year to \$196.3m, or \$2.27m a share, from \$279.7m, or \$3.27m.

After charges, mainly associated with the new US accounting standards, there was a net loss of \$1.1bn, or \$13.41, for 1992, against net earnings of \$62.7m, or 71 cents.

Alcoa last year reduced working capital and lowered costs which offset a significant proportion of revenue lost from low aluminium prices. However, the results were at the lower end of analysts' expectations.

Mr Tom Van Leeuwen, analyst at Lehman Brothers, said: "This was a little disappointing, but not overwhelmingly disappointing." He said Alcoa "faces a very difficult earnings environment in 1993. The downside is limited but there is no upside at all".

Alcoa shipped 2.797m tonnes of aluminium last year, against 2.836m tonnes in 1991.

In the fourth quarter earnings before charges were \$48m or 50 cents compared with \$25.5m or 30 cents in the same quarter of 1991. There was a loss after charges of \$80m or 94 cents compared with a loss of \$191.4m or \$2.26.

ALCOA of Australia, the Australian aluminium and gold producer, blamed lower metal prices for a 32 per cent reduction in net profit to A\$259m (US\$178.5m) for the year to the end of December.

In 1991, PolyGram generated A\$1.1bn in sales in Japan and south-east Asia, representing 35 per cent-owned Attwods, the UK-based waste management group, rose to

These include a listing on the New York Stock Exchange, quarterly reporting and greater representation on ADT's board. The Bermuda-based company is considering using US accounting principles in its financial reports.

Laidlaw's earnings rose to US\$48.9m, or 18 cents a share, in the three months to November 30, from US\$40.6m, or 16 cents a year earlier. Revenues dropped by 2 per cent to US\$512m, mainly because of a decline in the Canadian dollar.

Laidlaw is restructuring its solid waste operations in the US and Canada. Two businesses have been sold in the past year and further disposals are expected.

Laidlaw gains 20% in first term

By Bernard Simon

LAIDLAW, the Ontario-based waste services and school bus operator, lifted first-quarter earnings by 20 per cent. Profits were helped by improvements in its hazardous waste business, lower interest costs, and a rising contribution from 28 per cent-owned ADT, the security and vehicle auction group.

Laidlaw said yesterday that relations between the Canadian company and ADT had improved. ADT has complied with the bulk of the demands made by Laidlaw following an acrimonious dispute between the two companies in 1991.

Club Med Inc, which is 72 per cent owned by its French parent company, was hit by competitive market conditions and the price war among US airlines.

Turnover fell to \$518.42m from \$518.71m in its last financial year, while pre-tax profits fell by 13 per cent to \$27.56m from \$31.89m.

The US company recovered in the final quarter when net profits rose by 94 per cent to \$30.85m from \$2.27m on stable turnover of \$113.9m.

Club Mediterranee last month announced it had returned to the black in its last financial year, in spite of the problems of its US business.

The French group mustered net profits of FFr160m (\$29.82m) in the year to October 31 against a FFr17m loss in the previous year.

PolyGram to expand in Japan

By Ronald van de Krol

POLYGRAM, the London-based music and entertainment company 70 per cent owned by Phillips of the Netherlands, has increased its stakes in two majority-owned Japanese record companies. The move is to help it expand in Japan, the world's second-biggest music market after the US.

PolyGram has acquired the remaining 35 per cent stake in Nippon Phonogram from JVC and Matsushita, taking

its holding to 100 per cent.

It has also increased its stake in Polydor KK to 85.6 per cent from 74.8 per cent following a purchase of shares from JVC. The remaining shares are owned by corporate shareholders, each holding a relatively small stake.

The two transactions have a combined value of F1.45m (\$22m) and will take effect retroactively from October 1992.

The aim is to enable PolyGram to consolidate its Japanese businesses into one new operating company, PolyGram

KK. The two music companies will retain separate creative and marketing activities, but finance and administration will be done by the new Japanese operating group.

Nippon Phonogram and PolyGram are active in international pop and classical music, as well as in local Japanese music, in an area in which PolyGram aims to expand.

In 1991, PolyGram generated F1.1bn in sales in Japan and south-east Asia, representing 17 per cent of group net sales.

International Paper slips into the red after charge

By Martin Dickson

In New York

INTERNATIONAL Paper, the US paper group which has been expanding fast in Europe, reported a fourth-quarter net loss of \$176m, after taking a \$263m after-tax charge for a productivity improvement programme.

The company said the results worked through at a loss of \$1.46 a share and were struck on sales of \$4.6bn. Without the charges, earnings totalled

\$87m, or 71 cents a share. In the fourth quarter of 1991, the company earned \$107m, or 96 cents a share, before special charges and \$86m, or 59 cents a share, after charges.

Mr John Georges, chairman, said the company had achieved fourth-quarter sales comparable to the second and third quarters, in spite of difficult conditions in the US and European economies.

Pulp and paper sales rose to \$995m, from \$970m, while paperboard and packaging

improved to \$395m from \$370m and distribution to \$735m from \$685m. Specialty products were up to \$545m from \$485m, while timber and wood products were unchanged at \$350m.

For the full year, International Paper reported net earnings of \$86m, or 71 cents a share, after special charges and \$405m, or \$3.34 before charges.

Sales totalled \$13.6bn, up from \$12.7bn in 1991. Net earnings in 1991 totalled \$184m, or \$1.66 after special charges and \$452m, or \$4.09 before charges.

Delta strengthens Swissair link

By Nikki Tait in New York

Flight designator on a new daily non-stop service operated by Delta between Cincinnati and Zurich.

Delta will operate the same system on Swissair flights operating between Atlanta and Zurich, New York (Kennedy airport) and Geneva, and New York (Kennedy) and Zurich.

The move is to be completed by June this year, subject to appropriate government approvals.

The ultimate goal, the two carriers said yesterday, was to provide "seamless, quality customer service".

Under the deal, Swissair will receive a block of seats, in all three travel classes, using its

departing and connecting passengers.

The move by Delta, which has been troubled recently by heavy losses and the difficult integration of assets acquired from the now-defunct Pan Am, and Swissair is the latest in a series of international airline alliances.

These include the operational integration between KLM and Northwest Airlines, and the proposed share stake investments by American Airlines in PWA, parent of Canadian Airlines, and Air Canada in the US's Continental Airlines.

Marriott encouraged by management arm

By Nikki Tait

MARRIOTT, the US hotel and food services group which faced bondholder anger over a plan to split its management operations and property assets into two separately quoted entities, said yesterday the management side had fared well in 1992.

Marriott International, the name envisaged for the proposed management company, made pro-forma operating profits of \$320m to \$350m last year, with over 70 per cent coming from lodging, the company said.

Operating profit for Marriott overall was expected to stand at about \$450m to \$500m, compared with \$478m in 1991.

The property company, due to be called Host Marriott, would take in 140 hotels and 16 retirement communities and would have had a total operating cash-flow of about \$350m in 1992.

SEARS, Roebuck, the large retail and financial services group, is selling its business centres division to ImaCom, a Nebraska-based company which markets computer systems and services, for an undisclosed sum.

Sears started the Sears Business Centers operation in 1981. The division sells advanced computing equipment and networking products aimed at business users through free-standing branch offices.

Abbey National Plc

\$100,000,000

11 1/2% Notes due 1995

Issued by Abbey National Building Society

As per Condition 4 of the Terms and Conditions of the Notes, notice is hereby given that from 1 February 1993 the notes will bear a new interest rate of 6.97% per annum.

Interest payable on 1 February in each year of 1994 and 1995 will amount to \$56.70 per \$1,000 note.

Agent: Morgan Guaranty Trust Company

JP Morgan

DECLARATION OF DIVIDENDS

UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of the undifferentiated dividends, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of F47.7834 South African currency to £1 United Kingdom currency, being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 12 January 1993, as advised by the company's South African bankers.

The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company (48 companies are incorporated in the Republic of South Africa)	Dividend No.	Date Declared	Amount per share
Gold Fields of South Africa Limited (convertible redeemable cumulative preference shares)	17	3 December	30.4404p
Desert Gold Mining Company Limited	20	8 December	1.04887p
Driefontein Consolidated Limited	39	8 December	12.96804p
Koef Gold Mining Company Limited	45	5 December	9.44703p
Gold Fields Coal Limited	159	14 December	10.46870p

By order of the boards

per pro GOLD FIELDS CORPORATE SERVICES LIMITED

London Secretaries
S.J. Dunning, Secretary

United Kingdom Registrar:
Barclays Registrars
Bourne House
34 Beckenham Road
Beckenham, Kent, BR5 4TU

13 January 1993

Members of the Gold Fields Group

MNC Financial, Inc.

(formerly Equitable Bancorporation Overseas Finance N.V.)

U.S. \$50,000,000

Guaranteed Senior Floating Rate Notes due 1994

For the three month period 13th January, 1993 to 13th April, 1993 the Notes will carry an interest rate of 5 1/2% per annum with a coupon amount of U.S. \$131.25 per U.S. \$10,000 Note, payable on 13th April, 1993.

The new conversion price and the new subscription price will be applicable from 20th January, 1993.

PROCEDURE IN THE UNITED KINGDOM

Holders in the United Kingdom wishing to take up rights must lodge the following:

Bearer Share Certificates - Coupon No. 56

and apply during the subscription period 20th January, 1993 to 3rd February, 1993 inclusive, at the offices of the London Subscription Agents between 10.00 a.m. and 3.00 p.m. where lodgment forms are obtainable.

Holders of existing bearer shares which are represented by London Deposit Certificates may request S.G. Warburg & Co. Ltd. as Depository, to exercise the subscription rights attaching to the shares and issue fresh certificates in respect of new shares subscribed, by lodging their certificates for marking Square No. 19 no later than 3.00 p.m. 29th January, 1993.

In the absence of such request, the Depository will dispose of the subscription rights attaching to the deposited shares and will distribute the net proceeds to the holders of the Certificates in proportion to their holdings.

Payment must be made in full on application.

Holders wishing to make payment in Sterling should agree the applicable rate of exchange with the London Subscription Agents.

Holders of entitlements may instruct the London Subscription Agents to buy or sell rights on their behalf to round their entitlements but in order to do so their forms must be lodged with the London Subscription Agents no later than 3.00 p.m. 29th January, 1993.

Coupons and London Deposit Certificates should be lodged with:

S.G.WARBURG & CO. LTD.
Paying Agency,
2 Finsbury Avenue,
London EC2M 2PA

Coupons only may also be lodged with:

COMMERZBANK AG,
London Branch,
10/11 Austin Friars,
London EC2P 2JD

14th January, 1993 COMMERZBANK AKTIENGESELLSCHAFT

Listed on the London Stock Exchange

INTERNATIONAL COMPANIES AND FINANCE

Bank agrees to sale of 100m Astra shares

By William Keeling in Jakarta

BANK Indonesia, the central bank, has approved the sale of 100m shares in Astra International, which dominates the country's motor vehicle sector.

The Soeryadjaya family, Astra's founders, have been selling down their stake following the collapse of their privately-owned Bank Summa with obligations of Rp1.600bn (776m).

A Bank Indonesia executive, however, cast doubt that the sale of shares would lead to an early return of money for Bank Summa's large-scale depositors.

He also said it was "unlikely" that the consortium negotiating to buy the shares would set up a new bank into which the accounts of the depositors could be transferred.

The 100m shares are currently held by a consortium of three banks - Bank Damanra, a publicly-quoted bank, and Bank Exim and Bapindo, both state-owned banks - against loans of Rp500bn on which the Soeryadjayas are in default.

Brokers say the two state-owned banks may keep 20m shares, which would raise the Astra stake purchased by state institutions since mid-November to 27 per cent.

Mr Prajogo Pangeran, who has led negotiations with the Soeryadjayas for the sale of the shares, is expected to buy about 15m shares, with Mr Ilem Sion Lioung, who runs the Salim group, taking about 10m shares, brokers say.

Other members of the consortium are reported to include Mr Henry Priadi, Mr Ibrahim Riyad and Mr Sudwikatmono, all Salim group executives.

Indomobil, Astra's main competitor, is a Salim group subsidiary, and brokers warn that the presence of so many Salim group executives in the consortium could undermine Astra's independence.

To the Holders of**Daido Sanso K.K.**

(the "Company")

U.S.\$50,000,000**4 1/4 per cent. Guaranteed Notes**

(the "Notes")

and Warrants issued therewith to subscribe for shares of common stock of the Company (the "Warrants")

Pursuant to Clause 21 of the Trust Deed dated 22nd June, 1988, and Clauses 5, 4(A), 4(B) and 6(C) of the Instrument dated 22nd June, 1988 and the rules of the Luxembourg Stock Exchange, and following the notice made herein to the holders of the Notes and the Warrants on 13th November, 1992 (the "Former Notice"), notice is hereby given that:

(1) The date on which the merger agreement is to be submitted to a general meeting of shareholders of the Company ("Approval Date") is January, 1993. The "merger agreement" means a memorandum of understanding entered into by the Company with Hoxan Corporation ("Hoxan") on 30th October, 1992 (Japan Time, the same is hereinafter applicable) under which the Company shall merged into Hoxan (which will be renamed to Daido Hoxan Inc. as of 1st April, 1993).

(2) The date as of which it is expected that holders of shares of common stock of the Company will be entitled to exchange their shares for shares of common stock of Hoxan is 1st July, 1993.

(3) With regard to the other information concerning the merger, including without limitation the date on which such merger is expected to become effective, current subscription price of the Warrants and the obligor of the Notes after the merger, reference is made to the Former Notice. Provided, however, that the item (4) of the Former Notice is hereby amended as follows:

(4) The holders of record of shares of common stock of the Company at 1st April, 1993 and the holders of shares of common stock of the Company to be issued upon exercise of the Warrants during the period from 1st April, 1993 through the date of the commercial registration of the merger will be entitled to exchange such share held by them for one share of common stock of Hoxan. The holders of the Warrants will be entitled from the date of the commercial registration of the merger to subscribe, upon exercise, for shares of common stock of Hoxan at the adjusted subscription price of Yen741.90 per share. Pending such commercial registration, the subscription rights to be granted to the holders of the Warrants, upon exercise thereof, will be listed on the Japanese stock exchanges on which shares of common stock of Hoxan are listed and may be traded on these stock exchanges similarly to the outstanding shares of common stock of Hoxan."

DAIDO SANSO K.K.
By: The Sakura Bank, Limited
as Principal Paying Agent

Dated: 14th January, 1993

ENJOY 100% OF AIRCRAFT OWNERSHIP FOR ONLY 1/3 OF THE COST

The intelligent way to purchase the most important business tool you will ever own

Are you spending productive time in airport waiting lounges? Would you accomplish more if you could fly where and when you want - direct to that small airport in your clients home town? Or perhaps by doing 2-3 meetings throughout Europe in a single day?

Now you can own and operate a Citation Jet aircraft for only a third of the actual cost. We will pay the rest and share it's use with you.

We like most corporate aircraft owners do not use our aircraft every day of the week. Using own aircraft enables better time management and time spent away travelling is therefore minimal. That leaves plenty of availability for you on the two Citation Jet aircraft that we currently operate.

For More Information please telephone: 071 702 2228 or Fax: 071 709 0810

Exercise in reassurance at Nippon Credit Bank

Officials dismiss talk of restructuring despite problems with property loans, writes Robert Thomson

EXECUTIVES at Nippon Credit Bank have tried of reassuring clients and financial partners who have been made wary by a flurry of Japanese media coverage suggesting that the long-term credit bank is buckling under the weight of bad property loans.

Further reassurance was needed following the announcement this week that a former Finance Ministry official, Mr Hiroshi Kubota, will become NCB's president later this year. Not surprisingly, the appointment was widely interpreted as a sign that Mr Kubota will preside over a restructuring of the bank, which has by far the largest ratio of property loans to total loans of Japan's leading banks.

But a senior NCB manager said the choice of Mr Kubota was simply a conventional case of *amakudari* (literally, descending from heaven), the term given to the transfer of senior bureaucrats to corporate posts at the end of their government careers. NCB insisted he would not preside over a restructuring "because we don't need a restructuring".

The bank says its loan portfolio has attracted attention, and inspired concern, simply because the institution has taken action to deal with non-performing property-related loans at three affiliated finance companies, while other leading finance companies, while other leading finance companies, have yet to confront their mounting bad loans.

The three leasing and credit companies were large property-related lenders, either accepting property as collateral or providing funds to developers, leaving the institutions with non-performing loans estimated at 20 per cent of outstanding loans. In response, NCB persuaded other banks to take cuts in interest rates on loans to the trio, and made clear that it would ensure their survival.

"We have resolved our problems.

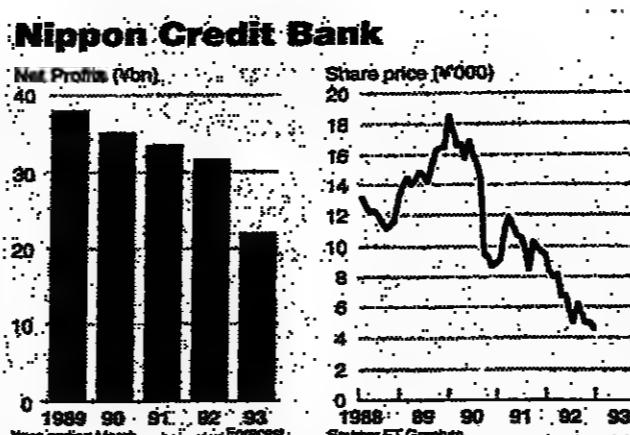
Our capital adequacy ratio is over 9 per cent, and we have a three-year restructuring plan for the three companies.

In Japan, we have a very cooperative way of solving our problems," a senior NCB manager explains.

NCB was formally established in 1957 with the aim of providing long-term capital to industry, though it traces its ancestry to the Bank of Chosen, which was the central bank of Japanese-occupied Korea from 1909 to 1945 and was responsible for issuing bank notes in Manchuria, in northern China.

From 1957 to 1977, it was known as the Nippon Fudosan Bank, or the "Japan property bank", with property-related loans still accounting for 22 per cent of lending at the end of the last fiscal year. This is twice as high as most leading Japanese banks, with Bank of Yokohama next in line at 14.3 per cent.

Like other Japanese banks,



NCB is profiting from falling interest rates, which are creating favourable margins. This resulted in a 10.7 per cent rise in operating profits to Y57.4bn (\$458m) in the six months to the end of September. However, the costs of Japan's financial and property market collapse were more evident below the operating profit line.

Pre-tax profits were down 48 per cent to Y22.5bn, with Y23.8bn of the difference due to losses on securities holdings, while there was Y11.1bn addition to loan loss reserve. Salomon Brothers Asia calculates that these reserves are only 0.9 per cent of total loans, which, taking into account Japanese taxation regulations, is equal to a 1.8 per cent cover on an after-tax basis.

Japanese banks say it is a

mistake to focus only on those reserves as they also have a large pile of unrealised gains on securities holdings which could be used in emergency. In NCB's case, the continuing weakness of Tokyo stock prices left that pile 52 per cent Y439bn over the year to the end of September.

Tapping all the unrealised gains would mean selling strategic holdings in leading corporate clients, and the threat of rupturing these relationships puts a limit on stock sales.

Large sales would also undermine the bank's capital adequacy ratio, as defined by the Bank for International Settlements.

NCB's impressive capital adequacy ratio - 9.06 per cent

at end-September, well above

the 8 per cent BIS threshold and higher than most other Japanese banks - has raised questions about the effectiveness of that measure. One bank with a better BIS ratio, at 9.15 per cent, is Nippon Trust Bank, which reported 47.3 per cent fall in net profit to Y1.1bn without booking hefty losses on securities holdings.

Japan's Finance Ministry has given banks enough flexibility in asset valuation regulations to enable them to write off non-performing loans gradually, and still report profits. Mr David Marshall, senior analyst at IBCA, the rating agency, says auditors and regulators in the US and Europe would force institutions to recognise potential losses more quickly.

"Japan, the point in pre-

European research centre for Rank Xerox

By William Dawkins in Paris

RANK XEROX, the office equipment group, is to set up a European research centre in the French Alpine town of Grenoble.

The centre will open in April with an annual budget of Ecu15m (\$18.45m), to carry out research into electronic handling of documents in different languages, including computer-assisted translation. It will have control over Rank Xerox's research centres in Cambridge and employ 50 people, rising to 150 by 1996.

This is the latest in a string of international research bodies to set up in Grenoble, France's biggest research centre outside Paris. Mr Dominique Strasbourg, industry minister, said Grenoble was beginning to benefit from a "snowball effect" of investment in high technology and his government was eager to attract research projects.

Grenoble groups 250 private and public sector laboratories and five European research facilities, a big factor in Rank Xerox's choice of the site against alternatives in Italy, Spain, Germany and elsewhere in France, said Mr Bernard Fourrier, managing director of Rank Xerox.

Various forms of French public aid cover 10 per cent of the first two years' costs, about the same as was on offer from rival sites.

The aim is to develop products that will reduce the 8 per cent of spending which the average company spends on compiling and handling documents, said Mr Fourrier.

• Eastman Kodak, Sony and Hitachi have agreed on a standard for a video print pack for thermal dye transfer printers to be used in the home, Reuter reports.

The printers can produce colour prints from video and digital sources, such as video cameras and electronic still cameras. The companies said current thermal dye transfer printers are used mainly for business and commerce, and print paper and cartridges differ with each manufacturer.

Clark seeks \$100m acquisition

By Andrew Baxter

CLARK Equipment, the US capital goods manufacturer, is looking for an acquisition of around \$100m that could take it into a new business sector.

Last summer, Clark sold its lift truck business to Terex, the US industrial and construction machinery group, for \$90m. The sale prompted considerable interest among investors about Clark's future plans.

Mr Frank Sims, Clark's senior vice-president, said in London yesterday that Clark was looking at companies worth around \$100m in busi-

nesses which would fit with Clark's current range. "It would be a mid-sized company to which we could add value," he said.

There were a surprising number of opportunities among private companies, or divisions of big corporations, he said. The acquisition was more likely to be in the US, to balance costs such as retiree health expenses.

Clark has all but completed a big programme of investment in its manufacturing base, but Mr Sims stressed that it intended to be patient in its search for a takeover. It could,

alternatively, do "bolt-on" acquisitions for its present businesses.

Clark's 1992 results will be out next week. In the first nine months it posted net profits from continuing operations of \$1.1m. Its main problem is the unconsolidated VME, which has been hit by the construction equipment recession worldwide and is undergoing a restructuring. Clark's share in VME's nine-month loss was \$40.7m.

Mr Sims said he was cautiously optimistic for 1993, with business conditions improving in the US.

Siam Cement takes 10% of Thai Plastic

SIAM Cement, the Thai conglomerate and largest cement producer in the country, has acquired a 10 per cent stake in Standard Confectionery, a Malaysian fresh and frozen cakemaker, for about

M\$15m (US\$8.5m), Reuter reports from Singapore.

The investment was part of Goodman Fielder's strategy to transform Cold Storage into a major regional consumer-food manufacturing and distributing company.

Cold Storage has bought 4m shares of Thai Plastic worth Bt150 each, totalling Bt600m (\$83.5m), the Stock Exchange of Thailand announced.

The purchase was a long-term investment, Siam Cement said. Its shares gained Bt8 to Bt52, while Thai Plastic rose Bt13 to Bt150.

Malaysian investment for Goodman Fielder unit

COLD Storage (CSH), a Singapore-listed subsidiary of Australian food group Goodman Fielder, is to buy a 10 per cent stake in Standard Confectionery, a Malaysian fresh and frozen cakemaker, for about

M\$15m (US\$8.5m), Reuter reports from Singapore.

The investment was part of Goodman Fielder's strategy to transform Cold Storage into a major regional consumer-food manufacturing and distributing company.

Cold Storage has bought 4m shares of Thai Plastic worth Bt150 each, totalling Bt600m (\$83.5m), the Stock Exchange of Thailand announced.

The purchase was a long-term investment, Siam Cement said. Its shares gained Bt8 to Bt52, while Thai Plastic rose Bt13 to Bt150.

All of these securities having been sold, this advertisement appears as a matter of record only.

4,025,000 Shares**Haggar Corp.****Common Stock**

(per value \$10 per share)

805,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited**Merrill Lynch International Limited****Cazenove & Co.****DG BANK**

Deutsche Genossenschaftsbank

3,220,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.**Bear, Stearns & Co. Inc.****Donaldson, Lufkin & Jenrette Securities Corporation****Inverned Associates, Inc.****Kemper Securities, Inc.****Lehman Brothers****Montgomery Securities****PaineWebber Incorporated****Smith Barney, Harris Upham & Co. Incorporated****Merrill Lynch & Co.****A.G. Edwards & Sons, Inc.**

INTERNATIONAL CAPITAL MARKETS

Investors shun Taiwan airline's flotation

By Patrick Harverson
In New York and
Sara Webb In London

US TREASURY prices were mixed to firmer yesterday morning as the market still struggled with the weight of new corporate supply, anticipated a flight to government securities as tension in the Middle East mounted.

GOVERNMENT BONDS

By midday, the benchmark 30-year government bond was up 1 at 1014, yielding 7.465 per cent. At the short end of the two-year note was also slightly firmer, up 1 at 1004, to yield 4.439 per cent.

The airline will now seek to sell the roughly 36.5m shares not taken up by other means, such as private placements.

The offer, at a price of T\$68 (US\$2.67) a share, aimed to raise about US\$110m. It would have cut the stake in CAL held by the China Aviation Development Foundation, a private body, to about 80 per cent from 85 per cent.

"We feel disappointed with the result. But it will not affect our goal of listing on the stock market," CAL said, adding it planned to list in late February.

Analysts said the CAL offer was a hard one for future big equity offerings in Taiwan, including privatisation issues by the government.

Warburg unit to deal in China

By Kevin Brown in Sydney

POTTER Warburg Securities, the Australian stockbroking firm, has been awarded a licence to deal on the Shenzhen stock exchange, the larger of China's two fledgling stock markets.

Potter Warburg, a subsidiary of S.G. Warburg of the UK, is the first Australian broker to be awarded a licence since foreign firms were invited to apply in September by the People's Bank of China.

The licence will allow the firm to underwrite and distribute Chinese issues to foreign investors. Foreign brokers licensed to operate at Shenzhen include Credit Lyonnais, Yamachi International and Swiss Bank Finance Asia.

Middle East tension adds to struggles in US Treasury market

By Michael J. Sparer
in Washington

THE stock market flotation of China Airlines (CAL), Taiwan's flag-carrier, has flopped, underlining the depth of the local stock market's year-old slump, Reuter reports from Taipei.

CAL's first public offer of 41m shares last month was initially oversubscribed, but investors had committed funds to buy only 11 per cent of the shares by the payment deadline on January 8, CAL said.

The airline will now seek to sell the roughly 36.5m shares not taken up by other means, such as private placements.

The offer, at a price of T\$68 (US\$2.67) a share, aimed to raise about US\$110m. It would have cut the stake in CAL held by the China Aviation Development Foundation, a private body, to about 80 per cent from 85 per cent.

"We feel disappointed with the result. But it will not affect our goal of listing on the stock market," CAL said, adding it planned to list in late February.

Analysts said the CAL offer was a hard one for future big equity offerings in Taiwan, including privatisation issues by the government.

GOVERNMENT BONDS

By midday, the benchmark 30-year government bond was up 1 at 1014, yielding 7.465 per cent. At the short end of the two-year note was also slightly firmer, up 1 at 1004, to yield 4.439 per cent.

In early trading, Treasuries were weaker, especially in the middle of the yield curve, as dealers marked prices down ahead of the afternoon auction of \$3.75bn of seven-year notes. Continued worries about the impact on the market of the steady flow of corporate bond issues also contributed to the

declines. Some investors, however, were comforted by the fact that the market absorbed \$6.5bn of corporate debt on Tuesday without inflicting serious damage on prices.

The market rebounded later as the military launched an attack on Iraqi forces. The buying was on the assumption that in times of international political crisis, domestic and overseas investors look to US assets, and short-dated US government securities in particular, as a temporary safe haven.

■ UK government bonds closed higher as investors bought at the higher yield levels.

The Liffe futures contract, which opened at 92.88, traded in a range of 92.76 to 92.91 before ending the day at around 92.80.

Notes that the postal authority sold DM2.57bn of notes at tender depressed prices. The auction of six-year notes yesterday, after buying the paper earlier in the week at the time of the launch of Italy's D-Mark bond issue.

Dealers said domestic investors were tempted to buy as yields had risen to relatively attractive levels after Tuesday's fall in the gilt market.

The gilt market fell back on

Tuesday on news that the

Bank of England will hold a gilt auction on January 27.

■ NEW supply and heavy selling combined to depress German government bond prices across the yield curve yesterday.

The Liffe bond future contract, which opened at 92.88, traded in a range of 92.76 to 92.91 before ending the day at around 92.80.

Notes that the postal authority sold DM2.57bn of notes at tender depressed prices. The auction of six-year notes yesterday, after buying the paper earlier in the week at the time of the launch of Italy's D-Mark bond issue.

Dealers added that several German banks were thought to have sold five-year notes yesterday, after buying the paper earlier in the week at the time of the launch of Italy's D-Mark bond issue.

Dealers said the Bundesbank took the market by surprise by adding a net DM6.5bn in liquidity into the domestic banking system through a tender of securities repurchase funds, when a slight drain of funds had been expected.

■ FRENCH government bonds edged higher across the yield

FT FIXED INTEREST INDICES									
	Jan 13	Jan 12	Jan 11	Jan 8	Jan 7	Jan 6	High	Low	Year
Bundesbank	93.43	93.31	93.24	93.29	93.28	93.28	95.54	95.11	
Bond Index	105.91	105.84	105.88	105.38	105.39	105.39	110.26	107.15	
Bonds 100 Government Securities 15/1/92/95 Yield Interest 1995	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 1996	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 1997	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 1998	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 1999	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2000	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2001	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2002	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2003	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2004	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2005	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2006	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2007	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2008	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2009	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2010	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2011	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2012	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2013	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2014	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2015	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2016	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2017	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2018	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2019	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2020	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2021	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2022	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2023	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2024	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2025	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95 Yield Interest 2026	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Bonds 100 Government Securities 15/1/92/95									

COMPANY NEWS: UK

Shares fall 29p despite good Christmas and new year trading

US side cuts Dixons to £14m

By Maggie Urry

LOSSES IN its US chain hit half-time profits of Dixons, the electrical goods retailer. At the pre-tax level they dropped from £17.5m to £14.2m in the 28 weeks to November 14.

Despite reported good Christmas and new year trading in the UK branches, the shares fell 29p to 25p.

Mr Stanley Kalms, Dixons' chairman, said he was fairly confident UK sales would continue the improvement seen in the first half and over Christmas, though recovery was fragile. In the US there was more evidence that the recession was turning.

Earnings were down from 1.6p to 1p but the interim dividend is unchanged at 1.6p.

Operating losses in the US rose to £14.3m (£10.9m), while UK profit of £20.7m compared to £20.5m, which included a £5m release of excess provisions.

Mr John Clare, group manag-

ing director, said despite the higher losses, good progress had been made in rebuilding Silo, the US chain acquired for \$320m in 1987. But it had now been decided to close 45 stores in the mid-West, involving 550 jobs, at a cost of \$40m. A provision would be made in the second half. Further ahead, "substantial new investment" would be needed in Silo.

Asked if the acquisition of Silo had been a mistake, Mr Kalms said: "You can form your own conclusions". Losses from Silo in the last two years have exceeded earlier profits.

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were



Stanley Kalms: confident UK sales would continue to improve

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

Mr Clare said that "profit recovery will take some years" but stressed that the management's view was that turning Silo round was a better option than pulling out.

Mr Kalms said that sales in the Dixons and Currys chains in the UK moved ahead strongly from mid-July. Christmas and new year sales rose 17 per cent, and were ahead of budget, although margins were

slightly lower because of higher promotional costs.

The European property activities lost £400,000 before interest (£2.9m profit). Mr Shrager, finance director, said that no sales had been completed in the first half but seven had been so far in the second half.

Group turnover totalled £873.4m (£871.7m). Interest receivable was £3.8m (£3.9m) as capitalised interest rose from

£2.5m to £6.2m, and £2.3m was charged to provisions.

After tax and dividend payments there was a retained loss of £2.5m (£100,000 profit).

Mr Shrager said the half year statement complied with new accounting standards and the recommendations of the Cadbury Committee, including a full balance sheet and a report from the auditors.

See Lex

RAND MINES LIMITED RANDCOAL LIMITED
 (Incorporated in the Republic of South Africa)
 Registration number 01/0005806
 ("Rand Mines")
 (Formerly Witbank Colliery, Limited)
 (Incorporated in the Republic of South Africa)
 Registration number 01/038600
 ("Randcoal")

RESTRUCTURING OF THE RAND MINES GROUP

Results of general meetings of Rand Mines and Randcoal, declaration of a dividend in specie by Rand Mines and an offer for sale to shareholders of Randcoal other than Rand Mines and its subsidiaries ("Randcoal minority shareholders")

1. Results of general meeting

Standard Merchant Bank Limited and FirstCorp Merchant Bank Limited are authorised to announce that at the general meeting of Rand Mines held on Tuesday, 12 January 1993, the required special and ordinary resolutions have been passed by the ordinary shareholders to approve and implement the restructuring of the Rand Mines Group.

At the general meeting of Randcoal held on Tuesday, 12 January 1993, an ordinary resolution to ratify and approve the acquisition by Randcoal from Rand Mines of all its coal rights, certain associated surface rights and all the issued ordinary value shares in Transvaal and Delagoa Bay Investment Company Limited with effect from 1 October 1992 ("the acquisition"), was approved by ordinary shareholders.

The special resolutions have been registered with the Registrar of Companies.

2. Declaration of a dividend in specie

The directors of Rand Mines, having been duly authorised thereto at the Rand Mines general meeting, have declared a dividend in specie to ordinary shareholders of Rand Mines registered as such on the close of business on Friday, 29 January 1993 and to holders of Rand Mines share warrants to bearer presenting coupon no 110. The dividend will be effected by the distribution of Rand Mines' shares in or right to acquire shares in Rand Mines Properties Limited ("RMP"), Randgold & Exploration Company Limited ("Randgold") and PGM Investments Limited ("PGM") in a ratio which will result in each Rand Mines shareholder receiving:

- 63 shares in RMP;
- 200 shares in Randgold and
- 100 shares in PGM

For every 100 shares held in Rand Mines at 29 January 1993.

Non-resident shareholders

South African non-resident shareholders' tax ("SANST") of 15% will be deductible from the distributions made to shareholders whose addresses are outside the Republic of South Africa in order to pay SANST. Rand Mines will sell 15% of each non-resident shareholder's entitlement to receive the relevant shares, on the Johannesburg Stock Exchange and remit the proceeds to the Receiver of Revenue. Rand Mines will bear the transaction costs incidental to this procedure.

Any cash proceeds arising from the sale of fractional entitlements and which are remitted to the non-resident shareholders, will be remitted via the medium of the commercial Rand and will be paid in the currency of the United Kingdom.

Details of the indicative values of the shares distributed will be provided at the time that the relevant share certificates are despatched to Rand Mines' shareholders, to enable shareholders to calculate their liability to United Kingdom taxation, where applicable.

Balances dates in respect of the dividend in specie

1993
 Last day to register for dividend (16/30)
 Friday, 29 January

Randgold and PGM shares listed on the Johannesburg Stock Exchange ("the JSE")
 and Rand Mines share trade on dividend on the JSE
 Monday, 1 February

Randgold, PGM and RMP share certificates posted to shareholders

Friday, 5 February

Trading in shares of RMP, Randgold and PGM
 The shares of RMP are listed and tradeable on the Johannesburg and London Stock Exchanges. The shares of Randgold and PGM will be listed only on the Johannesburg Stock Exchange. However, it may be possible to deal in these shares on the London Stock Exchange under Rule 535.4 of that exchange.

Shareholders who wish to acquire additional ordinary shares in RMP, Randgold or PGM to increase their odd lot holdings to multiples of 100 shares, or to dispose of odd lots held, should request their stockbrokers to contact Ferguson Bros., Hall, Stewart & Co. Inc., 9th Floor, The Stock Exchange, 17 Diagonal Street, Johannesburg (PO Box 691, Johannesburg 2000) who have made arrangements for trading in odd lots at the relevant ruling market price for a period of two weeks from 1 February to 12 February 1993.

3. Offer for sale to Randcoal minority shareholders

Rand Mines will make an offer for sale to the Randcoal minority shareholders to enable them substantially to maintain the percentage shareholdings in Randcoal which they held prior to the acquisition. The offer will be made in the ratio of 25 shares in Randcoal for every 100 Randcoal shares held at a price of R50 per share in Randcoal share. An offer document will be sent to Randcoal minority shareholders on 29 January 1993.

Balances dates for the offer

Qualifying date for participation in the offer (16/30)
 Offer opens (16/30)

Last day for postal acceptances (14/30)

Randcoal share certificates posted

Johannesburg

14 January 1993

Registered office

RAND MINES AND RANDCOAL
 Financial House
 31 Church Road
 BLOOVO, Johannesburg 2106
 FPO Box 78801, Sandton 2146

Merchant bankers

SMB The Merchant Bankers
 (Registration number 64/00586/00)

FirstCorp Merchant Bank Limited
 (Registration number 58/0241/100)
 A member of the First National Bank Group

The attention of holders of Rand Mines share warrants to bearer is drawn to a separate announcement advertised elsewhere in this newspaper

RAND MINES LIMITED

("Rand Mines")
 (Incorporated in the Republic of South Africa)
 (Registration number 01/0005806)

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

RAND MINES RESTRUCTURING

DISTRIBUTION OF A DIVIDEND IN SPECIE - SUBMISSION OF COUPON NO.110

Holders of Rand Mines share warrants to bearer are advised that at a general meeting of shareholders held on 12 January 1993 resolutions were approved in connection with the restructuring of Rand Mines which includes the distribution to shareholders of Rand Mines in the form of a dividend in specie of its interests in Rand Mines Properties Limited ("RMP"), Randgold & Exploration Company Limited ("Randgold") and PGM Investments Limited ("PGM"), collectively "the affected subsidiaries". Consequently, in order to receive their entitlements to the dividend in specie comprising shares in RMP, Randgold and PGM ("the affected shares") holders of Rand Mines share warrants to bearer should surrender coupon no 110 to either:

Barclays Bank PLC

Securities Services Department

168 Fenchurch Street

London EC3P 3HF

or

Barclays Bank SA

Guichet Times

91 rue Lafitte

75315 Paris Cedex 09

France

on any weekday between the hours of 10 am and 3 pm.

In order that Rand Registers Limited, Johannesburg may post to them their certificates representing their entitlements to the affected shares and to facilitate the receipt by them of any cash arising from fractional entitlements on or about 5 February 1993 holders of Rand Mines share warrants to bearer should surrender coupon no 110

in Paris — by not later than Wednesday 27 January 1993

in London — by not later than Friday 29 January 1993

Coupon Listing Form for the purpose of surrendering coupon no.110 are available from Barclays Bank PLC or Barclays Bank SA at the addresses shown above.

Share certificates and any cash due to bearer holders who surrender coupon no.110 after the above dates will be posted within 14 days of the date of surrender.

The basis of the entitlements to the dividend in specie is a distribution in the ratio of 63 shares in RMP, 200 shares in Randgold and 100 shares in PGM for every 100 shares held in Rand Mines.

Holders of shares in Rand Mines which are not 100 or a multiple thereof will be entitled to receive shares in RMP in accordance with the table of entitlement contained in the circular to Rand Mines shareholders issued on 21 December 1992, copies of which are obtainable from the United Kingdom Secretaries, Vizcher Corporate Services Limited, 19 Charterhouse Street London EC1N 8QP, or from Barclays Bank PLC or Barclays Bank SA at the addresses shown above.

South African non-resident shareholders' tax ("SANST") of 15% will be deductible from each of the distributions made to shareholders whose addresses are outside the Republic of South Africa. In order to pay the SANST Rand Mines will sell 15% of each non-resident shareholder's entitlement to receive the relevant shares, on the Johannesburg Stock Exchange for tax purposes as income. Credit for the SANST will be given against United Kingdom tax in respect of the dividend.

Details of the indicative values of the affected shares, to enable shareholders to calculate their liability to United Kingdom tax, will be provided when the share certificates representing the affected shares are delivered to holders of Rand Mines share warrants to bearer.

For the purpose of United Kingdom taxation of chargeable gains, the base cost for the affected shares distributed will be the market value of the shares acquired on the date of their receipt by the bearer warrant holder. The distribution will have no effect on the base cost of the Rand Mines shares currently represented by a holding of share warrants to bearer.

The deductions of SANST will give rise in some cases to fractions of affected shares. Such fractional entitlements will not be issued, but will instead be aggregated and sold on the Johannesburg Stock Exchange for the benefit of the holders entitled thereto. Dividend warrants in respect of the fractional entitlements will be despatched via the medium of the commercial Rand, in United Kingdom currency.

Affected shares will be issued only in registered form and consequently holders of Rand Mines share warrants to bearer will be required to nominate a registered address which will be entered in the registers of members of the respective affected subsidiaries and to which address the share certificates and any cash payment arising from the sale of fractions of entitlements will be sent. The registered address will be required to be entered on a Coupon Listing Form available from Barclays Bank PLC or Barclays Bank SA, as mentioned above.

The shares of RMP are listed and tradeable on the Johannesburg and London Stock Exchanges. However, it may be possible to deal in these shares on the London Stock Exchange under Rule 535.4 of that exchange.

SECURITIES OF THE COMPANY IN THE UNITED KINGDOM

Vizcher Corporate Services Limited, 19 Charterhouse Street London EC1N 8QP

14 January 1993

COMPANY NEWS: UK

A formula full of eastern promise

Oresa builds on early success in Europe. Peggy Hollinger reports

WHEN Mr Jonas of Jochnick set up his door-to-door cosmetics company in eastern Europe two years ago there was no shortage of pessimists — including, to some extent, himself.

So far, however, the doomsayers appear to have been proved wrong. Oresa, formed with £10m capital in 1990, is likely to have achieved sales of more than £25m in the year to the end of December 1992. Profits are expected to be "substantially better" than the £500,000 achieved on sales of £4m in the first year.

"People were warning us it would be difficult," he says. Trying to get people to work as effectively as in the west is given to one example.

"They said the people had been destroyed under communism. In fact, we have found it has been exactly the opposite. They are enormously hard-working." In just two years Oresa has built up a network of 50,000 sales people.

Mr of Jochnick and his brother, Robert, were the brains behind the UK-quoted Oriflame International, the door-to-door retailer and manufacturer which supplies cosmetics and toiletries to Oresa. Originally from Sweden, the brothers set up Oriflame in 1987 following their discovery of the Tupperware party phenomenon in the US.

After a brief flirtation with the jewellery market in the UK, Robert, was only prepared to put in £2.5m for a 25 per cent stake. Shareholders were offered the opportunity to invest a further £7.3m through an unusually structured issue of seven Oresa shares for every one Oriflame. Investors were warned by Robert that not only was Oresa "highly speculative", but that "there is a risk the entire investment could be lost". Furthermore, there would be

and Sweden during the 1980s, the two brothers decided to return to their cosmetic roots.

However, the depressed UK economy and the almost impregnable stranglehold on the sector by the likes of Avon, one of the world's biggest door-to-door cosmetic retailers, made expansion difficult.

Then, in 1989, the Berlin wall came down and everything changed. While Avon was busy ferrying its representatives out to the well with free welcome samples for migrating east Germans, Oriflame got to grips with legislation in Hungary, Poland and Czechoslovakia. Within six months it decided to set up a separate entity, chaired by Jonas, to pursue joint ventures and acquisitions in eastern Europe.

Jonas of Jochnick

ture and high unemployment in the former communist bloc.

The brothers are also convinced that their decision to commit an entire company at the very early stages has given them the head start over bigger rivals such as Avon, which so far has concentrated mainly on the former eastern German and Hungary.

It has not been an easy road, however, as Jonas is quick to point out. "Going into eastern Europe in 1990 was a little bit like being in the Wild West," he says. "You have to be very flexible and adapt."

The difficulties seemed endless — from recruiting suitable local management to coping with inflation of 70 per cent in Poland. Learning to cope with the ever-changing legislation of the former eastern bloc has also been a traumatic experience.

In Russia, for example, "we had no idea whether the import regulations which applied when the product was sent would actually be those applied when it arrived two weeks later," Jonas says. The especially volatile conditions of the former Soviet Union have meant a more cautious approach to setting up there.

Currency problems are also a potential nightmare. However,

in the countries where Oresa operates regulations allow the purchase of hard currency to pay for its imports. Oresa trades in local currency and also uses it to invest in its own manufacturing facilities.

The company has recently purchased a Polish factory, which will require investment of at least £7m. Jonas says the money will be internally generated.

The biggest difficulty, however, has been margins. According to Jonas it is impossible to sell at prices similar to those in the west. "We had to give people the opportunity to purchase what they were not used to... cosmetics and toiletries of European standards." Therefore, the lipstick a British customer buys for £3.25 will be sold for roughly \$2.30 by Oresa.

Eventually the Polish factory should allow Oresa to manufacture more cheaply. In the meantime, however, "we will simply have to be more economical", Jonas also argues that his company operates on far lower costs than its western counterparts, using local employees and management.

The critics, however, are dubious. "It is an expensive process selling door-to-door," says Mr Simon Knott, of stockbrokers Greig Middleton. "You have got to have the right margins."

Furthermore, the sheer scale of risk remains with much still uncertain in eastern Europe.

**With the facts
 at your fingertips,
 there's no limit
 to what you
 can achieve**

At the touch of a button, you have instant access to vital business information from respected sources — without leaving your desk.

All you need is a PC, a telephone line and access to FT PROFILE.

FT PROFILE is an online database of some of the world's leading media that you can search to pinpoint the vital facts you need — on key people, companies, competitors and potential markets — within seconds.

Armed with this information, you'll be able to make the right decisions ahead of the competition.

To get your hands on this valuable source of business information, just complete and return the coupon below and if you can't wait, call us now on 0932 761444.

I would like all the information at my fingertips.
 Please send me more details on FT PROFILE.

NAME _____

JOBTITLE _____

COMPANY _____

ADDRESS _____

POSTCODE _____

TELEPHONE _____

NATURE OF BUSINESS _____

No. of employees

under 50 50-100 100+

I already use online

Yes No

FT PROFILE, PO Box 12, Sunbury-on-Thames, Middlesex TW16 7UD. Tel 0932 761444.

FT PROFILE
 BUSINESS INFORMATION

Part of the Financial Times Group.

</div



One Market. One Newspaper.

One Survey.

‘The Single European Market’ will be published with the Financial Times on January 19.

As you'd expect of Europe's Business Newspaper it will be the definitive survey on this landmark development, with an expert team of journalists providing in-depth analysis of every aspect of the Single Market.

It will be read by over a million business people around the world. Make sure you're one of them by getting your copy of the FT on January 19.

COMMODITIES AND AGRICULTURE

Iraq crisis fails to revive oversupplied oil market

By Deborah Hargreaves

OIL PRICES increased by some 30 cents a barrel yesterday following the news of US raids on Iraq, but the market quickly slipped back into fears about over-supply and prices dropped. North Sea Brent crude for March delivery ended unchanged at \$17.10 a barrel.

"The news about Iraq made many people nervous in the market and speculators moved to cover short positions," said Mr Andrew LeBow, market analyst at E.D. & F. Man in New York. But he said producers were selling into the rally.

New York prices were stronger than those in London in spite of production problems in the North Sea because of

severe storms. March futures prices on the New York Mercantile Exchange were up 23 cents in mid-day trading at \$18.79 a barrel.

In spite of the tension in the Middle East, traders were still worried about over-production by the Organisation of Petroleum Exporting Countries. Iraq is at present barred from exporting oil by United Nations' sanctions and action against it has no short term threat to oil supplies.

Libya said yesterday it would cut 50,000 barrels a day, but traders were sceptical.

Venezuelan oil officials indicated to the Reuters news agency yesterday that Mr Alvaro Parra, Venezuela's oil minister and Opec's current presi-

dent was embarking on a Middle East tour to seek a deal that would take \$60,000 b/d out of the market before Opec's next meeting on February 13.

Analysts believe Opec must cut at least 1m b/d if it is to lift oil prices. The International Energy Agency said it expected world oil demand to increase by 600,000 b/d in 1993, a modest rise of just 1 per cent from levels in 1992.

At the same time, figures released by the American Petroleum Institute late on Tuesday night showed that US stocks of oil products had increased last week. Stocks of heating oil, diesel oil and jet fuel were up by 1.1m barrels and gasoline stocks had risen by 5.4m barrels.

Brazilian coffee exports down by 16.4% last year

By Bill Hinchberger in São Paulo

BRAZILIAN COFFEE exports declined significantly in terms of both volume and value in 1992, according to figures released by the Brazilian Federation of Coffee Exporters.

Brazil exported 16.4m bags (60 kg each) of coffee last year, down by 16.4 per cent from the 1991 total of 19.6m. Earnings came to \$927.7m, a reduction of 36.5 per cent from 1991. The average price for Brazilian beans on the international market fell from \$74.68 a bag in 1991 to \$66.88 last year.

The federation attributed the lower volume to a reduced harvest. It estimated that the final tally would be between 18.5m and 24m bags, compared with 28m bags in 1991.

London Fox considers changes to sugar market

THE LONDON sugar futures market committee yesterday considered a consultants' report on developing the London markets, including one suggestion that the raws contract should change from dollars to sterling, reports Reuters.

"Those in favour of having a sterling raw sugar market are growing in number. But it will have to be considered further and it is much too early to take a decision at the moment," said Mr Michael Overlander, the committee's chairman.

The report by Landell Mills Commodity Studies, was commissioned by the London Futures and Options Exchange (Fox) in June last year. The intention was to discuss ways in which the markets could adapt to changing world market conditions.

Davy/Shearson consortium wins Dominican gold contract

By Canute James in Kingston, Jamaica

A CONSORTIUM of Davy International of the UK and Shearson Lehman Brothers of the US have been awarded a contract by Rosario Dominicana, the Dominican Republic's state-owned gold miner, for a refractory gold ore treatment plant, according to government officials in the Dominican Republic.

The officials said, however, that Rosario Dominicana and Davy International are yet to agree aspects of the contract, which will be determined by

further feasibility studies and the raising of the funds, expected to be between \$200m and \$250m, for the project.

"Negotiations are still to be concluded, and when these are finished President Joaquin Balaguer will make a public announcement on the awarding of the contract," said one official.

Davy International and two other companies, Minproc Engineering of Australia, and Paulo Atib/Andrade Gutierrez of Brazil, were shortlisted by Rosario Dominicana after submitting bids for the project.

A statement by Davy Inter-

national, a member of the engineering division of Trafalgar House, said the project involved the conversion of Rosario Dominicana's existing 10,000 tonnes-a-day oxide and transitional ore mill to treat between 10,000 and 15,000 tonnes-a-day of refractory (difficult to treat) gold ore.

The contract involves a study to identify the optimum ore throughput and the preparation of "bankable" feasibility study on the chosen option.

Shearson Lehman Brothers will be responsible for raising the money for the project.

Market Report

GOLD moved back towards a seven-year low on the London bullion market yesterday. Despite news of President Bush's decision to launch a military strike against Iraq, sentiment remains bearish. Comex gold futures were lower at midday, with New York traders pointing out that the yellow metal was continuing to lose its appeal as a safe haven during times of international turmoil. "The market is much more scared of central bank selling and currency fluctuations than anything going on in the Middle

London Markets

SPOT MARKETS

Crude oil (per barrel POD)(Feb)	+ or -
Dubai	\$14.85-7.70
Brent Blend (diesel)	\$16.55-6.00 +0.10
Brent Blend (Fob)	\$17.05-7.10 +0.08
WTI (1st proj est)	\$18.45-6.50 +0.07

CME products

(NME prompt delivery per tonne CIF) + or -

Premium Gasoline \$183-185

Gas Oil \$171-172 +2

Heavy Fuel Oil \$72-74

Naphtha \$177-178

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) \$237.45 -2.8

Silver (per troy oz) \$6.75 -5

Platinum (per troy oz) \$368.25 -1.75

Palladium (per troy oz) \$110 -1.7

Copper (US Producer) \$18.80 +1

Lead (US Producer) \$4.63c +1.13

Tin (Kuala Lumpur market) 14.80c

Tin (New York) 27.05c

Zinc (US Prime Western) 62.0c

Cattle live weight 117,000 +0.8%

Sheep (live weight) 88,28c +0.75%

Pigs (live weight) 79,75c +1.75*

London daily sugar (raw) \$216 -1.3

London daily sugar (white) \$254.5c -1.2

Tate and Lyle export price C\$45.45

Barley (English feed) £134.0

Malt (US No. 3 yellow) £161.0

Wheat (US Dark Northern) Unq

Rubber (Feb) \$4.00c +0.175

Rubber (Mar) \$4.50c +1.05

Rubber (Mar FOB No 1 Jan) 230m +1.5

Cocoons (Philippines) \$455.0y

Pearl Cotton (China) 100z +2.5

Copra (Philippines) \$225 -3

Soybeans (US) \$174.5c -0.5

Cotton "A" Index \$7.05c +0.15

Wooltop (16s Super) 380p

£ a tonne unless otherwise stated. p-pence/kg c-cents/lb *-trading/kg, y-Feb/Mar

and 1st Jan 1993. **-Mar 1993. All CIF Rotterdam. # - Bullion market close, m-Malaysian cents/kg. # Sheep prices are now live weight prices. * Change from a week ago, previous prices

Bad weather halves Norwegian crude output

By Karen Fossel in Oslo

NORWAY'S 2.3m barrels-a-day oil production has been cut by nearly half since Monday as storms have hampered offshore crude oil loading by tankers, and two fields may be closed today unless the bad weather relents.

Analysts believe Opec must cut at least 1m b/d if it is to lift oil prices. The International Energy Agency said it expected world oil demand to increase by 600,000 b/d in 1993, a modest rise of just 1 per cent from levels in 1992.

At the same time, figures released by the American Petroleum Institute late on Tuesday night showed that US stocks of oil products had increased last week. Stocks of heating oil, diesel oil and jet fuel were up by 1.1m barrels and gasoline stocks had risen by 5.4m barrels.

Organic farming outgrows its niche

Bill Hinchberger reports on an industry conference in Brazil

THE OLD favourites remained as popular as ever: papers being given on the "Modulation and Nitrogen Fixation of Selected Food Legumes in Organic Systems" and "Ecological Agriculture and Indigenous Knowledge in the Bolivian Andes".

But conspicuously encroaching on the agenda of a recent international scientific conference on organic agriculture in São Paulo, Brazil, were topics that reflect increasing commercial success. Among the most salient issues under discussion at the gathering were trade, regulation, and certification standards. "We've grown out of our 'niche,'" proclaimed Mr Volkert L. Engelsman, representative of Kosta, a Dutch trading company that deals in organic and "biodynamic" agricultural products.

The 100,000 barrels-a-day Snorre platform, operated by Sago Petroleum, Norway's biggest independent oil company, has been shut down since Monday, while the 700,000 b/d Statfjord field and the 450,000 b/d Gullfaks field have both been restricted to about 50,000 b/d. Both fields operate offshore crude oil loading systems from which tankers are able to load crude only if waves are below 4.5 metres. Yesterday, they were exceeding five metres. The two platforms' oil storage capacity was nearly filled and seven tankers were queuing to load crude.

StatOil official Ma Wencke Skorge warned that unless the tankers were able to load crude by last night, Statfjord and Gullfaks would have to be closed this morning. It would take about 24 hours to bring the fields back on stream. Ms Skorge estimated that the closures of the two platforms would mean a gross revenue loss of \$250m a day.

Last year, StatOil produced a record 1.1m barrels of oil a day, or an aggregate 44m barrels for the year. Production was also temporarily halted yesterday at Oseberg, Oseberg C and Gamma North fields, operated by Norsk Hydro. The fields' oil is piped ashore to storage tanks from where it is loaded by tankers. Bad weather has also interfered with these operations.

• The Ninian oilfield in the UK North Sea was expected to halt production later yesterday if bad weather kept the Sullom Voe terminal in the Shetland Islands closed, said Chevron Corporation, the fields operator, reports Reuters.

The closure of the Ninian field would also result in the closure of the Magnus field, operated by British Petroleum, the Total-operated North Alwyn field, Unocal Corporation's Heather field and Lamont's Staffa field, Chevron added. Oil from these fields is piped to Sullom Voe via the Ninian field.

The total oil pumped, including Ninian, is some 300,000 to 350,000 barrels a day.

• BP said it had shut down the 20,000-25,000 b/d Thistle platform after a plug failure on the main oil line led to gas and oil leaking into the crude pumping area.

This was a crucial deal for both parties. Lithco, facing competition in the lithium field from Cyprus Minerals, already present in neighbouring Chile, and needing a surface mining

leadership, he was the man with the figures. He estimated that organically cultivated products had a worldwide market of between \$300m and \$400m a year, mostly in Europe, with Germany in the lead. America, he said, accounted for between \$3.5bn and \$5bn of that - with the figure expected to reach \$10bn by 1995. Countries like Mexico and Brazil were emerging as important producers, he noted.

The success of this market depends on the ability to assure consumers that their produce, grains and processed foodstuffs are healthy and grown using environmentally sound practices. Some customers even want to be satisfied that labourers and small farmers, especially in the Third World, get a better deal than us.

Organic agriculture professes the use of natural inputs - spurning the use of chemical pesticides, for example. Biodynamic agriculture is a stricter cousin, using a "holistic" approach that, among other things, aims to turn a farm into a "closed organism", using recycling and other means to generate as many of its own inputs as possible.

Unique consumer demands cry out for a credible certification system, creating more than the usual tension between free trade and regulation. "All regulations are trade barriers, and we hate them," said Mr Engelsman. "But as a movement dedicated to better agriculture, we need the support of the government."

The biggest barrier to international trade right now

are already sold in supermarkets and in Denmark the figure is 70 per cent, according to Mr Engelsman.

Some major foodstuffs producers have explored opportunities in the sector, but smaller organic companies do not feel threatened yet. "The corporations do not have a lot of experience with products that are not standardised, especially in terms of availability and continuity. They like to have everything exactly the same," said Mr Ulrich Walter of Eurosech, a German company with a DM12m (\$4.8m) annual turnover, that supplies organic herbs, spices, tea and coffee.

Growing interest from big business has even given Mr Walter's company a boost. Euroherb supplies DM, the German drugstore chain, with a line of about 20 herbal tea

products under the chain's Alnatura brand name.

Organic growers and distributors, whose prices tend to be higher than those of their conventional rivals, are leading advocates of environmental accounting, a concept batted around at the "Earth Summit" in Rio de Janeiro. The approach would make businesses put numerical values on things like environmental degradation. Mr Harding noted that organic agriculture used less non-renewable resources, less energy, and that the lack of chemical fertilisers eliminated the threat of aquifer (water source) contamination and improved the health and safety standards of farm workers.

Another new twist is on the distribution side. Traditionally, organic products have been sold primarily in health food stores. Now supermarkets are showing interest. In England, 90 per cent of organic products but this is an incorrect impression".

Mr Urquidi speculates that Lithco was using both the Salar de Uyuni deposit in Bolivia and the similar Salar del Hombre Muerto deposit in Argentina as bargaining chips in the bid to secure rights to the Atacama deposit in Chile. Observers believe Lithco may have already signed a contract with Amax Minerals, which complicates the exploitation process. Infrastructure in Chile is far better.

Lithco has been a tough negotiator with Bolivia throughout. It insisted on a 40-year contract with a ceiling of 400,000 tonnes of lithium. In addition, it demanded a 10 per cent VAT rate rather than the usual 13 per cent. The Bolivian government eventually agreed to these terms, reducing its profit share rather than openly caving in on the VAT issue. The contract was signed by the

Bolivian president on February 1992 and ratified by congress, though with three additional clauses which proved unacceptable to the company.

It is widely believed that Lithco had by then decided to pursue the Chilean deposit. Although Bolivia's Salar de Uyuni is believed to hold the largest lithium deposits in the world, it is apparently contaminated by high quantities of magnesium, which complicates the exploitation process. Infrastructure in Chile is far better. Furthermore, Chile is perceived to be more politically stable than Bolivia. Ultimately this was crucial in Bolivia's loss of the deal.

Lithco and Cyprus are the only corporations with the capability to mine lithium on such a scale. Both have now apparently secured deposits which will see them into the next century, leaving Bolivia out in the cold.

Bolivian lithium deal set to be shelved

By Chris Philpott in La Paz

BOLIVIAN MINING officials say it is now almost certain that a deal to mine the world's biggest reserves of lithium, a light, heat-resistant metal used in the manufacture of aluminium, ceramics and glass, is to be shelved indefinitely.

The collapse after five years of negotiations between Lithco, a subsidiary of the FMC corporation, and successive Bolivian governments should be announced officially by early February. Lithco has given the government 30 days to shift its negotiating position, an eventually now seen as extremely unlikely.

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call 0171 220 1000.

AUTHORISED UNIT TRUSTS

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2121

www.usatestprep.com

FT MANAGED FUNDS SERVICE

CE • Current Unit Trust prices are available from 11.00 a.m.

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2126.

Mid Price	After + or -	Yield	Mid Price	After + or -	Yield	Mid Price	After + or -	Yield	Mid Price	After + or -	Yield	Mid Price	After + or -	Yield	Mid Price	After + or -	Yield	Mid Price	After + or -	Yield
John Govev Management (Ireland) Ltd	Lloyds Bank Trust Co (Ireland) Ltd	Crescendo Group (Ireland)	Hamma Global Fund (Ireland)	Eurove Value Fund (Ireland)	Amundi-Hungary Fund Ltd	Global Asset Management - Consol
John Govev Gart (Ireland)	117.35	...	Upfront Securities Ltd	11 Red Alder Regis., L-113 London	1.32	...	129 Martin St-Craig, EC2A 4BB	1.30	...	EAM Trading (Ireland)	114.36	...	Orbita Bahamas Ltd	110.02	...	Orbita Bahamas Ltd	110.02	...
Paragon Stig (Ireland)	111.72	...	Dublin Works on Thorpe	118 Finsbury Square, EC2M 7EP	1.32	...	139 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Shore Stig (Ireland)	111.51	...	Management International (Ireland) Ltd	169 Finsbury Square, EC2M 7EP	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Glen Stig (Ireland)	111.11	...	Anchor Inv Co	119.72	9.7%	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Glen Stig (Ireland)	111.11	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Glen Stig (Ireland)	111.11	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
The Reins in (Ireland)	111.02	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
IRI Global Fund	117.30	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Irish Stig (Ireland)	120.29	-2.25	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
High Income Gilt	120.75	-0.98	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
International Equity	120.84	-0.28	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Managed Currency	120.64	-0.21	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
US Divs	120.43	-0.13	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
R & P Funds	119.59	-0.08	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
LPF Sterling Fund	119.59	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Yours International (Ireland) Ltd	119.59	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Wills Wily Co	119.34	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
JERSEY (SUB RECOGNISED)	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Int'l Corp. Mid Cap	119.84	-0.01	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
ABP Fund Managers (GIC) Ltd	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
All Currency Funds	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Capital Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Capital Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	119.8	...	180 Newgate Street, EC1V 9EE	1.32	...	140 Newgate Street, EC1V 9EE	1.30	...	EAM Trustee (Ireland)	110.61	...	Orbita Bahamas Ltd	110.61	...			
Star Fund	119.84	...	Wils Re Co	1																

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firmer on tensions

THE DOLLAR traded firmly against the D-Mark yesterday as Washington appeared to be moving towards an attack on Iraq, but the US currency failed to break through crucial technical barriers, writes James Blitz.

Political tensions are in the world tend to be positive for the dollar, which is deemed a "safe haven" currency. Reports that President Bush was planning an attack on Iraq pushed the dollar up to a high of DM1.6325 in European trading, after a previous close at DM1.6320.

The US currency failed to make further headway. The market remains uncertain whether President-elect Bill Clinton will announce a fiscal package to stimulate the economy, because of indications that the US is already enjoying a recovery.

Mr Neil MacKinnon of Citibank in London also warns against buying the dollar as a result of the Iraqi situation alone. He says that the start of the Gulf War in February 1991 was accompanied by a sharp drop in US consumer confidence, due to rising oil and commodity prices. If repeated, this would depress the US currency again.

E IN NEW YORK

	Jan 13	Lastest	Previous Close
\$Spot -	1.5405/1-1.5415	1.5420/5-1.5448	
1 month -	1.402/5-1.4048	1.402/5-1.4248	
3 months -	1.401/2-3.5008	1.401/2-4.0248	

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	Jan 13	Jan 13	Previous
US \$	82.0	82.3	
€uro	82.0	82.3	
10 month	82.0	82.3	
1 year	82.0	82.3	
1.50	81.9	82.3	
2.00	81.4	81.8	
3.00	81.4	81.8	
4.00	81.6	81.8	

Estimated rates taken towards the end of London trading. Six-month forward dollar 2.40-2.43pm. 1.2 Month 4.0-3.05pm

CURRENCY RATES

	Jan 13	Bank of England	Special	Deposits	1	Currency	1
Swiss Franc	1.0737/8	1.0737/8	1.0737/8	1.0737/8	1.0737/8	1.0737/8	1.0737/8
Australian \$	1.727/8	1.727/8	1.727/8	1.727/8	1.727/8	1.727/8	1.727/8
Canadian \$	1.527/8	1.527/8	1.527/8	1.527/8	1.527/8	1.527/8	1.527/8
Belgian Franc	44.30/40	44.30/40	44.30/40	44.30/40	44.30/40	44.30/40	44.30/40
Danish Krone	9.50/50	9.50/50	9.50/50	9.50/50	9.50/50	9.50/50	9.50/50
D-Mark	2.279/10	2.279/10	2.279/10	2.279/10	2.279/10	2.279/10	2.279/10
German DM	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00
French Franc	16.00/00	16.00/00	16.00/00	16.00/00	16.00/00	16.00/00	16.00/00
Dutch Guilder	7.51/62	7.51/62	7.51/62	7.51/62	7.51/62	7.51/62	7.51/62
Icelandic Króna	1.782/34	1.782/34	1.782/34	1.782/34	1.782/34	1.782/34	1.782/34
Irish Punt	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00
Italian Lira	181.13	181.13	181.13	181.13	181.13	181.13	181.13
New Zealand \$	1.5042/7	1.5042/7	1.5042/7	1.5042/7	1.5042/7	1.5042/7	1.5042/7
Norway Krone	0.5942/7	0.5942/7	0.5942/7	0.5942/7	0.5942/7	0.5942/7	0.5942/7
Portuguese Escudo	1.7013/14	1.7013/14	1.7013/14	1.7013/14	1.7013/14	1.7013/14	1.7013/14
Swiss Franc	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00
UK £	1.2785/9	1.2785/9	1.2785/9	1.2785/9	1.2785/9	1.2785/9	1.2785/9
Yen	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00	1.0000/00
Pound	1.2785/9	1.2785/9	1.2785/9	1.2785/9	1.2785/9	1.2785/9	1.2785/9

Each rate refers to standard market rates. These are not quoted by the UK, Spain and Ireland. 1 European Commission Calculations.

* All SDM rates are for Jan 12

CURRENCY MOVEMENTS

	Jan 13	Bank of England	Moving	Deposits	% Change	1
Swiss Franc	91.8	-22.33				
US \$	1.0737/8	1.0737/8	1.0737/8	1.0737/8	-2.5%	
Canadian \$	1.527/8	1.527/8	1.527/8	1.527/8	-2.5%	
Belgian Franc	44.30/40	44.30/40	44.30/40	44.30/40	-2.5%	
Danish Krone	9.50/50	9.50/50	9.50/50	9.50/50	-2.5%	
D-Mark	2.279/10	2.279/10	2.279/10	2.279/10	-2.5%	
German DM	1.0000/00	1.0000/00	1.0000/00	1.0000/00	-2.5%	
French Franc	16.00/00	16.00/00	16.00/00	16.00/00	-2.5%	
Dutch Guilder	7.51/62	7.51/62	7.51/62	7.51/62	-2.5%	
Icelandic Króna	1.782/34	1.782/34	1.782/34	1.782/34	-2.5%	
Irish Punt	1.0000/00	1.0000/00	1.0000/00	1.0000/00	-2.5%	
Italian Lira	181.13	181.13	181.13	181.13	-2.5%	
New Zealand \$	1.5042/7	1.5042/7	1.5042/7	1.5042/7	-2.5%	
Norway Krone	0.5942/7	0.5942/7	0.5942/7	0.5942/7	-2.5%	
Portuguese Escudo	1.7013/14	1.7013/14	1.7013/14	1.7013/14	-2.5%	
Swiss Franc	1.0000/00	1.0000/00	1.0000/00	1.0000/00	-2.5%	
UK £	1.2785/9	1.2785/9	1.2785/9	1.2785/9	-2.5%	
Yen	1.0000/00	1.0000/00	1.0000/00	1.0000/00	-2.5%	
Pound	1.2785/9	1.2785/9	1.2785/9	1.2785/9	-2.5%	

Commercial rates taken towards the end of London trading. Six-month forward dollar 2.40-2.43pm. 1.2 Month 4.0-3.05pm

OTHER CURRENCIES

	Jan 13	£	\$
Argentina	1.5405	1.5415	0.7468-0.7479
Australia	2.2310	2.2590	1.4865-1.4868
Bahrain	1.0000	1.0000	1.0000-1.0000
Bangladesh	0.4075	0.4075	0.4075-0.4075
Banana Republic	0.7765	0.7825	0.5440-0.5440
Barbados	0.5500	0.5400	0.5400-0.5400
Bulgaria	0.8000	0.8000	0.8000-0.8000
Burkina Faso	0.4075	0.4075	0.4075-0.4075
Burundi	0.4075	0.4075	0.4075-0.4075
Cambodia	0.4075	0.4075	0.4075-0.4075
Cameroon	0.4075	0.4075	0.4075-0.4075
Central African Republic	0.4075	0.4075	0.4075-0.4075
Chad	0.4075	0.4075	0.4075-0.4075
China	0.4075	0.4075	0.4075-0.4075
Colombia	0.4075	0.4075	0.4075-0.4075
Congo	0.4075	0.4075	0.4075-0.4075
Cote d'Ivoire	0.4075	0.4075	0.4075-0.4075
Croatia	0.4075	0.4075	0.4075-0.4075
Cuba	0.4075	0.4075	0.4075-0.4075
Cyprus	0.4075	0.4075	0.4075-0.4075
Côte d'Ivoire	0.4075	0.4075	0.4075-0.4075
Djibouti	0.4075	0.4075	0.4075-0.4075
Egypt	0.4075	0.4075	0.4075-0.4075
El Salvador	0.4075	0.4075	0.4075-0.4075
Equatorial Guinea	0.4075	0.4075	0.4075-0.4075
Eritrea	0.4075	0.4075	0.4075-0.4075
Eswatini	0.4075	0.4075	0.4075-0.4075
Guinea	0.4075	0.4075	0.4075-0.4075
Hait			

WORLD STOCK MARKETS

AUSTRALIA															
January 13 Sich + or -															
Austrian Airlines	1,445	+20													
Creditanstalt Pt.	420	-													
EVA General	3,000	-													
EVN	692	-													
EVN	581	-													
Permoser Zement	1,090	-													
Rader Herkunft	315	-													
Reinhardts Bru	910	-													
Steyr Daimler	212	+1													
Vetosse Magneti	228	-													
Verbind AFG	381	-													
Werner Lnt. Airport	448	-													
Wittelsberger	2,901	-18													
Z-Lachensatt	2,100	-													
BELGIUM/LUXEMBOURG															
January 13 Frs. + or -															
AC Group	2,210	+10													
Ackermann	2,450	-20													
Almanz	6,050	-													
Arbed	1,840	-													
B&L Int'l Auto	2,265	-15													
Banque Nat Belg	12,225	-													
Belarts	13,200	-125													
CBR Cement	8,300	+50													
CMB	1,575	-15													
Colas	4,370	-													
Comifit Prv	1,200	-													
Constrat	1,280	-30													
Delhaize Fr Lion	1,258	-													
Electra	5,850	+50													
Electrafr AFV	5,720	-													
Electrafrica ACT	2,050	-													
G&B AFV	2,270	-													
G&B Group	1,240	-													
Generale Banque	7,210	-50													
Generali Grp	1,000	-													
Groupama Bel	1,700	-20													
Habex	8,17	-30													
Hainaut	5,150	-50													
Kreditbank	5,930	-10													
Kreditbank AFV	5,770	-													
L'Oréal	5,800	-													
Pan Holdings Lux	15,100	-													
Petrofina	7,370	-50													
Powertie	2,600	-													
Rehdex	2,200	-3													
Rehdex AFV	3,900	-													
Soc Gen Belge	1,975	-													
Soc Gen Belge AFV	1,950	-													
Soc Gen Belge C	1,950	-													
Tracibel	12,000	-													
UCB	7,810	-10													
Union Miniere	2,175	-5													
DENMARK															
January 13 Kr. + or -															
Aftonport Afdt	405	-													
Attila Holding Reg	170	-2													
Bilbaor	229	+1													
Carlsberg A	265	-													
DTS 1913	5,600	-500													
Danske	575	-													
Danske Bank	2,000	-													
Danske Dansk	1,075	-													
Danske Dansk AFV	1,050	-													
Danske Dansk B	1,050	-													
Danske Dansk B	1,050	-													
Danske Dansk C	1,050	-													
Danske Dansk C	1,050	-													
Danske Dansk D	1,050	-													
Danske Dansk D	1,050	-													
Danske Dansk E	1,050	-													
Danske Dansk E	1,050	-													
Danske Dansk F	1,050	-													
Danske Dansk F	1,050	-													
Danske Dansk G	1,050	-													
Danske Dansk G	1,050	-													
Danske Dansk H	1,050	-													
Danske Dansk H	1,050	-													
Danske Dansk I	1,050	-													
Danske Dansk I	1,050	-													
Danske Dansk J	1,050	-													
Danske Dansk J	1,050	-													
Danske Dansk K	1,050	-													
Danske Dansk K	1,050	-													
Danske Dansk L	1,050	-													
Danske Dansk L	1,050	-													
Danske Dansk M	1,050	-													
Danske Dansk M	1,050	-													
Danske Dansk N	1,050	-					</td								

Price data supplied by Telon

FINANCIAL TIMES

LONDON PARIS FRANKFURT NEW YORK TOKYO

3 pm January 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NYSE COMPOSITE PRICES

Stock	Div. %	PV \$m	High	Low	Clos.	Chg.	Stock	Div. %	PV \$m	High	Low	Clos.	Chg.	Stock	Div. %	PV \$m	High	Low	Clos.	Chg.								
High Low Stock	Div. % E 100% High	PV \$m	Low Close Clos.	High	Low Close Clos.	Chg.	Stock	Div. % E 100% High	PV \$m	Low Close Clos.	High	Low Close Clos.	Chg.	Stock	Div. % E 100% High	PV \$m	Low Close Clos.	High	Low Close Clos.	Chg.								
Continued from previous page																												
70% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	20% 10 Teradyne	2274800	17%	16%	17%	+1	6% 2% Harsco	120322	34	34	34	+1	20% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
37% 16% Schwartz	0.24	0.9	15 455	26	27	27	-1	10% 6% Terex	00805	1	92	10%	10%	-1	12% 10% Teradyne	08373	13	13	11%	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1
20% 10% Shultz	0.34	0.9	30	6	57	6	-1	10% 6% Terex	9244	4%	4%	4%	-1	7% 3% Venco Int'l	146176	4%	4%	4%	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
20% 10% Shultz	0.05	0.3	441782	26	25	24	+1	5% 2% Texas Pet	3205	4%	4%	4%	-1	44% 33% Varian Aps	20080	970	425	41	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
10% 7% Solum	0.80	0.2	11775	84	9%	9%	+1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
40% 20% Sompex	0.80	0.2	11944	24%	24%	24%	+1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
17% 13% SoudanNE	0.55	0.7	144	24	24	24	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
8% 7% SoudanNE	0.24	0.4	211	74	73	73	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
24% 13% Best Compu	0.42	2.1	12	21	20	21	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
14% 10% Best Compu	0.42	2.1	12	21	20	21	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
31% 20% Sealed Air	0.05	0.3	441782	26	25	24	+1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
32% 21% Sealair En	0.11	0.4	441782	26	25	24	+1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
20% 20% Sealed Air	0.11	0.4	441782	26	25	24	+1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
23% 12% SPX Corp	0.42	0.2	11944	24%	24%	24%	+1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
10% 11% Stamps Rd	2.00	4.0	410181	40%	40%	40%	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
11% 7% Stamps Rd	0.67	0.9	13	13	13	13	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
5% 5% Stamps Rd	0.67	0.9	13	13	13	13	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
51% 29% Sequoia	0.08	0.9	124	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
10% 8% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
10% 8% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32% Scherzer	1.20	2.1	1028800	574	56	5675	+1	
50% 30% Sequoia	0.08	0.9	15	17	17	17	-1	5% 2% Texas Pet	52050	5%	5%	5%	-1	20% 12% Varity 13	13063	1300	1200	1200	-1	10% 32								

AMERICA

Iraq attack news puts Dow under pressure

Wall Street

US SHARE prices were mixed to lower in early afternoon trading yesterday as unconfirmed reports circulated that US and allied military forces had launched an attack on Iraq, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was down 17.39 at 3,247.35. The more broadly based Standard & Poor's 500 was down 0.37 at 430.67, while the Amex composite was 0.25 lower at 396.16. The Nasdaq composite, however, bucked the trend on gains in Intel and strong demand for other technology stocks, rising 2.01 to 681.56. Trading volume on the NYSE was 1.1m shares by 1pm.

Prices opened lower as investors continued to struggle to find good reasons to buy stocks while the absence of new economic statistics, and the lack of movement from a beleaguered bond market, ensured that trading remained directionless.

The political backdrop deepened the gloom. Following rumours earlier in the week of an imminent attack on Iraq by US and allied forces, unconfirmed reports came out soon after midday claiming that a military strike had been launched. The market took the reports relatively calmly, although the underlying con-

cern remains that a renewed conflict in the Gulf could hinder economic recovery by depressing consumer and business confidence, and possibly divert funds away from stocks to bonds.

Philip Morris fell \$2 to \$73 after disclosing that shipments of its best-selling Marlboro cigarettes fell 5.6 per cent last year - the steepest drop in a decade.

MEXICAN stocks posted a 1.5 per cent decline in morning trade, pressured by the fall on Wall Street on news of the US attack on Iraq. The BMV index of the 40 most active stocks was 27.98 lower at 1,754.15 at midday, in light volume. Temex lost 1.4 per cent on conservative assumptions about its performance in the fourth quarter of 1992.

Canada

TORONTO followed Wall Street down, the financial services and metals and minerals sub-indices losing most - both slightly over 1 per cent - as the TSE 300 composite index fell 12.09 to 3,294.65 at noon.

Volume eased from 26.8m to 23.1m shares. Among active stocks, Scotiabank dropped C\$3 to C\$22.42, and Nova Corp and Horsham both fell by C\$1 to C\$8.75 and C\$10.40 respectively.

Airline stocks remained under heavy selling pressure, primarily a reflection of concern that another war in the Middle East could push up fuel prices and scare passengers away. UAL dropped \$2.25 to \$126.45, Delta dropped \$1 to \$129.75, USAir fell \$1 to \$121.50 and AMR, parent of American Airlines, slipped \$1.25 to \$86.50, all in busy trading.

Pakistan fails to live up to expectations in 1992

Economic problems remain, says Farhan Bokhari

Pakistani equities are expected to remain under pressure during the first quarter of this year, after a disappointing performance in 1992.

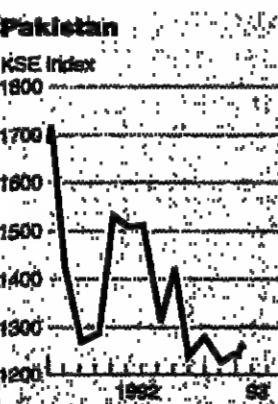
In the first two weeks of 1993 the Karachi Stock Exchange index has recovered some ground on good company earnings forecasts, having ended 1992 some 26 per cent down on the year. Yesterday the KSE closed 5.55 lower at 1,256.57.

In the first quarter of 1992 the market saw a strong rise amid expectations of improved economic growth and expansion of business activity after the government had announced new incentives to encourage fresh investments.

Better than expected growth in cotton production also fuelled projections of improved profits in textiles. This strengthened textile shares, which comprise almost one-third of the market's 822 listed companies.

But the buoyant trend which opened the year was quickly overtaken by reports of new taxes in the budget, large-scale damage to property and the cotton crop in last summer's floods, and fresh signs of political uncertainty.

Although the government remained committed to large-scale privatisation and economic liberalisation, flood-related damage, estimated to cost Rs50bn (\$2bn), overshadowed the prospects for development. This also raised new concern over spending which the government had earlier promised to reduce in line with targets recommended by international financial institutions.



had become more vulnerable to opposition-led attacks.

The combination of economic and political difficulties brought about the largest fall in the market during the third quarter when the KSE index dropped 26.3 points between July to September. A campaign of street protests organised by the opposition alliance of Benazir Bhutto in November also kept prices depressed.

Many brokers and investors now say that they are looking for new signs of strong business confidence before seeing fresh large-scale buying. But others are confident that, in spite of the downward trend, the KSE has become an important

defence stocks got a boost from the reports of an attack on Iraq. General Dynamics jumped \$3 to \$109.50. Lockheed climbed \$1.50 to \$55.50 and McDonnell Douglas added \$1.50 at \$33.75 on hopes that another war would boost government spending on weapons.

On the Nasdaq market, Intel soared \$6.50 to \$105.50, a new all-time high for the stock, in volume of 6.7m shares after reporting that fourth quarter earnings rose to \$1.97 a share well above market estimates.

Canada

TORONTO followed Wall Street down, the financial services and metals and minerals sub-indices losing most - both slightly over 1 per cent - as the TSE 300 composite index fell 12.09 to 3,294.65 at noon.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40

rose 1.15 to 3,924.50 at noon.

GENEVA was up 0.15 to 1,516.50 as turnover rose from DM4.3m to DM4.3m.

Volkswagen closed DM4.40 lower at DM3.85.90 before the outcome of yesterday's extraordinary board meeting on job cuts and lower investments.

Siemens eased DM4.80 to DM5.73 ahead of today's report on the first quarter of 1992/93.

Kugelischer, the ball-bearing manufacturer, fell DM1.05 or 1.16 per cent to DM80 on news that it would make losses in 1992 and 1993. Hoesch Umtausch, representing the merger swap into Krupp AG, dropped DM10 to DM11.00, against DM21.0 three months ago.

PARIS was weighed down by LVMH which fell as much as 7 per cent on its return to trading after its suspension on Tuesday. LVMH's report on 1992 earnings prompted several brokers to downgrade their forecasts for 1993. The CAC-40